

Thursday July 29
kes its toll



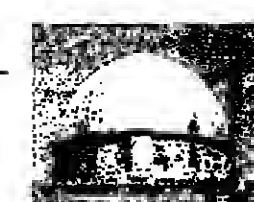
Otto Lambrecht
Why German boardrooms
must be reformed
Management, Page 7



Opera at Bayreuth
Half a cheer for
half a Ring
Arts, Page 9



Heartbeat of America
At last, good news
from Detroit
Page 13

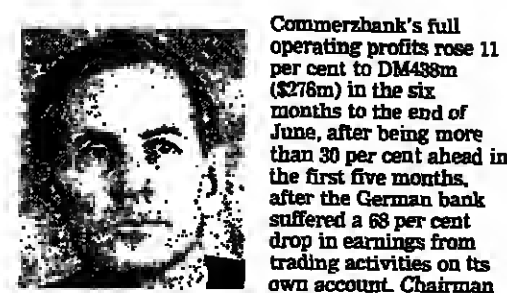


TOMORROW'S
Weekend FT
Journey to the
heart of Zionism

FINANCIAL TIMES

Europe's Business Newspaper FRIDAY JULY 29 1994

Profits growth at Commerzbank limited to 11%



Commerzbank's full operating profits rose 11 per cent to DM448m (\$278m) in the six months to the end of June, after being more than 30 per cent ahead in the first five months. After the German bank suffered a 68 per cent drop in earnings from trading activities on its own account, Chairman Martin Kohlhausen (above) had forecast good results from own-account business, but June losses are thought to have been substantial. Page 13

Asian anger over import rule changes Asian textiles and clothing exporters and US retailers and garment producers are protesting at a proposed change in US rules of origin for textiles imports which, they say, could seriously disrupt international trade and investment. Page 12

EU cautious on aid to South Africa The European Union is poised to approve a package of trade benefits to South Africa which falls short of pledges to offer generous support to the new post-apartheid regime. Page 5

Japanese output rise holds steady Japanese industrial production rose in the three months to June for the second consecutive quarter, the first time it has done so since the downturn hit nearly three years ago. Page 4

Dow Chemical of the US reported second-quarter operating earnings of \$602m, 17 per cent higher than in the same period last year and its best result for three years. Page 13

Imperial Chemical Industries, the UK's largest chemicals company, posted interim profits up 40 per cent to £363m (\$547m) as a result of self-help and a surprising rise in demand. Page 14; Lex, Page 12; Details, Page 20

Russian reviews share trading rules The Russian government said it would revise rules to regulate share trading as the country's best-known company, the MMM finance house, tottered on the verge of collapse. Page 2

International Business Machines is expected to consolidate its personal computer operations in the US with the loss of about 2,000 jobs, or 20 per cent of the division's workforce. Page 16

Interim profits down at BCI Spanish banking group Banco Central Hispano reported a 19.5 per cent first-half fall in its net consolidated profits, to Ptas29.3bn (\$225.8m), but said it was strengthening its balance sheet and improving the core banking business. Page 14

Russian bus hijacked Four armed hijackers in Pskovsk, southern Russia, took 40 bus passengers hostage and demanded a getaway helicopter and a \$15m ransom. It is the fourth such attack since December. Page 15

Budweiser boosts Kirin's profits Kirin Brewery, Japan's largest beer and beverage company, said brick demand for Budweiser beer, sold under licence from Anheuser-Busch of the US, helped push interim profits up 4 per cent to ¥36.9bn (\$366m). Page 15

Asahi Glass, Japan's biggest glassmaker, reported a 33.9 per cent slide in interim pre-tax profits to ¥11.25bn (\$115m) because of stagnant demand from the construction and automotive industries. Page 15

Rethink on Malaysia loan The controversial loan from the UK for the Malaysian Pergau Dam project is being renegotiated and the £234m (\$362.7m) cost of an interest rate subsidy over 14 years may be reduced. Page 4

Scholes agrees Hanson bid Scholes Group, UK maker of electrical installation equipment, agreed to a £96.1m (\$149m) bid from Hanson, more than 20 years after it first held merger talks with the conglomerate's Crabtree subsidiary. Page 14

Block trade market system for Paris The Paris bourse is to operate a block-trade market system from October in an attempt to recoup some of the domestic business which has migrated to the London Stock Exchange's Seaq international trading system. Page 13

Office costs soar in China Rents for city offices in China and Vietnam have risen sharply this year to become some of the most expensive in the world as international companies seek footholds in rapidly emerging markets. Page 12

STOCK MARKET INDICES
FT-SE 100: 3,095.3 (+13.8)
DAX: 2,494.4 (+1.4)
FTSE-100: 1,272.12 (+2.04)
FTSE-A-Share: 1,590.6 (+0.4%)
Nikkei: 20,247.85 (+110.82)
New York: Dow Jones: 4,737.63 (+17.18)
S&P Composite: 454.83 (+2.05)

US LUNTIME RATES
Federal Funds: 4.75%
3-mo T-bill: 4.51%
Long Bond: 7.53%
Yield: 7.53%

LONDON MONEY
3-mo Interbank: 5.1% (5.1%)
Libor 3m: 5.1% (5.1%)
Libor 6m: 5.1% (5.1%)
Libor 12m: 5.1% (5.1%)

NORTH SEA OIL (Aug)
Brent 15-day (Sep): \$18.11 (17.93)
Brent 15-day (Oct): \$18.11 (17.93)

GOLD
New York Comex (Aug): \$386.9 (387.7)
London: \$387.3 (388.4)

STERLING
New York: 1.5297
London: 1.5297
DM: 1.5319 (1.5309)
DM: 2.4195 (2.4120)
FF: 2.2095 (2.2448)
Sfr: 2.0481 (2.0468)
Sfr: 161.884 (160.038)
Sfr: 78.3 (78.8)

DOLLAR
New York: 1.5297
London: 1.5297
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DM: 2.4195 (2.4120)
FF: 2.2095 (2.2448)
Sfr: 2.0481 (2.0468)
Sfr: 161.884 (160.038)
Sfr: 78.3 (78.8)

ASIA
Tokyo: 11,250.00 (+100.00)
Osaka: 11,250.00 (+100.00)
Hong Kong: 11,250.00 (+100.00)
Singapore: 11,250.00 (+100.00)

Smell of decay lingers in Kigali, city of the dead

By Leslie Crawford, recently in Kigali

There is an emptiness about Kigali which is more sinister than the mere lack of people.

It is the city where the genocide of Rwanda's minority Tutsi community began in April, and a faint, cloying smell of decaying flesh alerts newcomers to the fact that in Kigali, the living are outnumbered by the dead.

After the massacres, the majority Hutu population took flight as the rebel Rwandan Patriotic Front, led by Tutsi exiles, captured the capital. It is a city of abandoned cars and abandoned villas.

The three-month-long battle for Kigali, which ended earlier this month, also left its scars. The parliament building, which stood upon one of the city's seven hills, was bombed beyond repair, so that the ceremony which installed Rwanda's new RPF-led government had to be held outdoors.

There was no officialdom present at the ceremony. Most civil servants were recruited from the ruling Hutu party now in self-imposed exile. The new government has no bureaucracy to execute its orders and no people to govern.

The foyer of the Meridien hotel, where half the new cabinet has taken up residence, is barricaded with sandbags. Few of its windows withstood the constant shelling which marked the fight for that sector of the city. There is no electricity

to lighten the gloomy interior and like the rest of the capital, the hotel has no running water.

Theresa, a Hutu employee left in charge of the Meridien after the evacuation of its European management, has only ventured outside the hotel once since the RPF took control of Kigali.

"I went to see if my house was still standing," she says. "A Tutsi family has taken it over."

She does not plan to register a complaint. She fears the new government and the boy soldiers who guard the numerous RPF roadblocks in the city.

Inside the hotel, however, she feels protected by the presence of UN troops who are billeted there. The RPF victory has

sounded the clarion call for the Tutsi diaspora to return home.

Driven into exile by a succession of Hutu governments, the returnees are breathing new life into the capital. They are easy to spot in their overloaded cars with Burundese or Ugandan number plates.

Mr Protas Nkeshimana, a taxi-driver born in neighbouring Burundi, set foot in the land of his parents for the first time this week. After driving around Kigali, he chose an empty mansion in one of the capital's smartest districts to begin a new life.

"If the owner comes back, we will vacate the house," he says, without much conviction. In the new Rwanda, there are as yet no courts or

police to evict him. Outside the offices of Transintra, an international shipping company, Emile Twahirwa has come back to inspect the damage wrought by the widespread looting which accompanied the massacres in Kigali.

From his wife and daughter when the killings began. He was saved by an officer of the former Hutu army, who gave him a Hutu identity card and helped him escape from the capital. His family was murdered.

"Every exile I know plans to return," he says. "We must rebuild the country. But this time without the ethnic

Continued on Page 12

GM doubles profit to record \$1.9bn in second quarter

By Kevin Done, Motor Industry Correspondent, in London

General Motors of the US, the world's biggest vehicle maker, more than doubled its net profits to a record \$1.9bn in the second quarter from \$89m in the same period a year ago.

The big three US vehicle makers - GM, Ford and Chrysler - all achieved record profits in the second quarter, as they continue to recover strongly from the heavy losses of the early 1990s.

Their profits are rising sharply helped by the continuing strength of the North American market and the start of recovery in western Europe, where GM is currently the most profitable volume carmaker.

GM remains the highest cost producer in North America with profit margins far below Ford and Chrysler, but it is starting to reap the benefits of the drastic restructuring of its North American automotive operations.

In the second quarter, GM's domestic automotive operations achieved a net profit of \$72m compared with a loss of \$33m in the corresponding period a year ago, and the recovery was the key factor behind the overall group's record profits.

GM's international automotive operations also increased net profits by 77 per cent in the second quarter to \$543m from \$306m a year ago reflecting continuing high earnings in Latin America and "significantly improved profitability" in Europe.

GM Hughes Electronics, the group's defence and automotive electronics subsidiary, increased its net profit in the second quarter from \$22m to \$267m. Its Electronic Data Systems subsidiary raised its earnings to a record \$197m from \$178m, but GMAC, its financial services operation, suffered a fall in earnings to \$216m from \$285m a year ago.

GMAC is continuing to be hit by the weakness of GM's balance sheet, which has been battered by the heavy losses of recent years, which have undermined its credit ratings.

In the US, GM's share of the car and light truck market in the first half to 32.7 per cent from 34.4 per cent in 1993. GM said the decline, in particular in the second quarter, reflected the start-up of production of new models and the group's inability to meet higher than expected demand for some other key vehicle lines.

In North America it had still achieved its best six-month sales performance since 1990.

GM, which includes Opel/Vauxhall and Saab, increased its share

of the west European new car market to 12.9 per cent.

Mr Jack Smith, chief executive, said that GM recognised that it could not become "complacent" after its second quarter results.

"We still have a lot of work ahead to improve our earnings power and achieve target earnings margins."

In the second quarter it achieved a net margin of 2.1 per cent on its North American automotive operations against a loss of 0.1 per cent a year earlier, but its international automotive operations increased their net margin to 7.5 from 4.6 per cent.

"The dramatic improvement in margins is an encouraging sign that we're on track. We're still considerably short, however, of our 5 per cent annual net margin target," Mr Smith said.

In the first half, GM virtually doubled its group net income to \$78m from \$14m a year ago on a turnover, which rose from \$70.8bn to \$77.9bn. Before changes in accounting principles net income rose to \$33.5bn.

The North American automotive operations achieved a net income in the first half of \$52m compared with a loss of \$20m a year ago, while international automotive operations doubled earnings to \$96m from \$48m.

Best yet to come, Page 13



Removal men start loading valuables belonging to businessman-politician Bernard Tapie from his Paris mansion to sell as part payment of FF1.2bn Credit Lyonnais claims he owes the bank Report, Page 2

Moscow pledge on share trading

By John Lloyd in Moscow

The Russian government yesterday said it would revise regulations on share trading as the MMM finance house tottered on the verge of a collapse which would destroy the dreams of large numbers of its shareholders.

The investors are unlikely to be compensated, certainly not in full, if the pyramid investment

organisation collapses - though Mr Sergei Dubinin, the acting finance minister, has been put in charge of a committee which will see what can be done.

The cabinet meeting called to consider the crisis at MMM - which now has an estimated 20,000 people waiting around its Moscow headquarters to trade in their shares - heard an astonishing litany of government insouciance in the face of the

unorthodox activities of MMM. It had not paid Rbs49.9bn of tax and had not maintained or shown to the authorities proper records, according to Mr Vladimir Gusev, head of the taxation service. It continued to sell shares through a company named Russia House Selengha, despite a ban on such trading by the Supreme Arbitration court. It has also, according

Continued on Page 12

Lawyers resist Berlusconi detention

By Robert Graham in Rome

Lawyers were yesterday involved in a tug-of-war with Milan magistrates to block the imprisonment of Mr Paolo Berlusconi, younger brother of the Italian prime minister, on corruption charges.

Milan magistrates issued an arrest warrant for Mr Paolo Berlusconi on Tuesday, alleging his involvement in paying bribes totalling L300m (\$211,500) to the Guardia di Finanza, the financial police, over tax inspections of the Fininvest group.

The arrest warrant for the brother of Mr Silvio Berlusconi continued yesterday to cause nervousness in the financial markets about the stability of Italy's ruling coalition government.

The lira continued to fluctuate below the psychological floor of L1,000 against the D-Mark, but recovered slightly to L1,000 in late trading.

Anti-corruption magistrates in Milan have insisted on the 42-year-old Mr Paolo Berlusconi's detention on the grounds he might tamper with evidence. But supporters of the Berlusconi government pointed out that two

Tagamet fails to win US backing for sale without prescription

By Paul Abrahams in London

Tagamet, SmithKline Beecham's top-selling ulcer drug, should not be cleared for non-prescription sales in the US, two advisory committees of the Food and Drug Administration unanimously recommended yesterday.

The decision is a blow for the Anglo-American healthcare group, which had been hoping to use over-the-counter sales to counter the expected rapid decline in Tagamet revenues in the US after the expiry of its patents in May.

Goldman Sachs, the US investment bank, had been predicting worldwide non-prescription sales for Tagamet of £100m (\$150m) by 1997. Tagamet is already available without a prescription in the UK. SmithKline's shares yesterday fell 11 1/2p to 408p.

Another FDA advisory committee refused to recommend Tagamet for sale without a prescription. The two rejections reinforce industry concerns that the chances of extending drugs' revenues after patent expiries through non-prescription sales are being jeopardised by the FDA's increasing conservatism.

"This is a substantial setback for SmithKline Beecham. It's

really important to be first to the market with these new generation drugs. The first could generate annual US sales of \$500m by 1996, the second \$200m, and the third \$100m," said Mr Viren Mehtha, of drugs analysts Mehtha & Islay.

This is the second time FDA advisory committees have refused to recommend Tagamet.

The committees will today consider whether to recommend Tagamet for sale without prescription.

The drug, marketed by Merck and Johnson & Johnson of the US, is one of Tagamet's main rivals. Another rival, Zantac, Glaxo Holdings' top-selling product, is also being developed for non-prescription use.

The committees were concerned about possible interactions of Tagamet with two widely prescribed medicines - Upjohn's sleeping pill Halcion, and theophylline, an asthma treatment. However, they said their concerns about the effectiveness of Tagamet for heartburn had been met.

SmithKline Beecham said it would conduct additional clinical trials to meet the committees' concerns. The committees voted the drug could be licensed without further intervention by them if their concerns were met.

This announcement appears as a matter of record only.

NB

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Rights Issue

of

1,432,526 New Ordinary Shares

of par value NOK 50 each

Issue Price: NOK 85 per Share

Arranged by
Joint Lead Managers

OSLO SECURITIES AS Nomura International

May 1994

NEWS: EUROPE

Berlusconi troubles rebound on Bank of Italy

By Robert Graham in Rome

The Berlusconi government has failed to resolve the delicate issue of nominating a new director-general for the Bank of Italy, letting the matter slip until September.

The bank's Higher Council, responsible for making the formal nomination, had been expected to agree yesterday on a replacement for Mr Lamberto Dini, who left to become treasury minister after general elections in spring.

But Mr Antonio Fazio, the bank's governor, failed to signal that the council would be called in extraordinary session; only such a meeting can determine who will hold the number two job at the bank.

The postponement is a further sign of difficulties encountered by Mr Silvio Berlusconi, the prime minister, as he tries to fill top jobs. It was only this week, after two months' wrangling among the partners in the right-wing coalition, that the government agreed on the compromise choice of Mr Michele Tedeschi to head IRI, the principal state holding.

Attempts to find an acceptable successor to Mr Dini have come up against competing interests in the Bank of Italy and the government.

Although the 13-man Higher Council chooses the replacement, their choice must be confirmed by the head of state in conjunction with the prime minister and treasury minister. In the wake of the Council's previous abortive meeting at the start of the month, the government issued a strongly worded statement asserting its right to make nominations to senior posts at the bank. This right was not to be confused with the bank's autonomy, the statement insisted.

However, the Bank of Italy continues to press for someone from within the institution, preserving both tradition and a sense of autonomy. The logical successor, in hierarchical terms, would be Mr Tommaso Padoa-Schioppa, the most senior of the two deputy director-generals. But the government regards him as too close to Mr Carlo Azeglio Ciampi, who resigned as bank governor to become prime minister in 1993 and who promoted Mr Fazio above Mr Dini.

The Berlusconi government wants to introduce new blood to the bank. Its favoured candidate has been Mr Rainer Masera, a former head of the bank's research department, liberal economist and currently in charge of IRI, the state controlled financial group.

A compromise which would give the vacant job to Mr Vincenzo Desario, the junior deputy governor who is close to Mr Fazio, has yet to find support. But the weaker the Berlusconi government becomes, the more Mr Fazio is likely to get his own way.

The debate over the choice of a replacement does not reflect on the quality of the respective candidates but rather whom each person is seen to represent. Whatever the outcome, relations between the government and the bank risk being damaged.

Bank officials said yesterday that, by allowing more time for reflection, it was hoped an acceptable solution could be reached that would avoid harming such a sensitive relationship.

Good links between the two have become all the more important as the economy begins to recover from recession and as the government crisis produces speculative pressure on the lira that could force up interest rates.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Nibelungenplatz 3, 60313 Frankfurt am Main, Germany. Telephone: +49 69 156 332. Fax: +49 69 596481. Telex: 416193. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Brüssel, Colin A. Kennard & Co. Chartered Accountants and in London by David C.M. Bell and Alan C. Miller. Printer: DVM Druck-Vertrieb und Marketing GmbH, Admiral-Rosenstraße 14, 63303 Neu-Isenburg (owned by Hürthig International). ISSN: ISSN 0950-0707. Responsible Editor: Richard Lambert, 60 The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. UK Shareholders of the Financial Times (Europe) GmbH are: The Financial Times (Europe) Ltd, London and F.T. (Germany) Advertising Ltd, London. Shareholder of the above mentioned two companies is The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL. The Company is incorporated under the laws of England and Wales. Chairman: D.C.M. Bell.

FRANCE: Publishing Director: D. Good, 168 rue de Rivoli, F-75004 Paris. Editor: J. P. G. 168 rue de Rivoli, F-75004 Paris. Telephone: +33 1 4297-0621. Fax: +33 1 4297-0629. Printer: S.A. Nord Éclair, 15/21 rue de Calais, F-93100 Rosbais Cedex. Editor: Richard Lambert. ISSN: ISSN 1148-2793. Commission Paritaire No 67808D.

DENMARK: Financial Times (Scandinavia) Ltd, Vintholmsvej 33, DK-1161 Copenhagen. Telephone: 33 13 44 41. Fax: 33 35 33 35.

Emma Tucker on the problem at the heart of airline competition in Europe

Flying the flag crowds airways

To understand why air transport is one of the last industries to face the rigours of competition in Europe, a good starting point is terminal 2, at London's Heathrow airport.

From the spectators' gallery overlooking the European hub, the picture is clear. Spain's Iberia sits alongside Air France. Germany's Lufthansa follows the Dutch KLM carrier on to the runway. The blue insignia on the tail of Belgium's Sabena pokes out from behind Italy's Alitalia.

"The biggest barrier to air transport liberalisation in Europe is this crazy idea that every member state has to have its own airline," said a European Commission official. The result is that a relatively small land-mass is supporting too many airlines.

Europe's state-owned airlines occupy the same place as flags, languages and national anthems in the hearts of Europe's citizens. "People still assume there is something glamorous about flying," said the official. "But... airlines are just glorified bus companies."

National pride more than anything explains why, six months after a Brussels committee urged Europe to speed up liberalisation of its airways, the Commission was yesterday unable to veto the last of three cases of state-aid to airlines to come before it this year - Air France, Greece's Olympic and TAT of Portugal.

"It wasn't really a question of what Brussels believed, it was a question of what it could get away with," said an industry official yesterday.

To the horror of private airlines without state subsidies, such as British Airways, and state-owned airlines that have restructured before privatisation, such as Lufthansa, the Commission allowed the French government to pump FF20bn (£2.4bn) into the bankrupt Air France and the Greek government to inject Dr54bn (£147m) into Olympic. Earlier this month, the Portuguese Airline TAP was allowed to benefit from Est180bn (£723m) of government money.

According to industry analysts, the decision to allow the French government and others to have their way is merely prolonging the agony for airlines that before long will have to face full-blown competition.

"FF20bn is enough money to create a new airline from scratch," said Mr Kevin Murphy, airline analyst at Morgan Stanley in New York. "That kind of subsidy will only perpetuate the inefficiencies that already exist at Air France."

Yesterday the US administration made clear its dismay at the Brussels decision.

"In the late 1980s and early

1990s, when PanAm and Eastern Airlines went under," said a US diplomat in Brussels, "the US government resisted enormous pressure to intervene. In the long run, US carriers and consumers are better for it. The European Commission should have stood up to these subsidies in the same way."

The diplomat also noted that the Commission's conditions on state aid to Air France left the door open for further aid and were not tough enough to

offset the "negative and distorting effects" on competition.

The decision, and the other state-aid approvals, formed part of Brussels' careful approach to liberalising its most sensitive of industries, its co-operations - in what looked like an attempt to steer a course between the EU's liberalisers and more interventionist members - argued that although privatisation was the implicit answer to the industry's woes, a restructuring period was necessary first.

The most recent hand-outs were thus the so-called "one time-limited" payments, which would allow carriers to get back on to a normal commercial footing before privatisation.

The question now is how long the airlines can delay privatisation. The one condition that Air France's rivals would have liked to have seen imposed by the Commission would have been a definite date for privatisation. But none was set. Mr Bernard Bosson, the French transport minister, gave a vague reassurance that privatisation would follow the three-year restructuring.

"What is happening now, is

that everybody knows that the contraction of the airline industry is inevitable in Europe," said the Commission official. "Governments are trying to make sure that when the fight finally comes, their national carriers will be the ones that survive."

Until then - so far British Airways and British Midland remain the only EU "flag-carriers" to operate entirely privately - consumers will remain the overall losers.

According to the report on which the Commission's decision was based, European airlines' operating costs are about 48 per cent higher than those of their US counterparts and total labour costs nearly 37 per cent higher.

In addition, global competition is hitting up. "In the US, cost structures are coming down even further, and that will affect European carriers' competitive capability," said Mr Murphy.

"It is obvious that not all the national carriers will survive," Mr Peter Häbel of Lufthansa said yesterday. "Some will just end up servicing regional traffic."

Population of the Aegean islands has

stabilised over the past decade, after 20 years of decline. More than 20 island airports are now able to handle medium-sized passenger jets.

In addition, Greece's dispute with Turkey over control of Aegean airspace means that maintaining flights to the eastern Aegean islands, close to the Turkish coast, is seen as vital to the national interest.

Aside from politics, Greek passengers on international flights show a surprising degree of loyalty to their national carrier, considering its record on punctuality and customer service is considered the poorest among European Union airlines.

Seasonality is one of Olympic's problems. Traffic is concentrated between June and September, when passenger loads are close to the maximum. In the winter, months, domestic flights to the Greek islands may be two-thirds empty.

Nevertheless, Olympic is obliged to serve island routes year-round, unlike foreign charter operators who fly between April and October and switch destinations from year to year according to tourist demand.

The government argues that a regular air service is important to keep Greek island communities alive.

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Negotiators agree tough measures

Compromise deal on US crime bill

By Jeremy Kahn in Washington

House and Senate negotiators reached a compromise yesterday on tough anti-crime legislation that will put thousands more police on US streets, ban several types of assault guns and impose harsher sentences on criminals.

The huge crime bill, which will cost \$30bn (£19.3bn) to implement, is a top priority of the administration. It passed both congressional chambers earlier this year in differing forms, but a House-Senate conference committee, responsible for reconciling the two versions, was deadlocked for weeks over several controversial provisions.

The negotiators worked successfully through Wednesday night, unable to reach a compromise until mid-morning yesterday.

In the end, they kept the han-

on 19 brands of assault weapon, passed by both House and Senate, but adamantly opposed by Mr Jack Brooks, House chairman of the conference committee. The negotiators dropped the so-called racial justice provision that would have allowed minority defendants to challenge the death penalty by using statistical evidence that capital punishment is imposed more often on blacks and minorities.

The influential Congressional Black Caucus strongly supported the racial justice measure, but Senate Republicans threatened to use a filibuster to kill a bill that included it. The Black Caucus now says it will oppose a procedural vote needed to bring the crime bill to the House floor, but not the bill itself.

The legislation also helps local communities hire 100,000 more police officers, gives states grants to build more

prisons, sets up special courts to deal with first-time drug offenders, and increases from two to about 60 the number of federal crimes for which the death penalty can be imposed.

It also mandates life sentences for third-time offenders whose last conviction was for a violent or drug-related crime, allows federal prosecutors to treat offenders as young as 13 as adults in particularly brutal cases, and makes gender-based violence against women a civil rights violation. Gender-based crimes include spouse beating and stalking.

With the Clinton administration pushing hard for the bill, and members of Congress - many of whom are up for re-election in November - eager to prove to their constituents that they are tough on crime, the bill is expected to sail through both chambers in the next week. A vote in the House could come as early as today.

Guatemala rights agreement fails to take root

By Edward Ortebar in Guatemala City

Only four months after the Guatemalan government and left-wing guerrillas signed a human rights agreement, violations have increased. The United Nations has also yet to install a monitoring mission as stipulated in the accord.

Political killings, disappearances and kidnappings have doubled in the first six months of this year compared to the equivalent period in 1993, according to the Roman Catholic Church's human rights office.

Sightings of tortured bodies on the streets of Guatemala City are becoming more frequent, and the army has continued to recruit youths forcibly in rural areas, violating last March's agreement.

Bureaucratic delays at the UN have stalled the deployment of a mission to verify the application of the agreement, say officials, despite a reported commitment by the UN to set up a mission by the end of June.

The guerrillas of the Guatemalan National Revolutionary Unity thought they had won a small victory by insisting on immediate UN verification in the face of long-standing opposition from the powerful Guatemalan army.

They have now threatened to suspend talks. "If the minimum conditions established in the Global Agreement on Human Rights are not met, it is not possible to continue in a negotiated way," they said in a statement in national newspapers last week.

The delay has led to complaints by local human rights groups that the international community appears more concerned about keeping to a tight agenda to end the conflict than in fostering the conditions for lasting peace where basic rights are respected.

"They are only interested in a ceasefire, not in seeing a resolution of the substantive issues which are considered to have originated and fuelled the armed conflict," says Monsignor Rodolfo Quesada, a former peace mediator.

The two sides who have been negotiating an end to the 33-year civil war for three years agreed in January on a timetable to sign a final peace agreement in December. Since then they have made strong advances, most recently in Oslo last month when they agreed on the establishment of a "truth commission" to document human rights violations.

But the commission has been criticised as merely symbolic by human rights activists, including the Nobel Peace Prize-winner Ms Rigoberta Menchú, because it will fall short of naming individuals responsible for abuses, and will not provide a moral sanction. Its role will merely be to document events.

About 150,000 people have died in Guatemala's internal conflict, mostly killed by the security forces, according to human rights groups.

Sources close to the talks say the guerrillas were extremely reluctant to agree to a commission with such small teeth, but were overwhelmed by pressure from the UN and the international community.

Cárdenas fails to inspire, but is still a threat on poll legitimacy

Trailing third, the left's man talks of civil protest if there is electoral fraud, writes Damian Fraser

He campaigns tirelessly around Mexico's countryside and cities, going to as many as 10 rallies in a 14-hour day. He smiles, never smiles, his face deadly earnest as he relentlessly criticises the governing party and what he sees as the country's deteriorating economic and social conditions.

Mr Cuauhtémoc Cárdenas, presidential candidate of Mexico's leftist Democratic Revolutionary party, was for a long time considered the most serious threat to Mexico's Institutional Revolutionary party (PRI) in the election next month. He came close to winning the presidency in 1988, is the son of Mexico's most revered president, and offers the clearest alternative to the PRI.

But with less than a month to go before the election on August 21, Mr Cárdenas is now trailing a distant third in the opinion polls, and victory looks remote before agreeing to sign any accord. Recently he has attacked Mr Jorge Carpizo, the interior minister, for being too partisan to the PRI, and was alone in rejecting the government's appointment of a new special prosecutor for electoral affairs.

He says that if there is fraud in the election, he will mount a campaign of civil protests - as he did in 1988. Although he denies that a threat is intended, he has agreed to send observers to attend a convention on democracy next month hosted by rebel Zapatistas in the state of Chiapas, raising fears of possible co-operation between his party and the Mayan insurgents.

"He could get up to 7m votes," says one official from the PRI. "If he can mobilise 5 per cent of that after the election then there could be trouble."

Mr Cárdenas is adamant that he will not endorse violence. But there seems little doubt that if he believes fraud has robbed him of votes, he will protest the result and challenge the legitimacy of the victor. What is uncertain is how much support he will have.

Since the debate Mr Cárdenas has focused his campaign on poorer agricultural parts of the country. His hope is that the steady fall of incomes and impoverishment of most agricultural workers over recent years will loosen the ruling party's hold on the rural vote.

On the stump, Mr Cárdenas attacks the government's policies of reducing agricultural subsidies and allowing communal farmers to sell their plots to private landowners. He said in a recent interview that subsidies and land reform enabled agriculture to prosper for so long and could do so again.

Mr Cárdenas's electoral strategy is risky because the PRI traditionally has dominated the rural areas, winning more than 65 per cent of the vote in more than 80 of the 110 rural districts in the country in 1988. Mr Cárdenas, perhaps because fraud was more prevalent in the countryside, won the overwhelming majority of his votes in the cities in 1988.

But with Mr Zedillo and Mr Fernández clearly ahead in the cities, Mr Cárdenas has decided to gamble on a change in traditional voting patterns. "We are hoping for a high proportion of the votes of farmers who have been hurt by the current administration," he said. "I expect that we will have a better chance of defending the vote this time in the countryside."

If Mr Cárdenas has his eyes on circumstances after the election, he may be calculating that disgruntled peasant sympathisers will be ready to demonstrate in his favour. Some Cárdenas aides reckon the peasant revolt in Chiapas at the beginning of the year may inspire poor farmers to join Mr Cárdenas in protests against electoral fraud.

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Cárdenas: little excitement



De Cevallos: fiery



Zedillo: front-runner

Nussbaum pressed on Whitewater discussions

By Jurek Martin in Washington

Former White House legal counsel Mr Bernard Nussbaum denied yesterday that he had tried to persuade Mr Roger Altman, the deputy Treasury secretary, not to disqualify himself from jurisdiction over the Arkansas savings and loan institution at the heart of the Whitewater affair.

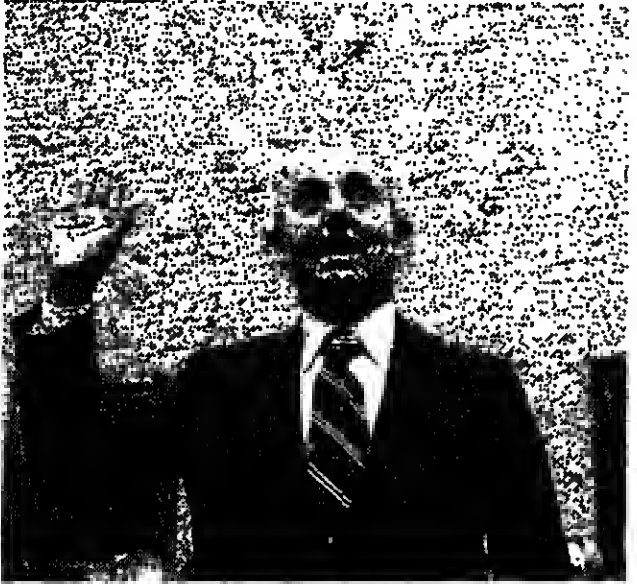
But Mr Nussbaum said he had reminded Mr Altman in February that the Treasury's own lawyers had already determined that there was no "legal or ethical reason" why Mr Altman should step aside, his longstanding friendship with President Bill Clinton notwithstanding. "I left it to him to make his own decision," Mr Nussbaum added.

Mr Nussbaum explained that he was particularly concerned about the "bad precedent" of government officials prematurely excusing themselves from their responsibilities at even the hint of conflict of interest.

At precisely the same time, he went on, Ms Ricki Tigert, nominated to run the Federal Deposit Insurance Corporation, was being pressed by Congress to excuse herself from anything even remotely connected with Mr Clinton, whom she had known for years. She has still not been confirmed.

The exact nature of the discussions between the White House and Treasury between last September and this February emerged as the focus of Republican questioning during the second day of the House banking committee's hearings on the "Washington end" of Whitewater, which involves the first family's land and financial dealings in Arkansas.

This attention was hardly surprising given a front page article in the New York Times predicting a shake-up in the Treasury high command as a result of internal tensions generated by apparently conflicting recollections of who said what, when and to whom.



Bernard Nussbaum is sworn in at yesterday's hearing

Mr Altman appears the most vulnerable, though the White House this week expressed confidence in him.

But Mr Bentsen, previously above the Whitewater fray, was reported to be displeased with Mr Altman's conduct, while Ms Jean Hansen, the Treasury legal counsel, was portrayed as being increasingly isolated as both Mr Bentsen and Mr Altman disputed her version of contacts between the White House and Treasury. All three are due to testify next week.

Mr Nussbaum gave nothing away and repeatedly denied even the suspicions of impropriety.

While Democrats on the banking committee, chaired with an iron hand by Congressman Henry Gonzalez, remained supportive, Republicans refined their attacks by the process of having several members yield their allotted five minutes of questioning to Congressman Bill McCollum of Florida, long a leading White-water critic.

Mr Nussbaum testily denied assertions by Mr McCollum

and Congressman Jim Leach of Iowa that he had acted more as the president's personal lawyer than as legal adviser to the office of the presidency.

But it would have been a dereliction of the latter duty, he argued, if the White House were not kept abreast of issues which might involve the president, putting it in a better position to respond to inquiries from the media.

Thus, last September, it was his duty to know that the affairs of Madison Guaranty, the Arkansas savings and loan, had been referred for possible criminal prosecution to the Justice Department, with at least the chance that Mr Clinton, though not the subject of the referral, could be called as a witness.

"What this involved to me was some possible illegal or improper campaign contributions," he said. "Politicians, presidents, congressmen get thousands of contributions. Somebody may have made improper contributions. This is the president and I recognise we may get press inquiries, but this was not... a big deal."

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NEWS: INTERNATIONAL

Japanese rise in output holds steady

By William Dawkins in Tokyo

Japanese industrial production rose in the three months to June for the second consecutive quarter, the first time it has done this since the downturn hit nearly three years ago.

Increased sales helped output in the second period to rise by 0.8 per cent against the opening three months of the year, when production increased by 1.5 per cent, according to the Ministry of International Trade and Industry. However, it warned that output might weaken in the third quarter, due to price advantages given to imports by the yen's strength.

Output in June rose 2 per cent from the previous month, having fallen in April and May. On an unadjusted basis it was stagnant in the year to June, breaking a record 32 consecutive months of decline.

Manufacturing sales rose 4.1 per cent from May to June, contributing to a decline in stocks of unsold goods. Miti's index of inventories to annual sales fell by 4.1 per cent to 113.5 in June, not far above the 110 at which the ministry believes stocks will be sufficiently reduced in line with demand. Officials said stock reduction was in the final phase and posing less of a drag on production.

Japanese business planned to reduce investment in plant and equipment by 3.2 per cent in the final quarter of the year, after a 2.8 per cent fall in the third quarter and a 4.4 per cent decline in the second period. This confirms that corporate investment has yet to bottom out, and that the fragile signs of recovery are being supported mainly by personal spending.

Anti-personnel mine curb by UK

By Bruce Clark, Defence Correspondent

The UK government, faced with mounting evidence of the tragedy caused by anti-personnel mines, has announced a ban on the export of all such weapons, except high-technology models which are primed to self-destruct.

The "self-destructing" variety of mine is supposed to avoid the risk of civilians being accidentally killed after hostilities have ceased.

More than 100m mines have been scattered around the battlefields of the world, and the United Nations estimates that at least 800 people die every month as a result of stepping on them. Worst affected countries include Afghanistan, Angola, Cambodia and Iraq.

Britain has not in practice sold any mines since 1985. However, this week's announcement is apparently intended to bolster the UK's authority in international negotiations over the trade. It amounts to an undertaking that sales of the cruder variety of mine will not be resumed for an indefinite period.

It does, however, leave open the possibility of developing and exporting the self-destructing model. The Mines Advisory Group, a British charity which helps clear minefields, described the decision as "cynical and misleading". It said the failure rate of self-destructing mines was unacceptably high.

More than 1m supposedly self-destructing mines had remained live after the Gulf war, and similar weapons dropped on Laos by US aircraft 25 years ago were still claiming lives. The Foreign Office said it would be encouraging other countries to follow its example and abide by an agreed code of conduct on mine exports. Italy, the world's third largest exporter of anti-personnel mines, recently promised a blanket ban on their production and export.

US and UK policy has focused more on a "technical solution" to the question of mines, arguing that it is possible to calibrate the weapons in such a way as to make them harmless after their military purpose has been served.

Allies accused by US of appeasing Iran

By Our Foreign Staff

The US yesterday accused its allies of "appeasing" Iran, in the wake of recent terrorist bombings attributed to pro-Iranian Islamic groups.

Although not named, Germany and Japan, both of which have maintained commercial relations with Tehran, were clearly among the targets of criticism from Mr Warren Christopher, the secretary of state, who called Iran an "outlaw nation". The US has also complained in the recent past about German Intelligence contacts with Iran.

Yesterday, Mr Christopher told the House of Representatives foreign affairs committee that the bombings in Latin America and London were "a tragic reminder that the enemies of peace remain formidable".

He named Hizbollah, a Lebanese Shia group, as one of a number that "wreak havoc and bloodshed" and must be defeated, adding that "Hizbollah's patron, Iran, must be contained".

Iran, he said, "is an international outlaw, yet some nations still conduct preferential commercial relations with Iran and some take steps to appease that outlaw nation. They must understand that by doing so, they make it easier for Iran to use its resources to sponsor terrorism throughout the world".

He described himself as "absolutely mystified why these countries are unwilling to put their commercial interests aside and recognise that this kind of terrorism must be dealt with and dealt with very harshly".

In London, Mr John Major, the British premier, accused the Iranian government of presenting "a serious challenge to the international community," amid a growing conviction in Whitehall that an Iranian-sponsored terrorist group was responsible for the London bombings.

Mr Major said that Britain would prefer a normal relationship with Iran, but that many aspects of her behaviour were "simply unacceptable".

The prime minister also went out of his way to condemn the Iranian government of behaviour that was "threatening" to the international community.

He said the British authorities could not yet be certain as to whether the terrorist acts but they had been perpetrated by people "who refuse to abide by the rule of law and by the principles of a civilised society".

His warning came amid indications that British officials have gathered evidence from intelligence sources which suggests the group which carried out the attack was also responsible for the suicide car bomb attack on a Jewish centre in Buenos Aires, in which 96 people were killed earlier this month.

British officials said there was not yet unequivocal proof of the involvement of Tehran, but that all the circumstantial evidence pointed in that direction. If that judgment was confirmed, it could lead to a renewed break in Britain's relations with Iran.

Mr Christopher declined to name the countries appearing Iran. The US, would share intelligence about Iran with them "to see if we can't draw them back from this conduct which I think unnecessarily encourages Iran and is very destructive of the international coordination that we should have".

THE UN Security Council is today expected to issue a statement strongly condemning terrorism and emphasising the need for strengthened international cooperation in fighting it in the aftermath of the bomb attacks on Jewish targets in London and Buenos Aires, Jimmy Burns adds.

Nostalgia is part of it, but so is business, writes Victor Mallet

France rediscovers Indochina

Perhaps that's what youth is, to believe that the world is made of inseparable things: men and women, mountains and plains, humans and gods, Indochina and France

So said Ellane Devries, the French plantation owner in Vietnam played by Catherine Deneuve in the film *Indochine*.

Such films set in the colonial era - another is *L'Amant*, in which a French schoolgirl has a passionate affair with a wealthy businessman from Saigon - have encouraged thousands of sentimental tourists to visit France's former colonies in Vietnam, Cambodia and Laos.

But the attachment to Indochina goes beyond mere nostalgia. Like the rest of Europe, France has yielded to Japan the greater share of trade and investment in Asia's other emerging economies; it hopes that in Indochina it can recover lost ground and use its cultural, linguistic and historical ties to build a solid base for French companies in the heart of Asia.

Little effort has been spared in this quest, especially in Vietnam, the most important and populous of the three countries. France's President François Mitterrand last year became the first western head of state to visit a united Vietnam, and several French ministers have followed.

Mr Mitterrand openly criticised the US economic embargo of Vietnam (which has since been lifted) and his government helped Hanoi with a bridging loan to pay its arrears to the International Monetary Fund. Both gestures were much appreciated by Vietnam's communist rulers, who began economic reforms in the late 1980s and are now presiding over a fast developing but still poor nation of 70m people.

The French embassy in Hanoi - which is being enlarged to cope with its increased responsibilities - says France's aid to Vietnam doubled in each of the last five years to reach nearly FF500m (\$80m) in 1993. France has spent freely on promoting French language and culture.

Evidence of France's extensive commercial involvement in Vietnam is also



President Mitterrand with Nguyen Manh Cam, Vietnam's foreign minister

easy to find, from the oil exploration industry to the banking sector, from the aircraft and crew leased to Vietnam Airlines by Air France to the restored Sofitel Metropole, the first luxury hotel in Hanoi.

France, with \$136m worth of projects approved by Vietnam, is the biggest European investor in the country - albeit behind Taiwan, Hong Kong, Japan and other Asian investors - and its products account for a tenth of Vietnam's imports. About 50 French companies have established offices in Vietnam.

"All things being equal, if you put two companies side by side, the Vietnamese would choose the French over the other, because they know the French," says Mr Joel Claude Grillot of Crédit Lyonnais in Hanoi.

Few Vietnamese are nostalgic about the French colonial era which ended with the communist victory at Dien Bien Phu in 1954, but the cultural ties between the two countries are not merely a product of the French imagination.

Apart from berets and baguettes, the Vietnamese inherited a love of classical

music from the French, and most residents of Hanoi are as appreciative as the tourists of the city's broad boulevards and 19th century French architecture. The Vietnamese language has absorbed numerous French words; *garage* (the station), and *xi mang* (cement) is cement.

"The French bathed us in blood and fire, they pillaged our country," says Mr Hoang Xuan Dien, a 70-year-old war veteran who speaks fluent French and has relatives in France. "But the true France brought us a very humanist culture and we respect the true French - like Pasteur, for example."

The Vietnamese government not only welcomes France's commercial involvement and the dollars spent by French tourists, but also regards Paris as an important international ally.

Facing an unfriendly China (an old enemy which invaded northern Vietnam briefly in 1979) and a still-suspicious US (defeated in the mid-1970s), Vietnam is anxious to make friends in Europe and around the world.

France, say Vietnamese diplomats, can provide the link not only to Europe but also to the community of French-

speaking nations - *La Francophonie*. Vietnam is now bidding to host the 1997 francophone summit.

France's "return to the Indochina stage" - the phrase used by Mr Mitterrand's spokesman - has moved faster in Vietnam than in Laos or Cambodia. In Laos, Australian and Thai investors are particularly active. In Cambodia, France overreached itself by insisting that medical and other students financed by French aid should be taught in the French language, prompting demonstrations by students demanding to be taught in English, the *lingua franca* of business in south-east Asia.

Cambodian officials, some of them brought up in France, also accused France of making empty promises of substantial military aid for the fight against Khmer Rouge guerrillas and then delivering only military advisers.

In both Cambodia and Vietnam, France has now softened its stand on the language issue. French diplomats and aid officials in Hanoi and Phnom Penh readily accept that English is the second language of choice after the local language, while French can be a useful and enjoyable bonus.

Young Vietnamese will learn French if someone else is subsidising their lessons and if they see a chance of a job in Europe or with a European company, but the reality is that most French speakers in Vietnam learned the language before 1954; about 700 students study French at the *Alliance Française* in Hanoi, but most of its 6,000 members are elderly.

Even the supposed commercial benefits for France of its historical ties to Indochina are a matter of debate. "I don't think we're necessarily treated favourably," says Ms Fabienne Couty of the French embassy in Hanoi. "The Vietnamese are very pragmatic."

That view is repeated at the Vietnamese foreign ministry by Mr Trinh Duc Du, head of the western and northern Europe department. "Business is business," he says.

In Indochine, Ellane's adopted Vietnamese daughter Camille, a communist leader by the end of the film, puts it much more brutally: "Your Indochina," she tells Ellane, "no longer exists."

Devaluation fears shake Egyptian pound

By Mark Nicholson in Cairo

The Egyptian pound yesterday rallied from a bout of panic selling sparked by heightened fears of an imminent devaluation against the dollar, brokers and bankers said.

The speculative rush joined the currency to a low of E£3.425 against the dollar at one point on Wednesday, with the central bank entering the market to buy pounds for dollars for the first time in several

years. Bankers said they estimated the central bank to have sold anywhere between "tens of millions" and \$200m dollars to support the pound. The central bank declined to comment.

The bank, which has amassed foreign currency reserves of \$16bn during the past three years of economic reforms guided by the International Monetary Fund and the World Bank, has previously intervened only to buy dollars and limit the rise in the pound,

which has been bolstered by high real interest rates.

However, brokers said the local market had been alarmed this week by a report in al-Wafd, a liberal opposition newspaper, that the government and the IMF had agreed in talks last week to devalue the pound to a rate of E£4 by the year's end. "Basically the town ran dry of foreign currency," said one banker.

Dealers said the currency stabilised at E£3.397 yesterday

after a series of senior Egyptian officials denied there were any plans to devalue the currency. Dr Abdel Shakur Shaban, Egypt's representative on the IMF board, was quoted in local newspapers as saying reports of an imminent devaluation were "baseless".

Egyptian officials claimed last month they were resisting strong pressure from the Fund to devalue. Officials argued that whatever benefits such a devaluation might have for

Egypt's export competitiveness would be outweighed by the damage to hard-won confidence in the currency.

The IMF is understood to have said that the pound was being held inflexibly at a rate it calculated to be as much as 40 per cent overvalued relative to Egypt's main trading partners. It is also believed to have sought accelerated cuts in interest rates. The benchmark three-month treasury bill rate is 12.2 per cent.

NEWS IN BRIEF

UK dam loan to be renegotiated

The controversial subsidised loan provided by the UK government for the Malaysian Pergau dam project is being renegotiated, report Robert Peston and James Blitz. Bankers said yesterday the £240m cost to the UK government of providing the interest rate subsidy over 14 years may be reduced. However, a banker stressed the initiative had come from Malaysia. British officials regard it as a commercial request which does not significantly alter the basis of the subsidy agreement that was struck in February 1991.

Last year, a UK National Audit Office report criticised the method of providing the subsidy chosen by the Overseas Development Administration, saying the cost to the UK taxpayer would be £56m more than if a more economical option had been chosen. The original Pergau loan of more than £300m was provided by commercial banks headed by Schroders, the UK merchant bank. It was made to Tenaga Nasional, the Malaysian electricity authority, for the construction of a hydro-electric dam at Pergau, though the loan was guaranteed by the Malaysian government. Tenaga pays a minimal interest rate, but the commercial banks receive a market rate, thanks to the UK government subsidy.

Asean may act against sect

South-east Asian governments will meet in Malaysia next week to co-ordinate action against an Islamic sect whose growing influence has alarmed the authorities in the Muslim countries of the region, Victor Mallet reports from Bangkok.

The Al-Arqam movement, named after an early companion of the prophet Mohammed in Mecca, is a mystical sect that believes in the imminent arrival of an Islamic messiah. Called "technological sufism" by some supporters, Al-Arqam preaches basic Islamic values but also has extensive business interests - including restaurants, software companies and advertising agencies.

Malaysian police have detained 41 suspected Al-Arqam supporters in the past week, accusing them of distributing pamphlets illegally. Indonesia is also considering a ban, and the small Sultanate of Brunei has already outlawed the group.

Beijing attacked on rights

Human Rights groups have accused Beijing of "tightening the noose" on dissidents following the US decision in May to renew China's most favoured nation trading status and to de-link trade and human rights, Tony Walker reports from Beijing.

Human Rights Watch/Asia said in a 27-page report issued today that the authorities had begun holding dissidents in "prolonged incommunicado detention" without informing their families of their whereabouts or, in some cases, acknowledging their arrest. China also promulgated new security laws in June just days after the MFN decision aimed at "further restricting the ability of activists to meet, speak and organise."

Nuclear bomb claim rejected

Officials in South Korea yesterday expressed strong doubts about a claim by a senior North Korean defector that his country possesses five nuclear bombs, John Burton reports from Seoul.

It said there was no evidence to support the claim by Mr Kang Myong-do, the son-in-law of the North Korean prime minister. Seoul says North Korea has the plutonium but has been unable to convert it into bombs. Similar assessments were offered by officials in Washington and Tokyo, although they did not totally dismiss Mr Kang's information.

Zimbabwe's new budget aims to appeal to voters

By Tony Hawkins in Harare

Zimbabwe was presented yesterday with a pro-investment, pro-growth and pro-voter budget that cuts taxes, introduces incentives and narrows the deficit but proposes no significant revenue measures.

The budget deficit in the fiscal year to the end of last month was cut to 7.9 per cent of gross domestic product from 11 per cent the previous year.

Mr Emmerson Mnangagwa, standing in for Dr Bernard Chidzero, finance minister, who is ill, predicted a further reduction to 5 per cent in the current year. This has been achieved largely by leaving some \$22.5bn (\$200m) of accumulated parastatal losses off the balance sheet, including \$28bn needed to finance the country's strategic grain reserve. If these losses are included, the 1993-94 budget deficit rises to some \$25.5bn or 14 per cent of gross domestic product.

The government expects revenue to increase by 21 per cent in the current year to June 1995 and spending by 13 per cent, or less than the likely inflation rate.

Despite money supply growth of 40 per cent in the first five months of 1994, the minister was confident that

inflation will fall from 23.8 per cent last month to 15 per cent by the end of the year and 10 per cent by mid-1995. He predicted economic growth of 4.4 per cent this year, against 2.1 per cent (revised) in 1993 and 5 per cent next year.

Tax changes include a reduction in company tax to 37.5 per cent from 40 per cent (with effect from next April), abolition of import duties on all capital goods imports, a cut in the import surcharge on all items from 15 per cent to 10 per cent, and the first significant attempt to adjust personal tax rates for inflation.

The only tax increases are higher duties on opaque (traditional) beer and soft drinks, although Mr Mnangagwa said he would widen the 10 per cent sales tax to cover all services other than exempt activities to be announced later.

Business will welcome creation of a cabinet committee on privatisation charged with moving swiftly to privatise or commercialise parastatals, and the announcement that the government expects to earn extra revenue this year from the sale of unspecified assets.

Less encouraging is the failure to cut defence spending, despite promises by President Robert Mugabe. It will rise by nearly 11 per cent this year, but its share of the total budget falls slightly to 9.5 per cent from 9.7 per cent.

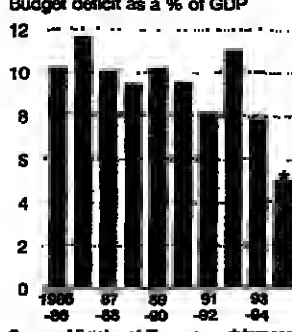
Education takes the lion's share of the budget with more than 20 per cent, while interest charges will absorb 18 per cent.

For the first time, too, a Zimbabwe finance minister acknowledged the country's debt trap problem. Mr Mnangagwa said the country was now in the "paradoxical" situation of having to borrow to meet interest payments.

While there is much in the budget that is positive, the fiscal situation remains unhealthy with national debt rising 28 per cent in the last year alone to \$3.5bn.

Zimbabwe

Budget deficit as a % of GDP



Source: Ministry of Finance

*Forecast

Wave of violence grows in Nigeria

By Paul Adams in Abuja

Strikes and violent protests against the detention by Nigeria's military regime of Mr Moshood Abiola spread across the country yesterday, while in Abuja's high court Mr Abiola's trial for treason stalled over technicalities and was adjourned until next Tuesday.

Mr Abiola, widely regarded as winner of last year's annulled presidential election, was arrested by General Sani Abacha's regime last month for declaring himself president.

Yesterday the prosecution at the high court hearing changed one of its charges, the defence asked for them all to be struck out and both sides argued over legal procedures until the adjournment.

Half the seats in the tiny court were taken up by the two teams of lawyers, one of whom told the judge "democracy is on trial".

Outside the court, protesters set fire to a barricade of tyres and clashed with hundreds of armed police who had cordoned-off the streets. Many came from the Yoruba-speaking south-west, Mr Abiola's stronghold.

Mr Jesse Jackson, the US envoy despatched to convey President Bill Clinton's con-

cern over the military's refusal to hand power to a civilian government, met Gen Abacha and Mr Abiola, diplomats said. Details of his discussions were not known.

In the commercial capital, Lagos, protests were marred by violence and looting. Lagos has been almost at a standstill since a three-week-long oil workers' strike halted fuel distribution. The protest has been backed by other unions, closing factories and offices.

Many banks are shut and the number remaining in the clearing system is falling. Bankers predict cash shortages in the near future.

Shell Nigeria yesterday confirmed that its oil production, which accounts for half of Nigeria's 2m barrels a day, had been cut by roughly 300,000 b/d as a result of the oil workers' strike.

This has prompted a declaration of *force majeure* on loadings of crude oil by Shell. The company stressed its adherence to "business principles" a reference to its unwillingness to maintain operations if a military guard were needed.

Yesterday, air traffic controllers went on strike. All international flights were cancelled as the military failed to replace civilians in the control tower at Lagos airport.

National party battles to redefine S African role

Speculation mounts that it might withdraw from the cabinet as it attempts to find a political identity

By Mark Suzman in Johannesburg

Having served nearly three months as junior partner in South Africa's coalition government, deputy president F.W. de Klerk's National party is struggling to find an independent political role for itself in the new regime.

Amid widespread reports that several backbenchers and some senior members are advocating that the party withdraw from the cabinet and take up a

more traditional opposition role, the NP is trying to develop a new policy framework ahead of next week's opening of parliament.

Speculation about the NP's future has been so intense that it has affected the stock market. On Wednesday the party was forced to publish an official statement denying any plans to leave the cabinet, and defending its "important and constructive" role in the government of national unity mandated by the new South

African constitution. Under that constitution all parties which won more than 5 per cent of the vote in April's elections are entitled to proportionate cabinet representation.

The National party has six cabinet members, but with the recent resignation of Mr Derek Keys as finance minister and his impending replacement by Mr Chris Liebenberg, who is not a member of any political party, its representation will be reduced to five.

Mr Keys' resignation also leaves the NP without any cabinet members in senior positions as it had earlier lost a struggle to retain one of the security portfolios. With the party's scope for independent manoeuvre limited by the need for cabinet consensus, local analysts have begun to question whether it will be able to survive as an independent political force.

The problem has been exacerbated by the low profile Mr de Klerk has kept since the elections. Before the poll he

and President Nelson Mandela were seen as something of a double act. Mr de Klerk now lacks an effective executive position in government and has been largely relegated to the political background.

This has been, in part, a deliberate decision by the NP to give the new government time to find its feet but, privately, NP ministers have complained about insufficient ANC consultation in government policy-making and younger party members are eager to

break free of the artificial political coalition and begin to criticise ANC policies more openly.

With a huge amount of controversial legislation due to be debated in the new parliamentary session, the party has realised it must stake out an independent political position for itself. To this end the NP is due to draw up a new policy framework at a party conference today and Mr de Klerk is set to make a statement on Monday in which he is expected to lay out a plan of action.

Japan to soften on opening markets

But not as much as Washington wants.
Gordon Cramb sees the US deadline draw near

Japan is putting to the US new proposals aimed at opening its markets further to foreign companies, but officials in Tokyo indicated yesterday that these would fall short of the Clinton administration's demands that it agree standards by which improvements could be measured.

The US has set Sunday night as the deadline for agreement on changes in Japan's procurement regime governing telecommunications and medical equipment.

If no agreement is reached, the US will then cite Japan as having a closed market and start the clock running for 60 days of talks and consultations during which Japan would have to make suitable concessions or face sanctions.

That period would end on September 30, the same day the US must announce the world's most unfair trading practices under the revised Super 301 law which allows US action against countries discriminating against US exports.

Mr Sadayuki Hayashi, Japan's deputy foreign minister, was due to arrive in Washington last night for talks with Mr Charles Barshefsky, the deputy US trade representative. These talks follow the failure of last weekend's negotiating session on liberalising any of the three key sectors in which the US says Japan must show progress: insurance, government procurement of telecommunications and medical equipment.

communications and medical equipment, and vehicles.

Moves on the latter two fronts were being suggested in Tokyo yesterday. The Japan Eximbank said it was considering overtures from the big three Detroit car makers for concessional loans which they would use to boost production of right-hand drive vehicles for the Japanese market.

Japan's Ministry of International Trade and Industry said a "viable compromise" could be reached on procurement policies for government departments and other big state purchasing authorities which would benefit foreign telecoms and medical equipment suppliers.

Under an existing agreement to come into force next April, each contract worth more than SDR800,000 (\$1.1m) will be put out to international tender. MITI officials suggested that lowering this threshold progressively was the "only reasonable solution" to US complaints that its companies would still be shut out of lucrative deals.

They said potential foreign bidders would be canvassed for their views on technical specifications and price. But they made clear that the current plan would increase tenfold the workload in ministerial procurement departments where Japan's economic downturn had squeezed funding. Mr Hayashi is said to be unlikely to countenance a reduction to

anywhere below SDR400,000, and will probably hold out for a higher trigger point and another two years or more before that would take effect.

But MITI acknowledges that these are points of detail in meeting the wider US demand for measurable criteria which would commit the Japanese government to delivering progress in the private sector as well as on its own behalf.

The Liberal Democratic party, which under Mr Kiichi Miyazawa reached the framework agreement with President Bill Clinton last July, may be back in office after a year's absence during which Mr Morihiro Hosokawa, his reformist successor, refused to submit to US strictures during trade talks in February. No Japanese party appears prepared, however, to stomach an accord echoing the 1981 semiconductor pact which committed Japan to allowing foreign producers a 20 per cent share of its domestic market.

Even if they are not expressed in cold numerical terms, Japan sees such targets as handing Washington a stick with which it could be given a beating at any politically convenient moment. But as one US official in Tokyo put it yesterday, "How then do we declare success? Even if it's backward-looking, how are we to know what's good or bad unless we can decide in advance" what the goals should be?

Matsushita Electric eyes India

By Emilio Terazono in Tokyo

Matsushita Electric Industrial, the world's largest consumer electronics group, will establish a marketing subsidiary in India by the end of this year, following approval from the New Delhi government.

Japanese consumer electronics makers have been showing increasing interest in the Indian market due to its size and growth potential. Sony, another leading electronics maker,

recently applied for government approval to launch its first television production plant there.

Matsushita said it would start producing this autumn 150,000 colour television sets and \$50,000 audio visual products a year through Salora International, a consumer electronics maker based in New Delhi with which the Japanese company has a technical co-operation agreement. The new Indian subsidiary will provide after-sales services and handle publicity.

Cyprus investment bank for Russia

The Cyprus Development Bank is setting up an investment bank in the Krasnodar region of Russia, with backing from Greek and Russian banks and the European Bank for Reconstruction and Development, writes Karin Hope in Athens.

The new bank, to be called Investment Bank of Krasnodar, is due to start operating in Krasnodar early next year. It aims at channelling funds from private investors and international agencies into tourism and industry under a plan launched last year by the Cyprus and Russian governments to develop the region.

The state-controlled CDB, together with Commercial Bank of Greece, will control and manage the new bank, which will have a capital base of \$7m. In addition to the EBRD, two local banks, Kribank and Bank of Krasnodar, will also take equity stakes in the bank. A CDB official said the bank planned to participate in joint ventures in food-processing, timber and cement production, and tourism, identified in a recent UN-backed study of the region as promising sectors for investment.

Pacific Dunlop in Chinese venture

Pacific Dunlop, the Australian industrial conglomerate, has formed a joint venture with Guangdong Post and Telecommunications Administrative Bureau, to make large sealed lead-acid industrial batteries in China, writes Nikki Tait in Sydney.

Manufacture of the batteries will centre on the Nansha development zone, and the product will initially be targeted at the Chinese domestic market. The batteries are used primarily in the telecommunications, utility and rail industries, and as a power supply backup for computer installations.

The joint venture company will be 60 per cent owned by Pacific Dunlop's GNB Industrial Battery division, and 40 per cent by Guangdong Post and Telecommunications.

EU cautious on S Africa aid

By Lionel Barber in Brussels

The European Union is on the brink of approving a package of trade benefits to South Africa which falls short of promises to offer generous support to the new post-apartheid regime headed by President Nelson Mandela.

The niggardly offer stems from French-led efforts to protect the European market against potentially competitive South African products, particularly in the paper and agricultural sectors, according to British and German officials. A second factor appears to be concern that South African penetration of European markets may be at the cost of francophone Africa, as well as former Portuguese colonies in Mozambique and Angola.

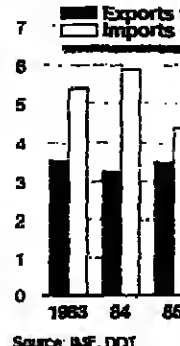
The EU-South Africa negotiations are seen as a test case because the new regime in Pretoria sees itself as the prototype of a new developing country eager to use trade rather than aid to reduce income disparities and compete in the world economy.

Britain and Germany have successfully pressed France to

South Africa

Trade with EU (\$bn)

Exports from Imports to



Source: IMF, DOT

be more forthcoming during negotiations on the trade package, which was promised before the first free elections in South Africa last May.

French hesitation aroused resentment in Brussels because President Francois Mitterrand insisted on being the first European leader to visit Mr Mandela after his inauguration.

Negotiations involve the EU giving South Africa access to its generalised system of preferences which grants tariff advantages to developing countries to help them export to the EU market. The first European Commission proposal on GSP was estimated to be worth Ecu260m (\$377m).

The next step will be to conclude a deal between South Africa and the EU which may include offering the Pretoria regime something like the Lomé Convention, the privileged status accorded to former European colonies in Africa.

insisted on its entitlement to full membership rights, including those accorded to developing country members.

Presenting a 10-point list of "non-negotiable" demands in the Girard paper, Mr Long said Gatt members were trying to prevent China having recourse to Gatt's balance of payments provisions and dispute settlement procedures. And he warned that denial of developing country status in agricultural trade could trigger "social unrest" among China's 800m farmers.

Beijing also opposed tough requirements for phasing in new rules on intellectual property and foreign investment, and accused trading partners from China which go further than the Gatt or WTO agreements, such as the abolition of all price controls.

South Africa has a distinct competitive advantage, is not on the list because of Mediterranean objections.

Under a compromise, the EU is considering removing some sensitive products from the GSP list and subjecting them to a "tariff free quota" as well as surveillance mechanisms. Among these are wood and furniture (Italy), metal furniture (Portugal), manganese oxide (Belgium) and paper (France). EU diplomats hope for a deal in the next week which could go into effect under a fast-track written procedure, without ministerial approval. But this requires unanimity.

The present trade package is due to last until the new year, when member states are due to approve a revised GSP system which will encourage developing countries to improve labour and environmental standards.

Beijing protests at 'unacceptable' US demands for its entry to Gatt

By Frances Williams in Geneva

China said yesterday it was prepared to continue negotiations on terms of entry to the General Agreement on Tariffs and Trade but made clear that certain demands, especially by the US, were "unacceptable".

Speaking to an informal session of the Gatt working party on Chinese membership, Mr Long Yongtu, Beijing's chief Gatt negotiator, said progress since the last meeting a month ago had been "disappointing". Nevertheless, China would continue to participate in negotiations on its accession protocol "with a flexible and constructive attitude".

Perhaps significantly, Mr Long did not mention China's aspiration to become a Gatt member by the end of the year so as to join its successor, the World Trade Organisation, as a

founding member. This timetable is looking increasingly ambitious but not yet impossible.

Mr Long's remarks represent a considerable softening of tone from the angry blasts out of Beijing in recent days. Chinese officials have accused the US of blocking its membership bid and have threatened to call off the eight-year talks if Washington does not back down from demanding China join Gatt as a developed country.

China this week circulated a paper outlining what it considered should be in the accession protocol, a move which western trade diplomats took as a clear sign of Beijing's continued readiness to negotiate.

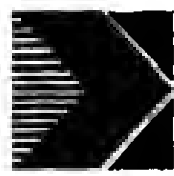
However, they said there was a very wide gap between China's "minimalist" version and the "maximalist" terms included in a paper compiled by Mr

Pierre-Louis Girard, the Swiss chairman of the working party, on the basis of consultations with Gatt members.

Talks on the draft protocol, and bilateral negotiations on opening China's markets for goods and services, are expected to continue through August and intensify in September.

Mr Long said yesterday that the revised version of Mr Girard's paper, under discussion yesterday and today, remained "unbalanced and unacceptable", and unduly reflected the demands of "one major contracting party", a reference to the US.

In the most detailed statement of Beijing's position so far, Mr Long said China was prepared to take on its full obligations as a member of Gatt and the WTO. It was not seeking special privileges but



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TECHNOLOGY

Worth Watching · Vanessa Houlder



Putting the brakes on skidding

A system to help prevent cars from skidding has been developed by Bosch, the German electronic and vehicle parts manufacturer. Its Vehicle Dynamics Control system depends on sensors which measure the rate at which the car is turning its vertical axis, together with the car's lateral acceleration, steering angle, wheel speeds and braking pressure.

These sensors feed information to an electronic control unit which is able to compare the requested steering angle with the actual course of the vehicle. The system then corrects any error in the car's course by braking the appropriate wheel.

The system is designed to be used in conjunction with anti-lock braking systems, which intervene when a wheel is about to lock during braking and traction control, which prevents the wheels from slipping during acceleration.

Bosch, UK, 0855 834466.

Breast cancer under the needle

Women with suspected breast cancer usually undergo surgical biopsies, which can leave scarring. A technique based on technology developed for NASA's Hubble space telescope allows the biopsy to be performed with a needle rather than a scalpel, leaving a small puncture wound rather than a scar.

The technique allows the abnormality to be located by an X-ray imaging device which takes digital images of the suspected mass from two different angles. A computer calculates the co-ordinates of the abnormality, after which the sample is extracted with a needle.

X-rays have been used before to locate suspected abnormalities. However, the time needed to take

the pictures, develop the film and locate the co-ordinates of the abnormal tissue method takes about 15-20 minutes. The digital imaging device is quicker, gives a higher-quality image and exposes patients to half the radiation of the conventional X-ray method.

Nasa: US, 202 353 0000.

In search of the hot spots

Detecting sources of heat is an important aspect of fire fighting and prevention. Product Innovation has designed a hand-held device which emits visual and audible signals to detect heat sources as a relatively low-cost addition to the available equipment.

The Hotspotter sensor detects infra-red waves, which are converted into sounds and lights by a microprocessor. The intensity of the heat is indicated by the frequency of the sound and the colour of the light.

The uses of the Hotspotter include locating the source of a fire through dense smoke and spotting a potential fire risk. The device costs £120.

Product Innovation Holdings: 0920 444277.

Matchmaking trap for woodworms

Buying a house can be a risky business and many purchasers err on the side of caution and spray for woodworm whether or not an infestation exists, writes Daniel Green. But from next year, it should be easier to discover if there is a true problem.

A UK company, Oxford Asymmetry, has developed a way to mass-produce woodworm pheromones, the sex hormone that brings male and female woodworms together.

Scientists at Oxford University divided the structure of the hormone and Oxford Asymmetry built a synthetic chemical "scaffold" around which identical molecules would form in its laboratories.

The company has now signed an agreement with Cardiff-based Agrisense which will market a woodworm trap, the idea is that new homeowners first test for the presence of woodworm before committing themselves to the dirt and expense of pest control.

Oxford Asymmetry, 57 Milton Park, Abingdon, Oxfordshire OX14 4RX. 0235 861561.



Ask almost any doctor what drug treatments there are for strokes and they will probably say "none". The reason lies in the nature of the condition. A stroke occurs when the brain is damaged due to poor blood circulation. It can happen quickly, even without warning. The brain is damaged within minutes or hours, and all a doctor can do is try to help the patient recover.

Stroke victims lose brain functions such as memory, speech or limb co-ordination. As well as their distress and that of their families, the cost to society is vast. About 500,000 people a year suffer from strokes in the US. Only about a third of victims recover sufficient independence to return to previous levels of activity. The rest require years of rehabilitation and nursing. Some are permanently hospitalised.

The prospect of earning an enviable reputation and a great deal of money has attracted many pharmaceutical and biotechnology companies to the area. Success would transform stroke therapy. Today's preventative therapies would be supplemented for the first time with patient treatment.

But the condition is complicated. About 85 per cent of strokes are caused by blockages in blood vessels and are called ischaemic strokes. Without oxygen carried by blood, cells die.

The remaining 15 per cent of strokes are caused by leakage of blood into the brain - cerebral haemorrhages. The brain is squashed by the extra volume of blood and cells die.

Doctors try to identify people who are at a high risk of either kind of stroke and give appropriate preventative drugs. People with a history of artery disease, for example, may be given mild blood-thinning agents such as aspirin to ward off clots. People with high blood pressure have an increased chance of a haemorrhage and can be treated with drugs for high blood pressure.

After an ischaemic stroke, victims may be given stronger clot-busting drugs such as streptokinase to try to clear the blockage quickly. In cerebral haemorrhages, blood thinners and clot busters are precisely what must not be administered as they would increase the blood flow to the brain. After the stroke, only risky brain surgery can help.

Modern research on drugs that might effectively treat stroke victims begins by analysing the biochemistry of the condition: what chemical events take place between blood flow disruption and cell death?

Unfortunately, biochemists cannot yet provide a complete answer. What is understood so far is that

Drugs researchers are seeking a stroke treatment that could transform current therapy, writes Daniel Green

Brains on their minds

Stroke treatments in research

Company	Country	Drug	Launch date
Upjohn	US	Frederox	1994
Ciba	Switzerland	Selfotel	1997
Alkermes	US	Calpain inhibitor	?
Cambridge NeuroScience	US	Cerestat	2007
Cephalon	US	Calpain inhibitor	?
Cocensys	US	Acce 1021	?
Fisons	UK	Remacemide	?
Gensia	US	Adenosine regulator	?
Gulford	US	PARS inhibitor	?
Wellcome	UK	619C89	2000?
Sandoz	Switzerland	SDZ EEA 464	?
Synthelabo	France	Eliprodil	2000?

This list is not comprehensive

when blood is cut off from brain cells, chemicals called excitatory amino acids are released.

These bind to receptors on brain cells and open channels into the cell. Through the open channels flow large amounts of calcium and sodium which can kill the cell simply by bursting it. The calcium and sodium are also involved in reactions inside the cell which release poisons such as nitric oxide, highly reactive substances called free radicals and even protein-eating enzymes that can digest the cell from the inside.

As if that were not enough, the inflow of calcium is a trigger for the release of more excitatory amino acids and the whole lethal sequence spreads out from the original core of damage.

"There is almost an active progression of damage going on for minutes, even hours, after the stroke," says John Reid of Glasgow University's department of medicine and therapeutics. Within a few hours, the dead core is surrounded by a larger area of dying cells, he

says. So a candidate drug treatment is one that blocks either the release or the action of the excitatory amino acids. The principle is to freeze the process that leads to the death of the cells until normal blood circulation is restored through the action of clot-busting drugs.

But the lack of complete biochemical understanding means the practice is more difficult. There is more than one excitatory amino acid, several ways of obstructing each and yet further ways of dealing with their effect. On top of that, interfering with the functioning of brain cells can cause unpleasant side effects such as hallucination.

The first drug likely to reach the market is expected to be launched in the next few months. Called Frederox, it was developed by Upjohn of the US. It tackles some of the last stages in the sequence of cell death - for example, by inhibiting the free radicals.

Initially it will be licensed for use in haemorrhages only. Further clinical trials are under way in patients

with ischaemia and with victims of head and spine injuries that can trigger a similar sequence leading to cell death.

At the other end of the biochemical sequence, Wellcome, the UK company, is researching a drug called 619C89 which is designed to prevent the release of the most important of the excitatory amino acids, glutamate. The drug is about to enter further clinical trials and is unlikely to be on the market before the end of the decade.

Ciba, the Swiss drugs company, is a little further advanced with its Selfotel drug, which blocks the action of glutamate rather than its production.

Selfotel is entering the last and biggest series of trials that must be undertaken for any drug to be approved. If all goes well, a product could be on the market in three or four years, says Beatrix Maurice-Schubiger, head of Ciba's central nervous system product management.

Unfortunately, Selfotel has side-effects including hallucination,



paranoia and confusion. In May, Ciba signed a collaborative deal with California biotechnology company Cocensys to research a second stroke drug. Acce 1021 works by a quite different mechanism, blocking another of the receptors for excitatory amino acids. Maurice-Schubiger says that Acce 1021 is "about two years behind Selfotel" in the development process.

Improving on Selfotel is also a target for Massachusetts biotechnology company Cambridge NeuroScience. It has a drug called Cerestat which blocks a different receptor for excitatory amino acids, Elkan Gamzu, the company's president, claims that Cerestat is as good as Selfotel but avoids the side-effects.

But Cerestat has only just completed initial trials, so even if all goes well a product is unlikely to reach the market until the next decade.

Other companies researching the area include the UK's Wellcome and Fisons, Switzerland's Sandoz, France's Synthelabo and US biotechnology companies Alkermes, Gulford, Gensia, Pharmos and Cephalon.

In spite of the large amount of research activity, some scientists fear that no one solution will work well. There are at least 22 separate steps in the biochemistry of cell death and it is not known which, if any, could stall the whole process.

Drug developers have recently witnessed an unpleasant precedent in the treatment of septic shock. Both stroke and septic shock involve complicated cascades of biochemical events. In septic shock, each of the drugs developed seemed to be effective in blocking part of the cascade, but each so far has failed to prevent the disease progressing.

Behind the optimistic words, the industry is aware of this potential problem. Merck of the US, the world's biggest drug company, abandoned work on its candidate stroke drug MK 801. Executives at Upjohn concede that they do not know exactly how Frederox works. Gamzu admits that Cerestat acts on only one of several receptors involved in stroke.

Ralph White, central nervous system project manager at Wellcome, sums up the view of many when he says: "We won't know if a drug really works until we've finished the last clinical trial."

Articles over the last six months have looked at pharmaceutical advances in the following areas:
Painkillers 30 June
Blood products 27 May
Multiple sclerosis 28 April
Sepsis 31 March
Prostate 26 February
Wound healing 21 January

PROPERTY

Double act

Andrew Russell on a bid to tap private funds for public projects

as on CrossRail - may be misplaced.

One reason is that, as in any big civil engineering venture, the lead-time for projects can typically be two years or more. Many of the original projects associated with PFI, such as CrossRail and Heathrow Express, are large, with a long gestation period which critics have misinterpreted as evidence of lack of activity.

In addition, in spite of the government's more enlightened vision about the role of the private sector, public resources remain as tightly controlled as previously (especially when placed alongside private-sector resources in a joint venture).

The government can borrow money more cheaply than the private sector and therefore in absolute terms it is rarely possible to prove that a partnership with the private sector provides better value.

PFI modifies this strict "value for money" test in subtle ways. The extra cost of private money is now seen by government as being justified where it uses brings associated advantages, such as the trans-

sector grant could easily have been re-sprayed in PFI colours.

However, DoE-sponsored projects differ in one important respect from those backed by other departments. A high proportion involve helping private-sector investments get off the ground, creating jobs and other benefits. In contrast, projects sponsored by other departments involve facilities for which the government is the only customer, such as prisons, higher education etc. It is in this area of public services that PFI is likely to enjoy most success.

Where PFI is likely to meet with least success is in encouraging the private sector to come up with its own ideas. In spite of the government's expressed willingness to negotiate with a single private-sector promoter, PFI is caught in public procurement rules and, in particular, by EC requirements that contracts should be tendered. Private companies have better things to do than invest their time and money in new ideas if they then have to compete for the privilege of carrying them out.

The government seems to be heading once again for the role of patsy customer. Although the private sector assumes risk, the perception remains that as the government guarantees the income-stream, it is therefore ill-equipped. On the other hand, the mechanism undoubtedly gives rise to a greater range of investments than could ever be financed through taxation.

The author is national director of Chesterman Consulting

Wilkinson is to be new managing director at Laird Group

Geoffrey Wilkinson, 48, has been appointed managing director of the Laird group, the vehicle components manufacturer, with effect from October, after having joined the company in June 1993 as finance director.

His replacement as finance director will be Jonathan Silver, 35, currently corporate development manager.

The moves follow on the announcement in April that the current chairman and chief executive, John Gardner, would become chairman solely, and that the current managing director, Ian Arnott, 51, would be stepping into the role of chief executive.

Gardner will retire from the chief executive role on October 1, when the other changes take effect.

Laird is by no means an unfamiliar company to Wilkinson - he first became acquainted with the group when he worked for the Industrial Re-organisation Corporation more than 20 years ago.

Wilkinson has been (successively) a former chief economist, financial controller, and ultimately head of corporate mergers, investments and divestments at British Steel.

He left British Steel in 1987 and spent several years with US investment bank Dillon Read. In October 1991 he and David Prior established a partnership, for a time working for Garry Klesch, who put up the equity for a series of steel service sector buy-ins.

Silver, a chartered accountant, first worked for Thornton Baker before joining Fisons, then moving on to Laird in 1986 as group management accountant.

More than 80 per cent of Laird's profits derive from overseas markets. Its last annual results showed pre-tax profits of £38.2m.

Wendy Leighton becomes deputy chief executive at Stirling group, the clothing manufacturer, where for the past four years she has been director in charge of marketing and design, primarily responsible for developing the company's relationship with Marks and Spencer.

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Michael Gordon, md of Link Training, is appointed to the CRT Group board.

Ian Taylor, former md of Datasolve, becomes UK chairman of CMG, acting UK chairman Chris Banks reverts to group finance director.

John Backhouse has been promoted to md of ASPHENOL Corp's UK subsidiary.

Fragrant changes at Body Shop

Anita Roddick, one of the founders of The Body Shop, which has proved such a success producing and marketing wittily-titled personal care products, has decided it is time she changed her own title.

Yesterday the company said that in future she would hold the post of chief executive and relinquish that of group managing director. Her husband, Gordon, remains chairman.

A range of new products are also swapping seats at the company, including three newly created executive directors, making a total of nine on the main board.

Jane Reid, head of the legal department since October 1989, is made a director, in charge of legal matters. Jeremy Kett, chief financial officer, who joined in March 1990, becomes director responsible for finance. Peter Harris becomes director in charge of operations and distribution.

Stepping into the managing director's shoes is Stuart Rose, formerly director responsible for corporate development. Two other directors assume different responsibilities in the shuffle. Michael Ross, once in charge of international retail, is now looking after strategic retail projects, while Jilly Foster moves from looking after communications to strategic marketing. The company says it is looking to recruit a new person in charge of communications.

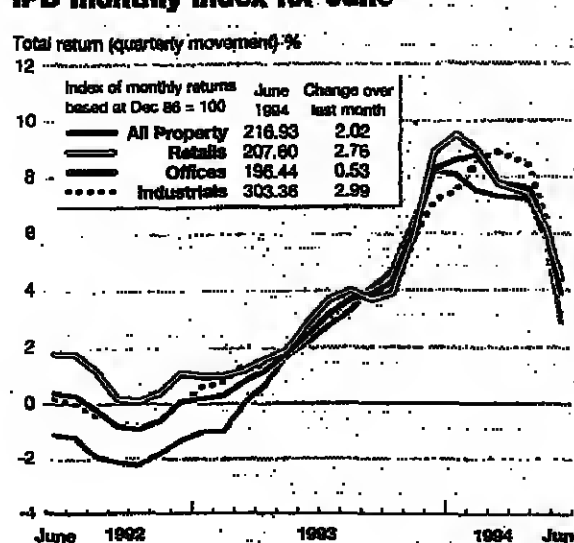
The change in Anita Roddick's title is "a reflection of the business getting bigger," says a spokesman. "She spends a lot of her time travelling and this will relieve her of the day-to-day running of the business, in order to concentrate more on its direction and style."

Charles Bryant, 45, has been appointed to the new post of NATIONAL WESTMINSTER director of UK trade services for the bank's UK branch business sector.

His responsibilities extend to drawing together the operations, sales and marketing units of the sector's international trade and banking services division.

A former managing director of Midland Montagu, Bryant will be joining NatWest in September.

IPD monthly index for June



Total returns from commercial property investments continued to slide in June as investors remained nervous about the direction of interest rates and the lack of any serious recovery in rents, according to Independent Property Data-bank, a research group.

The IPD index of monthly total returns fell in June to 0.9 per cent, the lowest level for 12 months and the third consecutive monthly fall.

Retail provided the only encouraging news with total returns rising to 1.4 per cent from 1.2 per cent in May. Total returns from offices fell from 1 per cent to 0.3 per cent and Industrial property returns fell from 1.4 per cent to 1 per cent.

The declines reflect the con-

cerns of a jittery market with funds unlikely to increase investment until rents start to catch up with previous sharp rises in capital values of buildings.

The increase in total returns from retail investments was prompted by a 0.2 per cent rise in shop rents last month, the first increase recorded by IPD since December 1991.

Rents for office and industrial properties continued to fall but at a much slower rate, indicating that rental decline may be coming to an end. Overall rents failed to move last month.

Capital values are continuing to stagnate; for offices they declined by 0.4 per cent in June, the first monthly fall since May last year.

PEOPLE

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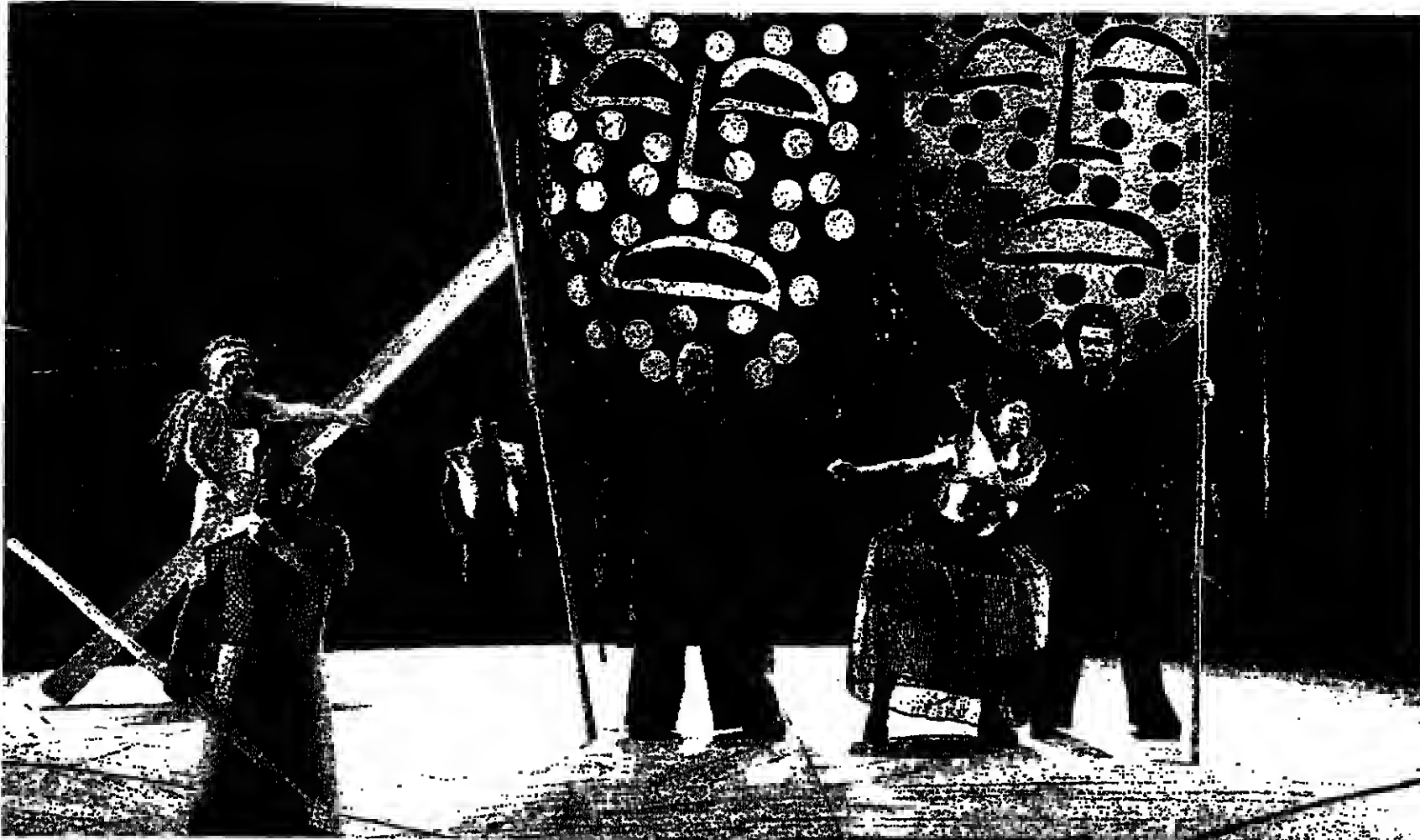
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ARTS GUIDE

Theatre/David Murray

The Lady from the Sea



Less Valhalla, more a Wagnerian kindergarten where the Woodentops would feel at home: the giants appear in 'Das Rheingold'

A Ring with colour-coded leitmotifs

Andrew Clark reports from Bayreuth on Alfred Kirchner's new production

Half a cheer for the new *Ring* at Bayreuth. It is abstract, colourful and apologetic – a bigger contrast with its predecessor, the 1988 Kuper production, is hard to imagine. The stage direction is minimal, the costumes are a riot. James Levine has inspired the festival orchestra to play with a tonal ripeness and clarity unsurpassed in a generation, but his tempi – although marvellously consistent – have been rather stately. These are early days. *Das Rheingold* and *Die Walküre* have just been unveiled in conditions of sweltering heat, but with no apparent hiccup. *Siegfried* follows this afternoon and *Götterdämmerung* on Sunday.

The producer, Alfred Kirchner, and his designer, known only as Rosalie, came with a reputation for radical ideas, but their approach has been surprisingly anodyne. Kirchner, an experienced theatre director in Berlin and Vienna, made his breakthrough in opera more than a decade ago during the Glielens years at Frankfurt. In interviews before the first night, he rejected the idea of tying Wagner's tetralogy to a particular time or philosophy. His aim, he said, was simply to find new mythical pictures for a many-sided epic; to use the colours and materials of nature without implying naturalism; and by unfolding the story without ideological baggage, to let the audience draw its own conclusions. Admirable thoughts – and doubtless the reason why Kirchner and Rosalie have been let off so lightly at their curtain calls.

With decor reduced to a convex circular platform (the top of the globe), augmented by a variety of geometrically arranged lights and panels, the production focuses directly on words and music – providing you are not distracted by the costumes. And there's the rub. A random collage of styles and associations, they pretend to illustrate or comment on each character's function in the drama, through colour-coding and other symbols. Freia skitters about in a green-and-gold hooped outfit, apparently denoting youth and fruitfulness. Fricka follows her straw dress in *Rheingold* with a bizarre Cleopatra gown for *Walküre* – domesticity and regality. Siegfried has an iron collar, a symbol of bondage which she discards after dousing Hunding. Alberich sports shorts and a reptilian back-pack, like a friendly little porcupine.

Others are harder to fathom. The Valkyries, for example, are lumbered with outsize red-and-black panther dresses. With rare exceptions – notably the inhabitants of Nibelheim, a mass of wriggling worm-like robots – the costumes are a phoney fashion-designer's caprice, reducing Wagner's characters to figures of fun.

Take away the costumes, however, and you have no production. It must be a long time since Bayreuth saw such poverty of theatrical imagination, such an abdication of the stage director's role. Apart from a splendid whirl of light-cylinders in the Ride of the Valkyries, Kirchner simply dumps his cast centre-stage and, give or take a bit of posturing, leaves them to get on with it. Even accounting for the difficulties of staging all four parts of *The Ring* in one go, the dialogue is unbelievably limp, especially in the crucial encounters of *Die Walküre*. The worst instance is the start of Act 2, stranded on separate levels, Wotan and Brunnhilde barely begin to address each other; the father-daughter relationship, with all its affectionate playfulness, has to be taken as read. Of greed, lust and ambition, of sex and violence, deceit and betrayal, this production offers barely a trace. We are in a Wagnerian kindergarten, a world in which the Woodentops would feel at home.

Just what Levine thinks of all this is the subject of much speculation. Judging by the way he embraced Kirchner at their *Walküre* curtain call, he would have us believe he endorses the approach. But given Levine's conservative reputation, there must have been huge compromises. The stage curtain, for example, remains closed throughout the prelude to each act – unheard of in Germany today – and comes down again before the final orchestral flourish, making for a strange anticlimax to the *Walküre* love scene.

Levine's experience of conducting *The Ring* in New York pays notable dividends. He brings out the natural character of the score, flawlessly unfolding the structure and paraphrasing, with the manifold cross-currents and counterpoints coherently integrated. *Das Rheingold* was a revelation – so much detail to enjoy, and the orchestra playing like angels. With Levine in charge, the singers can do nothing but

sing lyrically, enough to turn even minor episodes like Frick's "Wie lieblich's Luft" into a hymn of joy. The corollary, of course, is that the music lacks theatrical intensity – particularly in *Die Walküre*. It is a symphonic reading, without the dramatic extremes which made the Barenboim-Kuper production so thrilling.

The biggest loser in the new *Ring* is John Tomlinson's Wotan. He is neutered by a blue rubber skirt, and his Norman helmet shuts out facial expression. There is little scope for him to show dignity or ruthlessness, and the character fails to develop between *Rheingold* and *Walküre*. Even his handling of the text has been smoothed over. With such a superficial dramatic framework, the spotlight falls on his voice, which he holds up heroically but with some strain. He was unfairly booed.

Several others are inherited from previous casts – among them Siegfried Jerusalem's barnless Loge, Manfred Jung's squawky Mime, Ekkehard Wlaschiba's rich-toned Alberich and Hans Sotin's anonymous Hunding. Deborah Polaski returns as Brunnhilde, her top as constricted as ever. Paul Krumpholtz's Siegmund was in splendid voice, partnered now by his Danish compatriot Tina Kiberg – who lends the production a welcome ray of femininity, even if she lacks a Wagnerian voice. And there are two outstanding contributions: Hanna Schwarz's majestic, mettlesome Fricka and René Pape's Fasolt, the only singer to rise above his surroundings and provide the humanly sadly lacking in this production so far.

the avant-garde: he was the businessman, with his finger on the pulse of public taste, whose main interest in the theatre was that night's take at the box office.

Sometimes his judgment wavered – he turned down the chance to manage the Beatles – and he rejected an investment in *Monty Python's Life of Brian* because he thought it blasphemous – but he was known as a considerate employer, a generous supporter of good causes, and a thoroughly old-fashioned gentleman. Even his "vice" was excusable – he was a keen racing man who once owned a string of horses. His only bobby was watching the racing on television spiced by a few bets.

Antony Thornecroft

Josette Simon as Ellida with Pip Donaghy as her husband Dr Wangel



Alain Muri

The death, at the age of 84, of Lord (Bernard) Delfont, marks the passing of one of the two Grand Old Men of the British entertainment industry – the other is his brother Lord (Lew) Grade, still going strong at 87.

Between them these two Russian born sons of the formidable Olga, and Isaac, Wingradsky, established, with brother Leslie, a 50 year dominance over every aspect of the nation's leisure activities, from the music halls through to television, where their influence lives on in Leslie's son, Michael Grade, the controller of Channel 4.

Bernie Delfont, a tall, handsome man well into his eighties, with a mane of silver hair, never stopped working. He was well into his seventies when he acquired

First Leisure, with its interests in discos, bowling and much of Blackpool, and he was an active president of the company at its death.

Like brother Lew, Lord Delfont began as a professional Charleston dancer but soon found being an agent a more profitable business. From there it was a short step into owning theatres and cinemas and his long reign as King of British show business.

It was Bernard Delfont who produced the Royal Variety Show for 25 years. He managed home grown stars, like More-

cambe and Wise, and brought over big foreign names like Maurice Chevalier and Lena Horne. He became a force in the movie and record businesses when the Grade Organisation was sold to EMI and then became its chief executive.

Every time Lord Delfont was ejected by young Turks he bounced back, and it was his experience that guided First Leisure to success. Despite the inevitable cigars, he was never a great showman. He was not a discoverer of new talent or an inspired creator, or even a friend of

Obituary

Bernard Delfont

INTERNATIONAL ARTS GUIDE

Renaissance Prints

The Rijksmuseum in Amsterdam will host an exhibition over the next three months devoted to the print in the Renaissance. The show provides an overview of masters from different countries, including Mantegna, Dürer and Lucas van Leyden.

As its central theme, the exhibition traces the development of printmaking from its craftsmanlike beginnings around 1470 to the mature and professional medium it had become by 1500. The organisers have tried to emphasise the diversity of printmaking, the various techniques used and the functions prints had. There are devotional prints, landscapes assembled in albums, illustrated books, early colour prints and immense ensembles, such as Jacopo da Barbanti's View of Venice.

Several unique late 15th century prints open the show, followed by some masterly examples by Martin Schongauer.

Dürer is represented by a number of his best works, while Mantegna's prints include a rare Impression on parchment and his Battle of the Sea Gods, printed in colour. The tentative beginnings of the technique of etching are shown, as well as the way the great masters influenced others. The selection is based on the Rijksmuseum's own collection, together with important loans from the British Museum and other public collections. Various private collectors have also lent their treasures, some of which have never been exhibited before. The show opens on August 6 and continues till October 30.

EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum Van Gogh's Self-Portraits: 20 paintings and two drawings dating from his stay in Paris 1886-7. Ends Oct 9. Daily
ANTWERP Huisman-Museum Music and Painting in the Golden Age: 50 paintings by 17th century Netherlandish masters, illustrating the importance of music and musicians in the art of the period – in military, allegorical and genre settings. Ends Oct 30. Closed Mon
BERLIN Altes Museum The Last Days of Humanity: 600 photos, posters, paintings and drawings illustrating artists' responses to the first world war, and including work by Beckmann, Kokoschka, Dix, Picasso, Chagall and Wyndham Lewis. Ends Aug 28. Closed Mon
Haus der Kulturen der Welt

Tanzania - Masterworks of African Sculpture: 400 works from the 19th and 20th centuries. Ends Aug 7.
Closed Mon
EDINBURGH Royal Scottish Academy The Romantic Spirit in German Art 1790-1890. Ends Sep 7. Daily
FLORENCE Palazzo Pitti Royal Treasures from Denmark: 40 pieces of ethnographic art from the high plateau of western Cameroon. Ends Aug 30
LONDON Hayward Gallery Bonnard at Le Boquet. Ends Aug 29. Daily (advance booking 071-928 8800)
Tate Gallery R.B. Kitaj retrospective. Ends Sep 4. Turner's Holland: an exhibition exploring Turner's tours through the Netherlands and the influence they had on his life and art. Ends Oct 9.
William Blake - Art and Revolution:

an exhibition focusing on the English artist's output in the 1790s. Ends Oct 16. Daily
Marlborough Fine Art R.B. Kitaj: recent pictures and graphics. Ends Aug 20. Closed Sun
Victoria and Albert Museum Pugin - A Gothic Passion: retrospective of the 19th century British designer. Ends Sep 11. Daily
National Gallery From Caspar David Friedrich to Ferdinand Hodler: A Romantic Tradition - Paintings and Drawings from the Oskar Reinhart Foundation. Ends Sep 4. Daily
Royal Academy of Arts The Belgian Avant-Garde 1880-1900. Ends Oct 2. Daily (advance booking 071-240 7200)
British Museum Greek Gold: Jewellery of the Classical World. Ends Oct 23. German Printmaking in the Age of Goethe. Ends Sep 11. Indian Paintings and Drawings from the Collection of Howard Hodgkin. Ends Aug 21. Daily
Queen's Gallery Gainsborough and Reynolds - Contrasts in Royal Patronage: the latest selection from the Royal collections focuses on the two pre-eminent English artists of the 18th century. Ends Dec 22 (Buckingham Palace)
MADRID Centro de Arte Reina Sofia Gerhard Richter: 100 works by one of the key figures in contemporary German art. Ends Aug 22. Closed Tues
MARTIGNY Fondation Pierre Gianadda From Matisse to Picasso, Masterworks from the Gernan Collection. Ends Nov 1. Daily
METZ Arsenal Gold of the Gods: more

than 600 exhibits, comprising pre-Colombian jewels, ritual knives and masques. Ends Oct 2 (tel 4410 7303)
NEW YORK Metropolitan Museum of Art Picasso and the Weeping Women: 80 paintings and works on paper from the 1890s and 1940s. Ends Sep 4. The Artnet Collection of Impressionist and Post-Impressionist Masterpieces: 53 paintings, drawings and watercolours. Ends Nov 27. Daily - The Early Years. Ends Sep 18. Closed Mon
Museum of Modern Art From Manet to Picasso - Masterpieces from the David and Peggy Rockefeller Collection. Ends Sep 6. British Drawings 1880-1990: the exhibition highlights the work of early modernists like Vanessa Bell and Jacob Epstein, and examines the influence of Surrealism on such artists as Henry Moore and Edward Burra during the 1930s and 1940s. The postwar section includes work by Lucian Freud and David Hockney. Ends Sep 13. Closed Wed
Whitney Museum of American Art Edward Hopper (1882-1987) and Jack Pierson (1962): the latter has selected 20 works by the former, and placed them alongside his own work. Ends Sep 11. Joseph Stella (1877-1946): more than 200 works by the American modernist. Ends Oct 9. Closed Mon
PARIS Grand Palais The Origins of Impressionism 1859-69. Ends Aug 8. Closed Tues
Musée Picasso The world's largest collection of Picasso's work is completed by his own collection of

paintings by friends such as Braque and Matisse, and artists he admired, including Renoir and Cézanne. Closed Tues (4271 2521)
Musée Rodin This delightful 18th century town house contains the life work of the sculptor Auguste Rodin. Closed Mon (tel 4418 6110)
Musée Marmottan This museum houses an important collection of paintings by Monet, including Impression-Soir, from which the Impressionist movement took its name. Closed Mon (tel 4495 5033)
● Cartes musées available at all metro stations and museums, to avoid queuing at 60 museums including the Louvre, Musée d'Orsay and Versailles.
STUTTGART Staatgalerie Italian Drawings 1500-1800: a representative selection of the large, high-quality Stuttgart collection, built up over the past two centuries and including work by Giambattista and Tiepolo. Ends Sep 4. Picasso: a rare showing of 400 prints from a private collection. Ends Aug 14. Closed Mon
Linden-Museum Art of the Aborigines: 80 wood paintings and 40 sculptures. Ends Sep 25. Closed Mon
VENICE Antichi granai della repubblica di Venezia in 220 BC - The Warriors of X'ian: ten of the 7,000 lifesize terracotta soldiers who guarded the tomb of Emperor Qin Shihuangdi in central China, along with copies of war chariots and weapons discovered in one of this century's most dramatic digs. Ends Sep 11. Daily (the old granary on the tip of the Giudecca)

Palazzo Grassi Renaissance Architecture from Brunelleschi to Michelangelo: 250 works from European and American public collections. Ends Nov 6. Daily
WASHINGTON National Gallery of Art Willem de Kooning's Paintings: 75 works by America's influential abstract expressionist. Ends Sep 5. From Minimal to Conceptual Art - Works from the Vogel Collection: 90 drawings, photographs, paintings and sculpture by contemporary artists, including LeWitt, Christo, Rymen, Beuys and Flavin. Ends Nov 27. Recent Prints and Sculpture from Gernim G.E.L.: a selection of work from the acclaimed contemporary art workshop in Los Angeles. Ends Oct 2. Daily
National Museum of American Art Thomas Cole: 70 works by the father of the Hudson River school of painting. Ends Aug 7. Mary Vaux Walcott: 50 watercolours by the early 20th century naturalist, explorer and artist. Ends Aug 29. Daily
Freer Gallery of Art Masterpieces of Chinese Calligraphy: more than 30 calligraphers are represented from the first century BC to the 20th century. Ends next Feb. Daily
Phillips Collection The Drawings of Stuart Davis (1894-1964): 90 watercolours, gouaches and drawings of radiant colour by the American modernist. Ends Aug 28. Daily

THE FT INTERVIEW: Eugene Ludwig

Old title, modern job

On the face of it, Mr Eugene Ludwig does not have too much to worry about. As a leading US bank supervisor - he oversees the health of 3,700 banks with 60 per cent of total US banking assets as Comptroller of the Currency - Mr Ludwig has to protect an industry in remarkably fine fettle.

After recovering from reckless lending and over-expansion in the 1980s, the country's 13,000 banks have more capital than in decades. This gives them a cushion in case they should repeat such mistakes. But it has not stopped Mr Ludwig warning of the new array of dangers they face.

Mr Ludwig was among the first to talk of risks facing banks such as J.P. Morgan and Bankers Trust that dominate trading in derivatives - complex instruments whose value is based in part on that of an underlying financial market. It has brought him an unusually high profile for a Comptroller of the Currency, an influential but traditionally low-profile and little-understood job.

He was appointed by the president in April last year partly because of his experience as a lawyer dealing in bank regulatory issues, and partly for a more obvious reason: having met Bill Clinton as a Rhodes Scholar at Oxford in the late 1960s, he took a law degree at Yale with both Bill and Hillary Clinton.

Mr Ludwig's Office of the Comptroller of the Currency has to fight for recognition partly because there are three other bodies involved in US bank supervision - the Federal Reserve Board, the Office of Thrift Supervision, and the Federal Deposit Insurance Corporation.

The Treasury wants to replace this supervisory web with a single Federal Banking Commission. It has run into opposition from Mr Alan Greenspan, chairman of the Federal Reserve Board, who wants to preserve separate powers for the Fed.

The US debate is unfolding as the future of banking supervision is being called into question. As banks switch towards securities trading and underwriting rather than lending, some question whether supervisors can keep up.

Mr Greenspan has talked of banks having to self-regulate trading activities because of

the growing complexity of financial markets. This issue has particular force in the US. Teams of examiners from the Office of the Comptroller work full-time in the largest banks, and their approach has been criticised as bureaucratic and over-prescriptive.

Mr Ludwig disagrees. "In the early 1980s, we saw the view that off-site and minimalist supervision was the best way to ensure growth, and the pendulum swung in that direction. I would not say it caused the problems of banking in the late 1980s, but it certainly exacerbated them," he says.

Nonetheless, his office has been trying to devise separate approaches for small community banks, and the large banks that operate sophisticated trading operations. The examiners will remain on-site at the latter, but will examine management controls and technology, not individual loans.

He supports the idea mooted by the Basle Committee of banking supervisors from the Group of Ten leading industrial nations, that banks should use their computer models to allocate capital to cover the risks of trading securities and foreign exchange. "We are recognising the modern world, and taking advantage of a private sector capability."

But he is sensitive to the criticism that supervisors may be letting banks off lightly. "This can be misunderstood, as if banks are inventing their own capital regime." Instead, he says that banking supervisors worldwide will be "serious" about the criteria for approving the computer models.

As for US banks, Mr Ludwig is not entirely sanguine despite their strong capital and the likelihood that they will record large earnings this year. One reason is the danger that banks will - as he puts it - "take bigger and bigger risks" to maintain their returns on ever-increasing levels of capital.



Eugene Ludwig: US Comptroller of the Currency

'We have the supervisory talent to understand what banks are doing'

A second concern is the long-term decline in the banking industry - in terms of financial assets - as companies have turned to bond and equity markets for capital rather than bank loans, while individuals have saved through mutual funds. Between 1980 and 1990, banks' share of financial assets dropped from 37 to 33 per cent.

Mr Ludwig says it is not his job to worry about the banks' falling share of assets. "We are not cheerleaders for the industry. We are responsible for maintaining its soundness," he says. But he argues that - provided they do not take excessive risks - banks should be allowed to diversify into selling other financial products.

Further, Mr Ludwig says the fall in assets presents a false picture, because banks have concentrated on activities such as trading securities, which do not expand balance sheets. "Banks have very successfully generated fees. The jury is out on whether banking is really in decline," he says.

A more pressing question is

the supervision of derivatives, an activity which has expanded to the point where it forms a substantial part of the business of some large OCC-supervised banks. This growth in itself is a warning signal, according to Mr Ludwig.

"Like any financial activity in its infancy, or childhood, or maybe young adolescence, it must be subject to a large degree of serious supervision," he says. But in practice, he says he has been "rather impressed by the risk management systems" of the large dealers of derivatives.

Nor is he worried that his staff will be baffled by the complexity of pricing derivatives portfolios. The OCC has recruited a number of derivatives specialists from banks - Mr Douglas Harris, the senior deputy comptroller for capital markets, is a former employee of J.P. Morgan.

"We have the supervisory talent to understand what banks are doing," he says. The talent could be stretched if the dozen banks and securities firms which dominate derivatives lost market share to other banks. In the short term, he believes the high costs of entry are likely to prevent this.

A second pressing question for the OCC - founded by Abraham Lincoln to accompany the formation of nationally chartered banks - is whether it will continue to exist. Mr Ludwig is a firm believer that the time for a single banking supervisor - such as a Federal Banking Commission - is long overdue.

"Britain gets along quite well with one bank supervisor, so what is the reason to have four?" he asks.

Mr Ludwig argues that the system creates uncertainty and excessive costs for the banks. "Banks deal in real time, but it can take them years to get answers from supervisors," he says. In one case, a compromise deal between supervisors led to the doubling of reporting requirements on banks.

If Mr Ludwig has his way in reforming the structure of US bank regulation, the antiquated title of Comptroller of the Currency may soon be consigned to history. It will happen in an era of immense change for banking supervision, not only within the US, but across global financial markets.

John Gapper

Lenin wanted to abolish it. John Major says that he will shrink it. No US president can get elected without promising to get it off people's backs.

"It" is the state. And on Wednesday, Mr Major told the European Policy Forum in London that his ambition was to limit its role.

Despite his good intentions, the UK prime minister is unlikely to be any more successful than other western leaders in curbing government down to size. Using public expenditure as a measure, the state is bigger now in almost every country in the Organisation for Economic Co-operation and Development than it was 10 years ago.

Even where hits of the UK state have been sold off, most remain unpublicly tied to the public sector. Privatised utilities such as electricity and water are largely controlled by government-appointed regulators. British Rail, which is in the process of being privatised, will depend on public subsidy for the foreseeable future.

Far from shrinking, the state is becoming more dominant in the economy. Businesses from pharmaceuticals to broadcasting operate in a world where the regulator grows and the regulator taketh away.

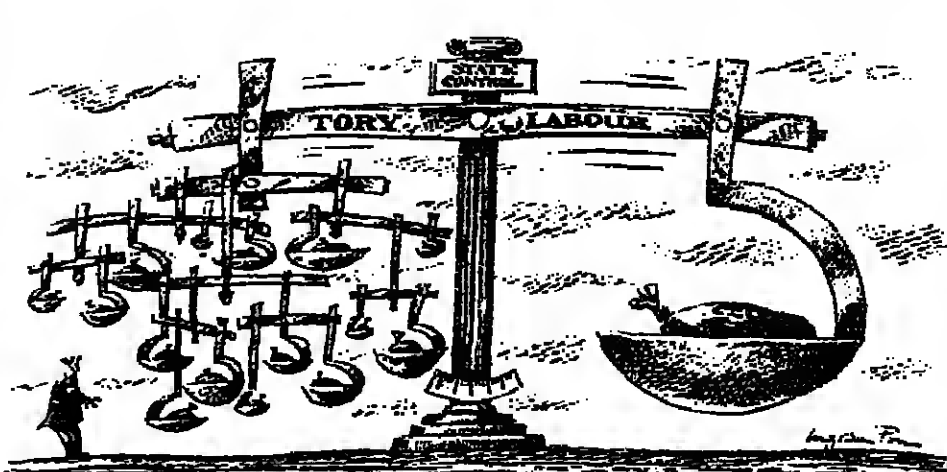
The defence industry has long wallowed in the warm bath of government contracts. Now the financial services industry is being co-opted into providing pensions, while the City finances public infrastructure and social housing.

There are no signs that the state's appetite will diminish, or that voters' demands for it to provide ever-better public services will abate. Rather than promising downsizing, Mr Major would have been better advised to concentrate on the sort of state he wanted to provide. There is a gulf between the Conservatives and the Labour party on that issue, and some achievements for the government to brag about.

The public services that the Conservatives inherited in 1979 offered a standard product, on a take-it-or-leave-it basis. Like the model T Ford, you could choose any colour so long as it was black.

That was fine in the early days of the welfare state, when people were grateful for free education, a National Health Service and modern council homes to replace slums. But, like car-buyers, their aspirations have been raised.

Now they want to be able to choose between different options in public services, just



You pay the money and take your choice

John Willman argues for more variety, not cuts, in UK public services

as they can in their private consumption. The Conservatives have recognised this in many of their public service reforms, breaking up monopolistic institutions like the health service and local education authorities. Instead, competing hospitals, schools, colleges and housing associations offer a variety of choices.

There is not a completely free choice, of course. There never is. If you want to buy a washing machine, they are all pretty much the same apart from colour and size. And while most families have a car with four wheels and an engine, not everyone can choose a Rolls-Royce.

But people using public services have some element of choice where there was none before. Public service managers have been given greater freedom to respond to what the customer wants and incentives to encourage them to do so.

Labour still seems ambivalent about this. It worries about some people losing out by making the wrong choices, and that inequalities will result. It opposes the internal market in the health service, saying that competition there is inappropriate. It says that the GP-fundholding scheme, which allows family doctors to shop around for the best treatment on behalf of their patients, is creating a two-tier service. It promises to bring all state schools back under local authority control. Local authorities would again begin building homes for rent.

It is true that some people will make bad decisions, and the middle classes will find

choice in public services would contribute to that end.

For example, why should the best services in health and education be reserved for those who can pay for them? This, more than public service reforms, creates a two-tier society. The existence of private markets in health and education creates an "opt-out" society in which a few can buy the standard of service that many more desire.

Those private markets cannot be abolished in a free society. But they could be integrated into the public sector if the state bought in their services so that everyone had access to them. Giving people vouchers to buy their own health and education would further enhance choice, and force schools and health organisations to meet users' needs.

Some of Labour's policy advisers have been pressing the party's strategists to develop the Conservative reforms, not reverse them. Having studied the reforms in the health service and education, they have seen gains in efficiency and responsiveness.

Luckily for Mr Major, Labour shows no signs of listening to such voices. So this allows him to present the Conservatives at the next election as the party that believes in real choice in public services, and Labour as a party that appears not to.

If he wants to put clear water between the government and the opposition, Mr Major should say less about the doomed objective of reducing the state, and more about making it provide the sort of services that voters aspire to.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Quality v quantity in investment decisions

From Mr Chris Waites.

Sir, Your reports on the Confederation of British Industry survey into companies' investment appraisal methods focus on the widespread use of high hurdle rates and/or rapid pay-back periods ("CBI survey fuels 'short-termism' debate", July 25). Bank of England governor Eddie George and others have suggested that these methods are preventing worthwhile investment opportunities

from being pursued and constraining economic recovery. As highlighted at a recent conference sponsored jointly by the Institute and Faculty of Actuaries, the real issue may be more about the quality of the investment decision-making process rather than the quantum of the output.

Where hurdle rates are set at levels well above the cost of capital, the rationale is generally to provide an arbitrary

margin for risk. This approach may or may not be limiting the quantity of investment that is taking place. Some secure, but unexciting, projects will be rejected in favour of much more speculative ventures that offer the uncertain prospect of a rapid pay-back.

It must be better to allow for risk in a calculated manner than to seek crude protection through artificially high discount rates. There is little

doubt that the quality of investment decisions would be significantly enhanced by the adoption of a more rigorous approach to the identification and analysis of risk, which would enable lower hurdle rates to be employed.

Chris Waites, managing partner, Bacon & Woodrow, 51 Old House, London Bridge City, London SE1 2PE

Time to stop shooting the investment regulator

From Mr Paul Martin.

Sir, Allison Smith ("Life with a risky watchdog", July 23/24) provides a useful summary of the current debate about the regulated product environment and the new, and now official, Personal Investment Authority.

However, gripes about today's practice of regulation and doubts about the future effectiveness of the PIA miss the fundamental point, that the primary objective - stronger investor protection - is now being achieved in the UK for two clear reasons.

First, the balance of risk (and the need for protection) implies the presence of risk is moving away from the buying public. Once upon a time they were overly exposed, being expected to comprehend complex financial products and cope with the super salesforces trying to push them. Now, as the pendulum swings towards the supply side, businesses have realised that core income streams are at risk if laws are broken. Under the new equilib-

rium, corporate finance will suffer, rather than personal finance.

Second, the subject of compliance risk management is now firmly on the agenda in many boardrooms. That will lead to better governance and therefore better "balanced" performance of investment business in the future, restoring confidence in a vital sector of the economy.

The PIA still has work to do to come to terms with the spectrum of risk which it now oversees for private investors. But far from firing shots at the new regulator as it takes to the air (even if it isn't the most aerodynamic vessel and has only mere humans at the controls), surely the time has come to wish all concerned a safe and pleasant flight.

Paul Martin, group planning, control and compliance officer, Leeds Permanent Building Society, Permanent House, 1 Lovell Park Road, Leeds LS1 1NS

No place for philanthropy in provision of share options for executives

From Mr Geoff Lindsey.

Sir, The subject of executive compensation in general and share option schemes in particular is characterised by an excess of emotion and a dearth of logic. Sadly, some of the comments quoted in your article about Dorling Kindersley's unusual share option scheme are very muddled ("Publisher shares his wealth at the office", July 26). What Peter Kindersley has chosen to do is to make a gift to a number of senior executives of the company of which he is by far the largest shareholder.

There could be only two possible explanations for his behaviour: either philanthropy or the belief that this action will enhance the loyalty and motivation of these executives. Whichever reason applies, Mr Kindersley has chosen to bear all the dilution himself and he is, of course, perfectly entitled to make this decision. Mr Kindersley's suggestion that institutions wrongly believe that share option schemes are "some sort of dilution" is odd. Share options very definitely involve a form of dilution and, before permitting their holdings to be diluted, institutional investors have a legal obligation, no less, to think very seriously about the issues involved.

Trustees of pension schemes have a fiduciary duty to their beneficiaries and their investment managers, as their agents, have the same duty. This philanthropic gesture by institutional investors towards key executives simply cannot be contemplated.

The only grounds upon

which institutional investors can contemplate the dilution of their shareholding is if they believe that this action will produce behaviour which is likely at the very least to compensate for that dilution.

That is precisely why the NAPF, in conjunction with the Association of British Insurers, issued its share scheme guidance which requires performance criteria in share option schemes which will engender a coincidence of interest between investors and management.

Furthermore, by being non-prescriptive, the guidance deliberately empowers remuneration committees to identify the performance criteria which they believe are appropriate and, I earnestly hope, to articulate to investors why these criteria are appropriate.

There is one area where I personally feel useful dialogue between industry and investors could be opened. If executives could be encouraged through liberalisation of the amount, phasing and timing of options to retain their shares rather than selling them immediately after the exercise of their options they would be welcome converts to the spirit of long-termism which most institutions practise. It seems to me that such liberalisation might well be to the advantage of both shareholders and management.

G M Lindsey, chairman, investment committee, National Association of Pension Funds, 12-18 Grosvenor Gardens, London SW1W 0DH

I'd opt for Schwarzenegger

From Mr David Coleman.

Sir, Helen Chadwick is "witty", says your correspondent, Antony Thorncroft (Arts: "In praise of a joyful return to the basics", July 23/24). A woman who urinates in the snow and calls it art... is "witty"?

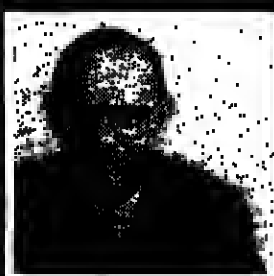
Call me old-fashioned, call me blinkered, repressed, or unimaginative, but I don't regard urinating in snow as witty, nor is it art. It is most probably a public health risk, or the act of someone with im-

ited bladder control. If you disagree with me then please attempt your own witicism at the desk of your local constabulary and let me know of the resulting critical acclaim.

Sorry, Mr Thorncroft, but to horror from the Financial Times cartoonist, Bank, if this is your idea of culture then "excuse me while I reach for my Arnold Schwarzenegger videos".

David Coleman, 13 Greyhound Road, London W6 8NH

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FINANCIAL TIMES

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Friday July 29 1994

Watered-down regulation

In the run-up to yesterday's review of water pricing, the industry regulator, Ofwat, raised expectations that it would be searching and combative. But its conclusions are disappointing.

Ofwat's review, the first since the industry's 1989 privatisation, comes at a crucial time for the water companies and their regulatory regime. Since privatisation, water and sewerage bills have risen annually by more than 5 per cent, on top of inflation. The rises have been driven by the spending needed to modernise miles of crumbling sewers and water mains, and by the companies' legal obligations to comply with European environmental rules. But they have provoked anger among customers, not least because of the large hikes in water charges' salaries.

Mr Ian Byatt, Ofwat's director-general, has done a good, tough, job in tackling one of the two main tasks of the review: setting the size of the capital spending programme which can be passed on to customers over the next decade. He has allowed only \$4bn, several billion pounds less than the industry had demanded. He has also performed a valuable service in taking a closer look at the likely cost of European rules than any politician cared to do before giving Britain's backing to the directives. His conclusion - that the industry has overstated the potential costs by billions of pounds - is surely right. He has concluded, too, that companies can cut operating costs by some 14 per cent in real terms by 2005.

However Mr Byatt has been unnecessarily generous in the review's second task of setting the annual price rises. He rightly paid

no heed to the industry's plea that it needed a real rate of return on capital of 9.5 per cent to finance new investment. However, in setting on a figure of 5.6 per cent, he has left the companies' ability to service their debt in a comfortable state, as a relieved stock market indicated yesterday. Return on total capital, now running at 13 per cent, is likely to fall to about 7 per cent over 10 years. Moreover, analysts are still expecting dividends to rise by some 4 per cent annually in real terms. Unsurprisingly, only one company, South West Water, had indicated by last night that it would ask the Monopolies and Mergers Commission to examine Ofwat's ruling.

Mr Byatt is vulnerable to the charge that shareholders have been treated too generously, as they were in 1989. He rightly insisted that he is a public servant, not a politician. The question, however, is whether the formulae are as tough as they could have been. Yet the review does highlight questions, beyond Ofwat's remit, which must be tackled if the burden is to be distributed more fairly. One is the extent of regional disparities: areas with long coastlines, such as the south west, are forced to pay a disproportionate amount. A second is whether polluting industries should not foot more of the clean-up bill.

Those questions need to be addressed by ministers. Their squeamishness is understandable, since water is political poison. The review has not changed that. However, it still faces a highly regressive, rising tax. The government cannot, however, devolve to the regulator the entire question of who should pay for clean water.

Indian reform

India's capacity to respond to economic crisis is remarkable. What is more questionable is the country's willingness to persist with tough reforms once a crisis has been overcome. There is an inclination towards complacency, if not sloth, instead. As the International Monetary Fund warns in this year's annual report, that is the risk India is running now.

Much has been achieved since the country found itself on the verge of a default on its foreign debt in June 1991. The exchange rate has been floated; trade and industrial policy regimes liberalised; financial sector and tax systems reformed; inflow of foreign capital encouraged; and the budget deficit reduced. By last financial year 1993-94, the current account deficit had disappeared, as export performance improved (and the economy entered a period of slow growth). Simultaneously, an unexpectedly large inflow of private foreign capital led to a rapid increase in foreign exchange reserves, to some seven months of imports by the end of last financial year. The crisis had indeed been overcome.

For all that, further reform is vital. Among the biggest remaining problems is the inefficiency of public enterprise. Of the central government's 237 active industrial enterprises, 104 lost a total of Rs39.5bn (£1.9bn) in the year to March 1993. The profits of most of

the rest were inadequate, the total return on capital being a mere 2.4 per cent. Yet public enterprises employ 46 per cent of the capital stock and dominate essential industries, such as transport, telecommunications, banking, oil and electric power.

Probably the main reason for the failure to privatise public enterprise - and, indeed, to deregulate the labour market itself - is fear of organised labour. Yet the proportion of the labour force working in the public sector is a mere 6 per cent. The privileges of this tiny minority are being supported at the expense of the population as a whole.

Equally bad, there has been a deterioration on the macroeconomic front. Last financial year the fiscal deficit was over 7 per cent of gross domestic product, not 4.7 per cent, as had been planned. There is growing concern that the deficit will not fall fast enough, while inflation has reared its head once more.

It is not that Indian reform is to be written off, still less that another crisis is round the corner. The danger, instead, is that enough may only have been done to bring Indian economic growth over the rest of the decade to some 5-6 per cent, at best. This is not good enough for the future of India's impoverished multitudes. What is needed is more ambition and less toleration of mediocrity.

UK Telecoms

It lacked the razzmatazz of the Clinton administration's "super-highways" rhetoric, but the vision for the future of interactive telecommunications services set out this week by the House of Commons trade and industry committee was just as arresting.

The committee raised the spectre of Britain being left behind by the US and Japan if it fails to invest in taking fibre-optics into local telecoms networks. It placed the onus for building such a network squarely, and rightly, on the private sector, which is well able to finance telecoms investments. It would be a mistake to believe that the UK is in fact languishing. On the contrary, it is up with the leaders. BT's long-distance network is entirely fibre-optic, as is a high proportion of its local business connections. Cable operators are building local fibre and coaxial networks with inter-active capacity across most of Britain. Within two years, as much as 35 per cent of the mainline population will be covered by cable franchises.

The competition which cable operators are bringing to UK telecoms is good for customers, good for innovation and good for British Telecommunications, which remains overwhelmingly dominant a decade after privatisation. It was to encourage such competition that in 1991 the government gave an undertaking not to allow BT to carry broadcast entertainment to domestic subscribers until some time after 2001.

BT claims that the ban is delaying investment it would otherwise

make in local fibre-optic systems, and parades itself as the only operator able to build an integrated UK superhighway. Seeking to balance BT's claims with the needs of the cable industry for start-up protection, the trade and industry committee has proposed a timetable for ending the BT entertainment ban which would leave the company free to compete across the board by 2003.

BT's claims need to be taken with a pinch of salt. It is already investing heavily in local fibre networks, and would be foolish not to do so given the range of business and domestic inter-active services not covered by the ban. It would be a serious loss to the UK if steps were taken which undermined the capacity of cable operators to fund their business plans.

It is nonetheless in the interests of all parties, and the country at large, that a clear timetable be established for allowing open competition in domestic entertainment. The detail of the committee's recommendation is problematic, but its broad thrust in favour of ending the ban by 2003, and earlier in places where cable companies are well-established, is eminently reasonable. It would give the UK the benefit of state-of-the-art networks and a competitive regime likely to make best use of them.

The onus is now on the government to adopt that course. It cannot bide behind Ofwat, the telecoms regulator. This is a matter of public policy requiring a government statement.

The ambition of Mr Václav Klaus, the Czech prime minister, to transform the former communist state into "a normal, standard country" was taken a step forward with the recent upgrading of the Czech Republic's credit rating by the US agency Standard and Poor. But the move is, ironically, likely to encourage foreign capital inflows to a central bank already suffering an *embarras de richesses*.

Few would have predicted this 18 months ago when the Czech Republic, formed after the divorce from Slovakia in January 1993, was facing an outflow of funds and hastily raising Japanese yen and US dollar loans to bolster reserves.

Since then the Republic has found markets in the west to compensate for a sharp decline in exports to Slovakia and has returned to economic growth after four years of declining gross domestic product.

The Republic is now perceived as politically and economically the most stable of the post-communist states. As a result, Mr Jozef Tóšovský, governor of the Czech National Bank, has faced an uphill struggle over the past nine months to neutralise the inflationary potential of increasing foreign inflows.

"Without our open market operations [issuing treasury bills] to mop up these funds, money supply would have broken through the nominal 14 per cent annual M2 growth target consistent with 2 per cent real GDP growth and 10 per cent inflation," says Mr Tóšovský. "The central bank has taken in \$1.8bn since the start of the year and we expect this to rise to \$3bn before the year is out," he says.

The central bank now believes its forecast of 2 per cent GDP growth this year probably understates private sector growth. But independent foreign forecasters, such as Deutsche Bank research, are sticking to a modest 1 per cent growth, against 3.5 per cent for Poland.

The capital inflow, which has seen net official reserves rise from \$3.7bn in late 1993 to \$5.1bn in mid-July, has sparked off a sharp policy debate over the role of foreign investment and the timetable for making the Czech currency, the koruna, fully convertible for both investment and trade purposes.

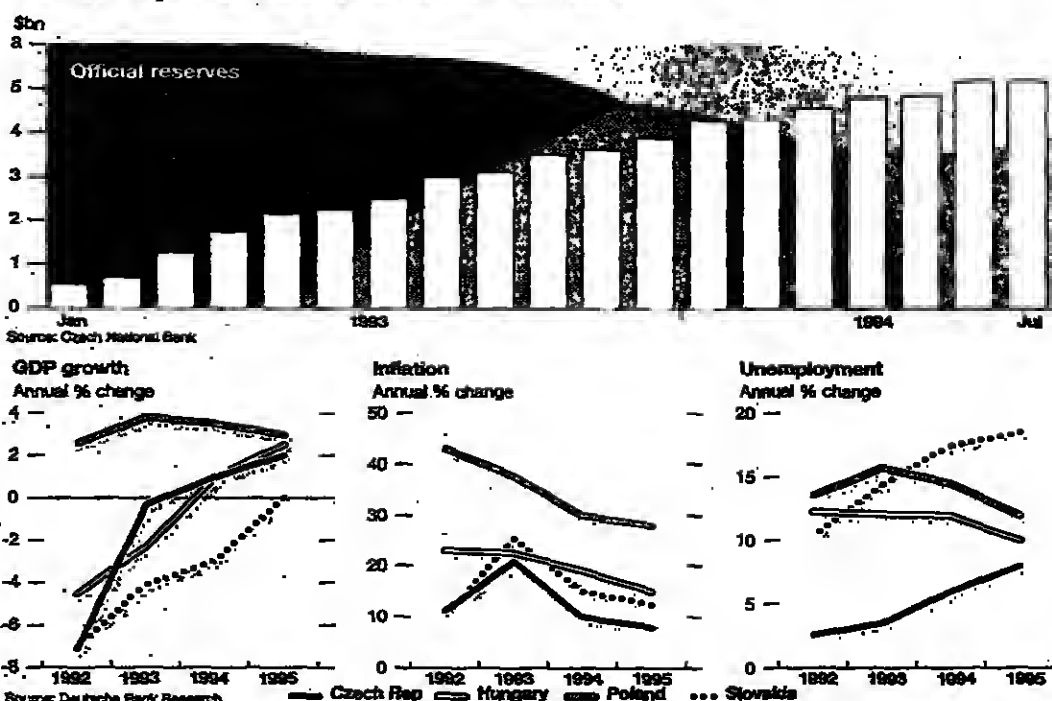
Faced with potentially destabilising inflows of foreign capital, the central bank is arguing for a tighter fiscal policy which would result in a budget surplus rather than the current balanced budget. It is also pressing for full convertibility of the Czech koruna by 1995, although this would increase the attraction of the Republic for foreign investors.

Mr Klaus, who dominates government economic policy making, is more cautious. He likens full convertibility to jumping out of an aircraft without a parachute. He wants

Too much of a good thing

The Czech Republic is experiencing the problems of post-communist success, says Anthony Robinson

Czech Republic: embarrassment of riches



controls over capital movements until the domestic banking system is better able to compete with foreign banks and newly privatised enterprises have been revitalised by their new owners and managers.

What worries Mr Klaus is that much of the current inflow of foreign capital takes the form of foreign bank loans to Czech companies. He argues companies should take on foreign loans only when fully privatised and in the hands of managers experienced enough to take on such debt and take sophisticated investment decisions.

The self-confident and outspoken Mr Klaus has taken an increasingly tough line on foreign investment. He is a critic of foreign advisers as "purveyors of soft advice for hard currency" and castigates would-be foreign investors who seek favourable treatment from the government which would put them at an advantage over domestic competitors. Earlier this year he showed his

anger over Volkswagen's failure to consult his government, still majority shareholder in the Skoda/Volkswagen joint venture, before downgrading its investment plans and cancelling a large foreign loan.

Mr Klaus' outspoken views, coupled with delays and confusion over the future role of foreign oil companies, have given an impression that the newly confident Czechs are becoming more ambivalent, if not hostile, to foreign investment.

It is an impression Mr Klaus sought to dispel at a meeting with senior executives from Siemens, the German electrical engineering group, in Prague this month. He assured them he was in favour of foreign investment, but drew a distinction between foreign equity investment by western companies and financial inflows into Czech companies that may have been privatised but not yet restructured.

Policy makers at the central bank are keenly aware of the irony of their situation. They are gratified that sound money policies, low foreign debt and political stability are attracting equity investment and reducing dependence on international financial institutions. Earlier this year the central bank even repaid in advance a \$400m International Monetary Fund loan facility not due until 1995. But faced with rising foreign capital inflows they worry that the economy is not yet ready to absorb it.

It is clearly better to be at the receiving end of foreign capital inflows than suffer an uncontrollable capital flight such as Russia, Ukraine and other former communist economies.

Likewise other former communist states the Czech Republic has a huge backlog of much-needed infrastructure development in transport and telecommunications, housing and the like. Thousands of new or newly privatised companies also need fresh capital which the domes-

tic commercial banks remain reluctant to loan until the companies establish a reliable track record. The debate is about how to make the economy better able to absorb the newly available foreign capital.

Until now the emphasis of Czech economic policy has been on monetary stabilisation, fiscal reform and privatisation. The question is how far policy priorities can shift towards faster growth without re-signing inflation. Price rises dropped to 9.4 per cent on an annual basis in May against 23 per cent in 1993 when inflation jumped following the introduction of value-added tax at a basic rate on most goods of 23 per cent at the start of the year.

One option under review is to speed up the rate of bankruptcies among loss-making enterprises and live with higher unemployment. Until now industrial wage rates have been kept artificially low, under 10 per cent of German labour costs, by an ostensibly free-market government which imposes penal taxation on companies raising wages above inflation.

This policy has helped ensure that a large-scale transfer of labour to the booming private sector has occurred without the high and potentially destabilising transitional unemployment accompanying market reforms in Poland and Hungary, and looming in Russia.

But unemployment remains below 4 per cent for two reasons. First, low wages have reduced the pressure to close loss-making enterprises, ensuring that thousands of under-employed workers still remain officially employed. Second, hundreds of thousands of jobs have been created in tourism, banking, retailing and services of all kinds.

The sceptics argue that artificially low wages and the government's reluctance to implement a tough bankruptcy law merely perpetuate hidden unemployment inside loss-making factories which have also survived by piling up unpaid inter-enterprise debts.

A tougher approach to bankruptcies would expose the full extent of the problem. So would tighter surveillance of bank lending.

As foreign funds flow in and the private sector in an increasingly service-oriented economy expands, the Czech authorities are under pressure to enforce fully the plethora of banking, securities and other new laws.

Foreign fund managers like Mr Nigel Williams of Creditanstalt, the Austrian-based bank, in Prague, say that giving substance to laws and teeth to the new regulatory bodies is essential, if the foreign capital inflow is to be sustained and used to build the "standard" economy sought by Mr Klaus.

What the IMF should advise Ukraine



PERSONAL VIEW

Western governments and institutions are finally getting their act together over Ukraine. The Group of Seven industrial nations wisely announced at their recent summit that Ukraine could expect more than \$4bn once it adopts meaningful economic reforms. When Ukraine's voters ditched no-doubt President Leonid Kravchuk and elected Leonid Kuchma, the G7 announcement suddenly opened the way to concrete actions.

While the International Monetary Fund managing director, Michel Camdessus, has rightly opted to press the western case by making an early call in Kiev on the new president, one big problem remains: the IMF advice itself, in particular its monetary policy.

The most urgent question facing the IMF - whether in Ukraine, Russia, Kazakhstan or elsewhere - is how to help a bankrupt government trying to end high inflation. The IMF's approach is straightforward -

sharp cuts in the budget deficit, a low target growth of the money supply, high real interest rates, and a floating exchange rate. But while these policies will end high inflation in the long run, they almost invariably lead to an unnecessarily deep recession; indeed, often to a reversal of the policies themselves, as recent history in Ukraine and other former Soviet Union countries confirms. The IMF has always blamed the governments for not following through, not recognising that its advice has played a significant role in these failures.

There is a better way. Stabilisation in Israel in 1985, Bolivia in 1986, Mexico in 1987, Poland in 1990, Argentina in 1991 and Estonia in 1992 have been based on a different principle. These governments recognised that low money growth was not enough. It was also necessary to bolster expectations of low inflation and to raise confidence in the money, in order to raise money holdings and to reverse capital flight. This was accomplished by a strong government commitment to a stable exchange rate, at least for several months, together with other

fiscal, monetary and privatisation measures along normal IMF lines.

Exchange rate stabilisation serves several key functions in ending high inflation. It directly limits price increases in tradeable goods, thereby providing a "nominal anchor" to the price level. It ties the government to a highly visible target. It co-ordinates future price expectations around a common

Countries committed to a pegged exchange rate have done better than those allowing their rate to float

standard. It raises confidence in the currency, especially when the pegged rate is backed by international resources or gold, as in the case of most of the highly successful programmes.

Countries making a clear commitment to a pegged exchange rate have done much better than countries simply allowing their exchange rate to float. Most

recently, in the Baltics, the pegger, Estonia, outperformed the floaters, Latvia and Lithuania, until the latter countries relented and adopted Estonia's approach earlier this year.

The notable stabilisation programmes of the past decade - Israel, Bolivia, Poland, Argentina - were usually carried out despite the IMF, not because of it. Estonia's currency board system was launched over the heated initial objections of the IMF staff, though finally with IMF support when Estonia went ahead undeterred.

The IMF's poor monetary advice continues on seeming auto-pilot. Last week, it approved a bizarre programme for Kyrgyzstan. The Kyrgyz budget deficit is a respectable 4 per cent of gross domestic product but inflation is above 100 per cent, because of a lack of confidence in, and a continuing flight from, the new national currency. Remarkably, the Kyrgyz money supply is 3 per cent of gross domestic product, so slight is the confidence in the money! The situation cries out for a defence of the currency, backed by an international stabilisation fund. Instead, the IMF

plan calls for more budget cuts, and a further decline in the ratio of money to GDP. Even the IMF's own research department concluded last December that the "exchange rate anchor" can "enhance the credibility of stabilisation initiatives".

There are still chances, though. Ukraine, Russia, Kazakhstan, Kyrgyzstan and elsewhere are all led by presidents prepared to push strong reforms, and to wrestle with parliamentary resistance. The G7 and Mr Camdessus have taken important steps to make the western support more active and timely. Now the good will must be backed up with good ideas - currency stabilisation supported by IMF and international resources. Renewed confidence in the national currencies in these countries would be a crucial step to a renewed confidence in economic reforms and in a democratic future.

Jeffrey D Sachs

The author is Helen T. Stone professor of international trade, Harvard University

Barking for bread

With 50 companies in line for flotation, the seven members of Greece's capital markets committee, watchdog for the Athens bourse, are not heading to the beach. But their diligence goes unrewarded.

They started work last December, following the passage of a new law giving them significantly sharper teeth, but the long-suffering regulators have yet to see a drachma in remuneration. To add insult to injury, the committee is still stuck in dingy, cramped offices in the economics ministry, even though it was given full independence and, theoretically, its own premises.

Far from being a socialist ruse to block measures inspired by the previous conservative regime, the delay seems to be down to good old-fashioned bureaucracy. The decree defining the salary scale awaits the president's signature. So the ex-bankers, lawyers and university professors will be living off their savings for a while yet. Nothing gets signed in August.

Mirabile dictu

When fund managers Jupiter Tyndal Merin pur former chancellor Norman Lamont on the board of two of their Far Eastern investment trusts, the spiel was

that he would lend prestige in a part of the world where any old ex-chancellor prompts much bowing and scraping.

Now Eurosceptic Lamont, he of the ERM crisis, has popped up on the board of the same outfit's European trust. Fund manager Richard Pease had to admit the chancellor would not be accompanying him when he goes avisting his continental investments.

But his presence will lead a certain symmetry to the board. Of the six directors, half are now old Rothschild contemporaries.

Not only is John Craig, ex banking head at Rothschild, the trust's chairman. But James Roe, who worked in investments with Lamont before the latter came to Westminster, is also a director.

Slow coaches

The six Kässbohrers who hold stakes in the century-old family bus maker have little to celebrate over the company's impending sale to Mercedes.

They missed a fat chance in 1988 when Canada's Bombardier offered, DM100m for 25 per cent of the enterprise and an option on the rest.

Since the business was having one of its better years, they refused the bait, despite urging from the chairman Heinz Ahrens.

Rich in tradition, Kässbohrer has long been racked by family feuds

OBSERVER



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to a public roasting, and made clear they wanted the family out and a rescuer in. And so, it emerged, did the banks.

Led by Bayerische Hypo, they agreed to new credits to help the company over the hump, on condition the family ceded control. Trustees held their stakes while the manoeuvring got under way.

Now Mercedes is meeting the banks, leaving the family boisterous in the station waiting room.

Cheers

The UK beer industry, struggling to stem the flow of duty-free continental European imports, should raise a glass to John Major's choice of David Heathcoat-Amory as paymaster general.

The former foreign office minister's uncle Derick was, after all, one of the very few British chancellors - Sir Stafford Cripps being another - to have cut tax on beer excises. In April 1959, he lifted a whole tuppence off per pint. Good to hear one minister has duty-cutting in the genes.

Iri comes again

No one was more surprised than Michele Tedeschi himself when he was chosen to chair Iri, Italy's giant state holding company. He hadn't been gone long.

It was only last year that the 54-year-old lawyer was pushed

sideways from the chief executive slot at Iri and sent to manage Stet, the telecoms utility. At that time, the Ciampi government had hauled back Prof Romano Prodi, the Bologna economist, to act as chairman of Iri and accelerate privatisation.

There is a bit of a pattern here, because Prodi was also a repeat performer, having been in charge of Iri between 1982 and 1989. First time around he felt his political masters had obstructed plans for proper reform.

At his next shot, he only had 12 months before the Berlusconi government took office, whereupon he left, expressing his fears that the new rightwing coalition would allow him insufficient rein.

In being recalled, this time as overall boss, Tedeschi sees himself as a technocrat who has spent more than 25 years working in-house at Iri.

But his is also a political appointment and his fate is likely to be tied to that of the government.

Verbal strain

British Rail officials taking a break from running trains seem to be developing a way with words. The gate to platform 12 at London's Waterloo has been recast as the "check-in" for "Britainsbrinkers". Any suggestions as to why clever-sticks Orwellian allusions should placate long-suffering passengers (sorry, customers)?

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Office rents in emerging east outstrip west's financial centres

By Andrew Taylor in London

Rents for city offices in China and Vietnam have risen sharply this year to become some of the most expensive in the world as international companies seek footholds in rapidly emerging markets.

Accommodation is in such short supply that some companies are working from hotels and town houses.

Rents in Shanghai, Beijing, Hanoi and Ho Chi Minh City have outstripped leading financial centres such as London, Paris, New York and Frankfurt, according to a study by international property consultants Richard

Ellis. Only Tokyo and Hong Kong have higher rents.

Ellis is currently operating out of rooms in the Beijing Toronto hotel in China's capital. It says the pace of new development has been insufficient to satisfy growing demand from international companies.

Rents in Shanghai and Beijing have rocketed by 30 per cent in the past six months alone. The shortage of space has left "a number of foreign businesses operating from hotel rooms," says the agent.

Hotel rooms also have been converted into office space in Guangzhou, where rents have risen by 9 per cent in the past six

months. In Hanoi and Ho Chi Minh City in Vietnam companies have been forced to rent town houses, villas and hotels.

A total of 1,500 foreign companies are housed in just 10 dedicated office buildings in Shanghai. China's main financial centre, where some of the country's biggest property developments are under way.

Cities in East Asia account for eight out of the 11 most expensive office locations according to the agent, which compared accommodation costs in 45 business centres.

Most expensive was the inner central district of Tokyo where rents of \$98.32 a sq ft increased to

\$111.67 after service charges and property taxes. Total costs in Hong Kong were \$97.55 a sq ft.

London remains the third most expensive city with total occupation costs of \$68.71 a sq ft in the West End and \$61.88 in the City - but this does not include rent-free periods and other inducements offered to tenants in a market which until recently remained very depressed. Also, property taxes are expected to fall sharply in London next year.

Paris was the eighth most expensive location and midtown New York was the 13th in the rankings with total property costs of \$47.72 and \$38.55 a sq ft respectively.

US plan for textile imports attacked

By Guy de Jongh, Business Editor, in London

Asian textiles and clothing exporters and US retailers and garment producers are protesting at a proposed change in US rules of origin for textiles imports which, they say, could seriously disrupt international trade and investment.

The proposal, which has received backing in Congress, would rewrite US customs rules by defining products' origin according to the country where they are "assembled", instead of where they are cut.

Hong Kong, one of the exporters most at risk, said yesterday that the change conflicted with

US commitments under the Uruguay Round trade deal. It also challenged the recent agreement to phase out the Multi-Fibre Arrangement, which restricts world textiles trade.

The Hong Kong government has joined the governments of Australia and of members of the Association of South East Asian Nations in writing to US administration officials and congressional leaders to express their concern.

They are lobbying closely with the US Association of Importers of Textiles and Apparel, whose members include jeans manufacturer Levi Strauss, fashion house Liz Claiborne and The Limited, a leading retail chain.

The proposal, strongly supported by US textiles and clothing makers, has been approved in principle by the House of Representatives' powerful ways and means committee as part of its draft Uruguay Round implementing legislation. The Senate finance committee is considering a similar amendment.

Officially, the US administration has adopted a neutral stance towards these moves, which could upset existing arrangements under which textiles produced in one country are shipped to another to be made into clothing and then exported as a product of the first country.

Opponents fear that would require exporters to switch out-

put abruptly between national quotas imposed under the MFA and could lead to higher tariffs on some US imports.

Ms Laura Jones, of the US importers' association, said the proposal would particularly affect Hong Kong, which sends large amounts of textiles to be processed in China, whose US textiles quota is already filled.

The proposal would move US rules of origin closer to those used by the EU. Unlike the EU, the US at present uses different rules of origin for different types of products. The US Treasury is considering plans to standardise its rules, though it is unclear how this move would fit in with the proposals in Congress.

Moscow pledge on share deals

Continued from Page 1

to Mr Gusev, not registered itself with the finance ministry, in spite of a law which obliges all companies which issue more than Rbs10m of shares to do so and in spite of government estimates that it sold Rbs10m of shares each day, according to Mr Andrei Vavilov, the first deputy finance minister.

Nor has it responded to requests from the anti-trust committee for interviews, according to Mr Leonid Bochka, head of that committee. Meanwhile, Mr

Oleg Soskovets, first deputy prime minister, criticised officials for splitting up control of the securities market.

The huge crowd of people round its headquarters swelled overnight - though most appeared relatively peaceful in the warm Moscow sun. Touts were passing through the crowd offering around Rbs80,000-Rbs90,000 for MMM shares as the black market price rose from around Rbs40,000-Rbs50,000 after company spokesmen promised that outlets would reopen today with Rbs125,000 to be offered for

the shares - up from Rbs115,000, last week's price.

However, the possibility that the crowd might turn violent was clearly present in ministers' minds. A representative of the Consumers' Federation advised ministers to prop up MMM since its collapse would mean that "total responsibility for it would fall on the government".

Mr Sergei Mironov, the elusive MMM chairman, has threatened to mobilise his claimed 10m shareholders to force a referendum on the future of the government.

Berlusconi's brother

Continued from Page 1

weeks ago the coalition introduced a decree which limited the judiciary's powers to use preventive detention.

The Milan magistrates, who were then investigating the prime minister's Fininvest media empire, threatened to resign - a threat largely responsible for forcing the government to withdraw the decree five days later.

Mr Paolo Berlusconi is one of four people linked with Fininvest against whom arrest warrants have been issued since Friday. Only one of them, Mr Salvatore Sciascia, the head of the group's tax and accounting department, has handed himself in.

It was largely on the basis of Mr Sciascia's confessions that Mr Paolo Berlusconi was implicated for allegedly approving the payment of money to members of the Guardia di Finanza between 1989 and 1992.

Milan magistrates were yesterday seeking to establish the precise managerial role played by Mr Silvio Berlusconi while he was head of Fininvest and before he entered politics in January this year. They are also investigating his ownership of cable television channel Telepiu.

Smell of death lingers in Kigali

Continued from Page 1

distinctions that divided us in the past."

The less affluent return on foot. A constant trickle of peasants arrive in the capital each day in search of food and shelter. They head for the markets, where there is a brisk trade in looted goods: ampicillin, radios and vintage claret are on sale alongside small mounds of tomatoes, chili peppers and sweet potatoes. The centre of town is

quiet, save for the sound of brooms sweeping away the debris of war. A few shops have reopened, but they have little to sell.

Orphanages have multiplied since April, as the Red Cross and other relief agencies rescued children from houses in which all the adults had been killed. The convent of the Sisters of Mercy, founded by Mother Teresa of Calcutta, looks after more than 300 children.

Those who are old enough help

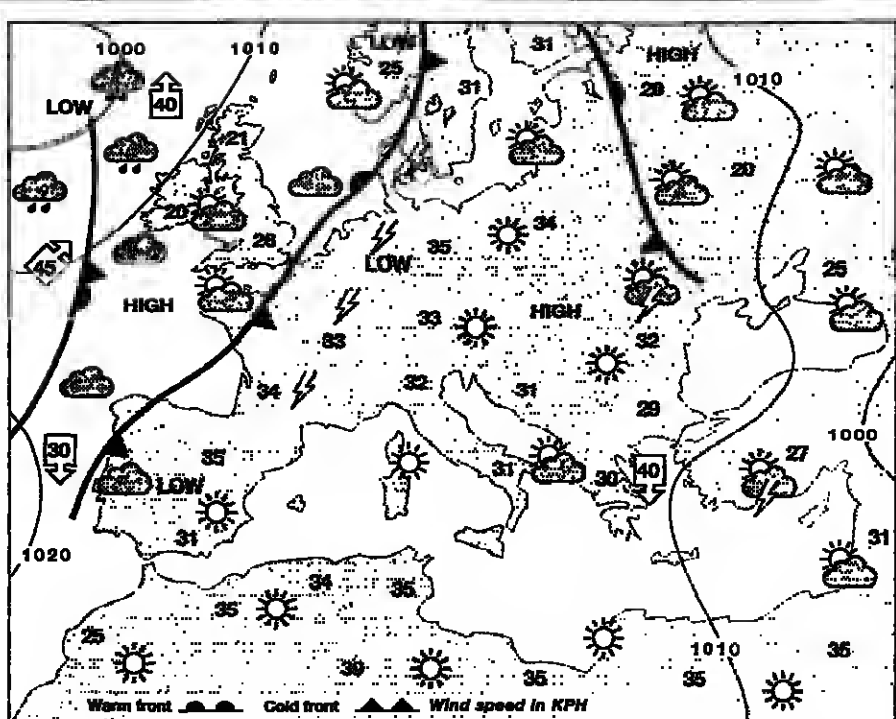
the nuns carry small jerry cans of water which are filled each day from a Red Cross water truck.

The nuns will not speak about the children who were dragged away from the convent by Hutu militia, or the bombs that fell on their house.

When asked whether they believe Hutu and Tutsi can live together again, they shrug and look away.

What has happened in Rwanda has been a test of their faith.

FT WEATHER GUIDE



Europe today

A near stationary cold front surrounded by clouds will stretch from north-west Spain through the North Sea towards Denmark. Scattered rain and thunder showers ahead of the front will bring the likelihood of a heavy downpour over Denmark. Further north, near record temperatures of 31°C will persist in Sweden and Finland.

It will be cooler in coastal areas and over the British Isles. Temperatures will reach no more than 25°C in the London area.

It will be rainy over Northern Ireland and the west of Ireland.

Stiffing heat will continue in central Europe, the interior of Spain and southern France, where calm winds will combine with afternoon temperatures of nearly 35°C.

Five-day forecast

Showery conditions are expected over the British Isles. Western Europe overall will be cooler by Sunday but it will become hotter in central Europe, with strong thunderstorms in the Alps. A heavy downpour is likely in France and the Low Countries on Sunday or Monday. Northern Europe and the Baltic states will remain exceptionally warm.

TODAY'S TEMPERATURES

Location	Max	Min	Wind
Abu Dhabi	38	28	sun
Accra	30	24	cloudy
Algiers	34	24	cloudy
Amsterdam	27	18	rain
Athens	32	22	sun
Atlanta	32	22	cloudy
B. Aires	32	22	cloudy
B. Ham	24	14	sun
Bangkok	33	23	sun
Barcelona	29	19	sun
Bombay	33	23	sun
Buenos Aires	33	23	sun
Calcutta	33	23	sun
Cairo	33	23	sun
Canton	33	23	sun
Cebu	33	23	sun
Colon	33	23	sun
Dakar	33	23	sun
Dhaka	33	23	sun
Delhi	33	23	sun
Dubai	33	23	sun
Edinburgh	18	8	cloudy
Hankow	33	23	sun
Hong Kong	33	23	sun
Kuala Lumpur	33	23	sun
London	24	14	sun
Lyons	24	14	sun
Madrid	33	23	sun
Manila	33	23	sun
Moscow	33	23	sun
Mumbai	33	23	sun
Nairobi	33	23	sun
Paris	33	23	sun
Rangoon	33	23	sun
Reykjavik	33	23	sun
Rio	33	23	sun
Rome	33	23	sun
Sao Paulo	33	23	sun
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THE LEX COLUMN

Byatt leaves the tap on

Mr Ian Byatt, the water industry regulator, will take more flak from environmental groups than from the City after yesterday's price review. Most of the 10 privatised water and sewerage companies should be able to deliver real dividend growth of perhaps 3-4 per cent through the second half of the decade. That should satisfy even the institutions which had urged the industry to stand its ground. Cash flows should support capital spending without pushing gearing to uncomfortable levels or prompting rights issues. Yesterday's rally in the sector is more than justified.

Yet not all the companies have benefited equally. Mr Byatt's trick of pleasing investors while keeping water bills relatively low has been achieved by paring capital expenditure to the bone and setting demanding efficiency targets. Companies that anticipated this by trying to keep capital spending low (in the case of Welsh Water) or being rigorous in pursuit of efficiency (especially North West) have been rewarded. South West, which asked the regulator to sanction large increases in household bills to fund an ambitious capital programme, has come off worst.

Even if it misjudged the regulatory game, though, South West has reason to feel hard done by. Its appeal to the Monopolies and Mergers Commission will be on the basis that spending allowed by the regulator - barely 40 per cent of what the company asked for - is insufficient to meet legal obligations. But the real fight will be over Mr Byatt's methodology.

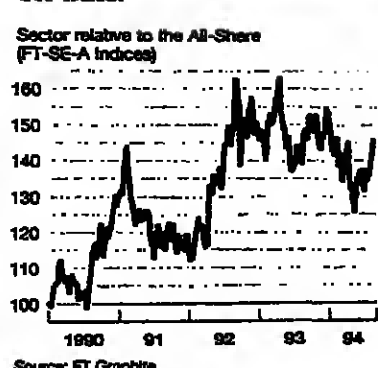
His approach in assessing the capital value of the companies at flotation - market capitalisation less cash - is particularly cruel to South West, which was endowed with cash to cover its particularly large environmental spending needs. It gives an initial value of around \$150m (\$232.5m), which looks unrealistically low and therefore exaggerates its actual return on capital. The MMC must decide whether to overturn a methodology which produced roughly the right answer in nine out of 10 cases.

Sainsbury/Wm Low

J. Sainsbury's £210m bid for Wm Low is cleverly pitched. Having crunched the numbers, Sainsbury clearly calculated that a price of 305p a share would give it a serious chance of winning without threatening earnings dilution. Had the offer been any lower, Tesco would have had no hesi-

FT-SE Index: 3095.9 (+13.6)

UK Water



Source: FT Graphix

tation in rushing in again. Had it been any higher, the market would have worried that Sainsbury had dropped its trolley. It is curious that Sainsbury did not seek Low's approval. Then again, unless Tesco responds, Low has no option but to accept given that Sainsbury's bid is all cash and some 36 per cent above the original offer.

The market assumes Tesco will raise the stakes again. Low's shares closed 19p above Sainsbury's offer price. But Tesco would have to work hard to justify re-entering the fray at that level. Arguably Low is worth more to Sainsbury because of the latter's smaller presence in Scotland and lack of distribution facilities. Sainsbury may also be able to recoup more money from selling on some of Low's smaller stores while Tesco appears committed to trading from all of them.

What follows will be an test of the industry's claims to maturity. In recent years, similar if more private, auctions were conducted around the country as grocery chains hid up supermarket sites to ridiculous prices. The sums involved for Low are small and the penalty for overpaying would not be great. If bidding goes higher, the market may nevertheless attach more credit to the company that walks away than the one that wins.

Sterling

Sterling's periodic bouts of weakness in the past couple of days, which took it down to DM2.4050 at one stage yesterday, suggest it is becoming caught up in UK interest rate fever. On the surface this looks odd. A competitive exchange rate and economic recovery in the UK's leading export

markets should not add up to balance of payments problems. The economy is growing nicely and though there are some signs of future inflation, they are as yet a matter of nuance. There is little tangible evidence that price rises are already accelerating.

Yet the exchange market would have grounds for concern if the authorities both the turn in interest rates. Poor demand from domestic institutions for this week's gilts auction is a stark reminder that the government needs foreign capital to cover its deficit. That means maintaining sterling's attraction, and by some yardsticks short-term rates are unreasonably low.

Three-month interest rates on D-Marks and sterling are roughly level, but on average over the past 20 years sterling rates have been some 4 percentage points higher. The UK's progress in curbing inflation may be commendable but it is surely not enough to eliminate this premium altogether. The Bank of England's inflation report next Tuesday will provide another insight into inflationary expectations. If it paints a gloomy picture, the exchange market may demand interest rate action sooner rather than later.

ICI

Yesterday's half-year figures from ICI were better than the modest rise in the shares suggests. The company has outperformed the stock market by 7 per cent since the end of March, so it is quite a feat to live up to its star billing. The 9 per cent growth in chemical volumes in the second quarter is especially encouraging. With prices of most basic chemicals clearly on a rising trend, there is plenty for shareholders to look forward to.

It could be hard for ICI to sustain the current momentum. While European recovery should lend support, stock building ahead of price increases may have helped to boost volumes. The rate of volume growth may therefore be less impressive through the second half of the year. Even so, recent results from US and continental European chemicals companies suggest volumes are growing faster than seemed possible at the start of the year. With capacity utilisation rising - and in ICI's case cost-cutting still flowing through to the bottom line - the operational gearing could be impressive. A multiple of around 25 times this year's forecast earnings begins to look realistic after all.

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Mitsubishi may rescue trust bank

By Gerard Baker
in Tokyo

Mitsubishi Bank, one of Japan's largest commercial banks, is considering measures to rescue Nippon Trust Bank, according to industry sources. The proposals under consideration are thought to include a takeover of the troubled trust bank.

Mitsubishi currently owns 5 per cent of Nippon Trust, the maximum permitted by law, but in the last few years it has strengthened its links and last year installed one of its senior managing directors, Mr. Tomoki Hirano, as Nippon Trust's president.

Nippon Trust is the smallest and weakest of the country's seven trust banks. The collapse of the Japanese property market in recent years has left it with a bad debt total. In the year to March its disclosed

non-performing loans rose by 79 per cent, to ¥131bn (\$1.3bn), the largest increase among all Japan's leading banks.

However, this figure does not include restructured loans, on which interest has been cut sharply to keep borrowers afloat. Analysts estimate the actual total of non-performing loans could be closer to ¥190bn, more than 10 per cent of Nippon Trust's loan book. These non-performing assets represent 90 per cent of the trust bank's tier one capital.

Worse still, unlike most Japanese banks it is unable to cover its potential loan losses by sales of equity holdings. Mr. David Threadgold, banking analyst at BZW in Tokyo, estimates that the bank may have as little as ¥30bn in such hidden equity gains, well short of its bad debt total. "Without outside intervention, Nippon Trust has no obvious way to

free itself from its overwhelming problem loans," said Mr. Threadgold.

By contrast Mitsubishi Bank is one of the strongest of the country's 11 "city" (commercial) banks. It has estimated problem loans of just 3.6 per cent of total loans.

Officials at Mitsubishi Bank and Nippon Trust yesterday denied that takeover plans had been agreed. However, industry sources said that Nippon Trust needed at least ¥100bn in financial support.

A takeover by Mitsubishi Bank would present a conundrum for the regulators, since it could breach ministry of finance (MoF) rules on the ownership of trust banks. Last year the MoF for the first time allowed city banks to establish trust bank subsidiaries. But the new rules prevent city banks from operating some of the most profitable elements of

trust banking business, such as pension funds and loan trusts. The rules are designed to protect trust banks' key activities from incursions by the larger banks.

If the MoF refused to allow Mitsubishi Bank to run the full range of trust banking activities, the merger would lose its appeal for the city bank, which might also then be reluctant to keep the bank afloat with loans. However, if the MoF allowed a full merger, other trust banks could be expected to object.

The MoF would not comment yesterday, but if it is presented with a merger plan, analysts were agreed that it would probably approve it. "Faced with the unattractive alternative of allowing a bank to fail," said Mr. Mark Faulkner, banking analyst at S.G. Warburg, "the MoF will almost certainly prefer to allow a merger."

Kirin finds cheer in demand for Budweiser

By Emiko Terazono
in Tokyo

Kirin Brewery, Japan's largest beer and beverage company, said brisk demand for Budweiser beer, sold under licence from Anheuser-Busch of the US, helped sales and profits for the first half to June.

The company said effects of price discounting of beer by leading supermarket chains and increased competition from cheap imported brands had yet to show up in its interim profit figures. Pre-tax profits for the six months to June rose 4 per cent to ¥85.9bn (\$966m), on a 1.9 per cent increase in sales to ¥288.4bn.

After-tax profits climbed 19 per cent to ¥17.3bn on a fall in special losses from property sales.

For the full year to December, Kirin expects a 13.1 per cent rise in pre-tax profits to ¥87bn on a 6.2 per cent increase in sales to ¥1,430bn.

San Miguel soars 40% in first half

San Miguel, the Philippines' largest manufacturing enterprise, has announced a 40 per cent rise in first-half net profits to 2,203 pesos (\$50), on consolidated net sales 13 per cent higher at 32.9bn pesos, writes Jose Galang in Manila.

Earnings per share advanced in 156 pesos from 1.12 pesos previously.

The company said higher sales volume, which reflected the accelerated economic growth during the period, accounted for the robust financial results.

San Miguel's brisk profit increase in the first half did not include any extraordinary income. The company in April sold the present site of its Hong Kong brewery, and the windfall gain from the sale will be booked in September, when full payment for the property will be made.

The sale is estimated to result in a non-recurring income of HK\$2.93bn (\$379m) for San Miguel Brewery Hong Kong.

Wheelock posts 50% gain after big exceptional sales

By Louise Lucas
in Hong Kong

Wheelock, the Hong Kong holding company for the late Sir Y.K. Pao's listed corporate empire, yesterday announced a 50 per cent rise in profits, totalling HK\$2.2bn (US\$286m) after tax and minority interests, for the year to March 31. Until last November it was known as World International.

Profits, which grew from HK\$1.47bn, were boosted by two exceptional items totalling HK\$271.6m. The bulk of this accrued from the sale of two properties, while HK\$113.4m worth came from the sale of long-term investments.

Wharf Holdings, Wheelock's 44 per cent owned associate whose interests span property, infrastructure and hotels, remained the driving force,

accounting for around 70 per cent of profits. Wheelock hopes to reduce this domination as earnings from Wheelock Property and its joint ventures come on stream.

In the past eight months Wheelock Pacific, the vehicle for the new businesses, has concluded joint ventures with Climax International, a Hong Kong paper company, Virgin Megastores, Maison Mode, Nat West financial services and Foster's, the Australian brewery group.

The group is to pay a final dividend of 26.5 cents (HK), compared with 21 cents in the previous year. Earnings per share came in at 108.3 cents, up 51 per cent from 71.6 cents.

The consolidated net asset value of the company stood at HK\$30.03 per share at the fiscal year end, an increase of 70 per

cent over the 1993 figure of HK\$17.76.

Mr Peter Woo, Wheelock chairman, said the company was looking at investment opportunities of HK10bn-HK20bn a year, which could be financed by debt issues and bank financing. The company has a modest debt-to-shareholders' funds ratio of around 4 per cent.

Retailing contributions were strong, with net profits from the 70 per cent-owned luxury store operator Lane Crawford increasing 133 per cent to HK\$362.1m, compared with HK\$155.1m in the previous year.

However, Realty Development Corporation, Wheelock's 72.4 per cent owned property company, saw earnings slump 49 per cent, to HK\$63.8m from HK\$1.1bn.

Sumitomo Chemical cuts losses

By Gordon Cramb

Sumitomo Chemical of Japan has substantially reduced its first-half losses as a result of cost savings, cheaper raw materials and a lower interest bill, but has not yet decided whether to reinstate its dividend.

The pre-tax loss for the six months to June was down to ¥402m (\$4.1m) from ¥2,639m, in spite of a 4.3 per cent dip in sales to ¥273.84bn. It said yesterday that sales of basic chemicals were down 1.7 per cent and fine chemicals 2.7 per cent, with a sharper fall of 8 per cent in petrochemicals and plastics. Agrichemicals showed the smallest decline, of 0.5 per cent, amid demand for feed additives.

Exports grew 1.6 per cent overall, to ¥38.81bn. The company has also been expanding its overseas interests, with projects in Singapore and the US.

Net losses were down to ¥1,949m from ¥5,449m, and it expects to reach break-even for the full year, on sales down 1 per cent to ¥540bn. It is paying no interim dividend and indicated that the 1994 payout could be anything between nil and ¥3 a share.

Asahi Glass profit slides 44%

By Gordon Cramb
in Tokyo

Asahi Glass, Japan's biggest glassmaker, showed a 43.9 per cent slide in pre-tax profits to ¥11.26bn (\$115m) for the first half to June, as stagnant demand from the construction and automotive industries pulled sales 9.2 per cent lower to ¥440bn.

Rationalisation measures introduced during the period, developing some constrained possibilities to its operating

divisions, yielded a 7.7 per cent drop in operating costs to ¥436.6bn. The company expects a profits recovery for the full year.

Sales of glass and construction materials, which represent almost half of all turnover, were down 7.7 per cent and those of chemicals, the second largest division, emerged 12.7 per cent lower.

Growth was achieved only in electronics, where turnover was up 2.8 per cent to ¥26.9bn as a result of demand for

integrated circuits, glass substrates and optical fibre.

In spite of the high value of the yen, Asahi Glass managed to expand exports by 11.7 per cent, reducing its exposure to the dull domestic economy. Exports account for 14.7 per cent of all sales, up from 12.0 per cent.

A maintained interim dividend of ¥4.50 per share is being paid from net earnings of ¥6.44, down from ¥9.80.

Biogen shares up 50% on drug test

By Daniel Green
and Paul Abrahams

Shares in German drug company Schering fell 5 per cent yesterday following a 50 per cent rise in those of US biotechnology company Biogen as the likelihood of competition in the fast-growing multiple sclerosis drug market increased.

Swiss company Ares Sero, which is developing a drug similar to Biogen's, saw its share price rise by 17 per cent yesterday.

Biogen this week reported preliminary results of final phase trials of its beta inter-

feron drug which, it claimed, cuts the frequency and scale of multiple sclerosis attacks over a six-month period.

The company was sufficiently confident to increase production in the US and marketing in Europe. Full data on the clinical trials would be presented in October, it said.

Schering sells its own beta interferon product called Betaseron, the only such product approved by medical regulators for patients. This month, the company said 1994 sales of Betaseron would reach DM300m (\$190m).

Analysts at Lehman Brothers estimate the market

for beta interferon at \$500m-\$1bn a year by the end of the decade.

The share price rise took Biogen's market capitalisation to about \$1.5bn, the fourth highest in the biotech sector.

This week, Teva Pharmaceutical Industries, the Israeli-based group which has another multiple sclerosis drug in development, said it was setting up production facilities in Israel after viewing preliminary data of final stage trials of its treatment Copaxone.

It expects to file its multiple sclerosis drug for US approval this year or early 1995.

GPA Investments B.V.
US\$ 20,000,000
Guaranteed Floating Rate Notes due 1995
Guaranteed by GPA Group plc

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from July 27, 1994 to January 27, 1995 the Notes will carry an interest rate of 5.7 per cent.

The Interest Amount payable on the relevant Interest Payment Date, January 27, 1995 will be US\$ 2,913.33 per US\$ 100,000 denomination.

The Agent Bank
Kreditbank Luxembourg

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN SHARP CORPORATION

EDR holders are informed that a dividend to holders of EDRs of Sharp Corporation will be paid on or about March 31, 1994. The cash dividend payable is ¥1.50 per common share of ¥100.00 per share. EDR holders may now present Coupon No. 27 for payment to the undersigned agents.

Payment of the dividend will be subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1994.

EDR Denomination: 1,000 shares
Gross Dividend: ¥27.00
Less 15% Japanese withholding tax: ¥4.05
Dividend Payable less 20% Japanese withholding tax: ¥22.95

Depository: Citibank, N.A., 230 Strand, London WC2R 1HS
Agents: Citibank, N.A. (London) and Citibank, N.A. (Luxembourg)

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN NIPPON FIRE & MARINE INSURANCE CO. LTD.

EDR holders are informed that a dividend to holders of EDRs of Nippon Fire & Marine Insurance Co. Ltd. will be paid on or about March 31, 1994. The cash dividend payable is ¥1.50 per common share of ¥100.00 per share. EDR holders may now present Coupon No. 27 for payment to the undersigned agents.

Payment of the dividend will be subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1994.

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DUE JANUARY 1997

Notes to holders given that the rate of interest has been fixed at 5.25% and that the interest payable on the relevant Interest Payment Date October 31, 1994 against Coupon No. 26 is US\$10,000 nominal of the Notes will be US\$1.75 per

July 29, 1994
By Citicorp, N.A., Branch Services, Agent Bank

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN NISSAN CORPORATION

EDR holders are informed that a dividend to holders of EDRs of Nissan Corporation will be paid on or about March 31, 1994. The cash dividend payable is ¥1.50 per common share of ¥100.00 per share. EDR holders may now present Coupon No. 27 for payment to the undersigned agents.

Payment of the dividend will be subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1994.

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Dividend Payable less 20% Japanese withholding tax: ¥22.95

Depository: Citibank, N.A., 230 Strand, London WC2R 1HS
Agents: Citibank, N.A. (London) and Citibank, N.A. (Luxembourg)

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS IN MAZDA CORPORATION

EDR holders are informed that a dividend to holders of EDRs of Mazda Corporation will be paid on or about March 31, 1994. The cash dividend payable is ¥1.50 per common share of ¥100.00 per share. EDR holders may now present Coupon No. 27 for payment to the undersigned agents.

Payment of the dividend will be subject to receipt of a valid affidavit of residence in a country having a tax treaty or agreement with Japan giving benefit of the reduced withholding rate. Failing receipt of a valid affidavit, Japanese tax will be deducted at the rate of 20% of the gross dividend payable. The full rate of 20% will also be applied to any dividend claimed after October 31, 1994.

EDR Denomination: 1,000 shares
Gross Dividend: ¥27.00
Less 15% Japanese withholding tax: ¥4.05
Dividend Payable less 20% Japanese withholding tax: ¥22.95

Depository: Citibank, N.A., 230 Strand, London WC2R 1HS
Agents: Citibank, N.A. (London) and Citibank, N.A. (Luxembourg)

U.S. \$100,000,000 Allied Irish Banks Plc
Subordinated Floating Rate Notes
In accordance with the provisions of the Notes, notice is hereby given that for the three months interest period from July 28, 1994 to October 31, 1994 the Notes will carry an interest rate of 5.25% per annum. The interest payable on the relevant interest payment date October 31, 1994 against Coupon No. 27 will be U.S. \$1,367.72 and U.S. \$3,467.78 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$500,000. The sum of U.S. \$136.77 will be payable per U.S. \$100,000 principal amount of Registered Notes.

By The Citibank Group, N.A., London, Agent Bank

July 29, 1994

ECU 500,000,000 Kingdom of Belgium
Floating Rate Notes due 2000
For the period from July 29, 1994 to October 31, 1994 the Notes will carry an interest rate of 5.04 per annum against Coupon No. 27. The sum of U.S. \$136.77 will be payable per U.S. \$100,000 principal amount of Registered Notes.

The relevant interest payment date will be October 31, 1994.

Agents: Citibank, N.A. (London) and Citibank, N.A. (Luxembourg)

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Henry Cooke Corporate Finance Ltd
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Manchester
M2 6AW

29 July, 1994

The Financial Times
plans to publish a Survey on
Britain's Ethnic Businesses
on Thursday, October 13.

The survey will report on the important contribution made to the economy by ethnic minority businesses in the United Kingdom. It will examine how their future prospects will be affected by competition at home and from abroad, and how they are responding to the challenge of economic revival in the UK.

For more information on editorial content and details of advertising opportunities available in this survey, please contact:

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Treasuries make progress despite news on jobs

By Frank McGurty in New York and Conner Middelmann in London

US Treasury bonds made progress yesterday morning despite a stronger than expected reading on conditions in the labour market.

By midday, the benchmark 30-year government bond was 1/4 higher at 94 1/2, with the yield slipping to 7.556 per cent. At the short end, the two-year note was up 1/4 at 99 1/2, to yield 6.22 per cent.

Bonds across the spectrum came under early pressure when the Labor Department reported that initial claims for unemployment benefits last week had fallen by 50,000 to 381,000, the lowest level since March 26.

Analysts, however, attributed the steep decline to technical factors and discounted the raw data as an accurate reading of the condition of the economy.

This interpretation allowed Treasury to climb back into positive territory, though the approach of today's preliminary estimate of second-quarter gross domestic product held bonds in check, especially at the short end of the maturity range.

Today's GDP report should provide a clue to the timing of the Federal Reserve's next move to lift short-term interest rates. Economists were predicting second-quarter growth would come in at 3.9 per cent, up from 3.4 per cent in the first three months of the year.

As traders sought to square their positions ahead of the data, dealers were trying to distribute this week's fresh

supply of two-year and five-year notes into the market.

The influx of new paper heightened the potential for a sharp downturn in prices should the GDP estimate exceed the consensus forecast.

In the absence of significant fundamental news, European government bonds spent

the day drifting sideways on low volume. However, volatility remained high due to thin market conditions.

Another day drifting sideways on low volume. However, volatility remained high due to thin market conditions.

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ing back in late trade on worries about a rise in UK interest rates. The September long gilt futures contract closed at 101 1/2, up 1/4 on the day.

Continuing worries about the possibility of an imminent rate increase, which pushed three-month rates to their year's high yesterday, continued to weigh on the market.

"Most people have been expecting rates to rise eventually, but now there's increasing talk that we'll see a pre-emptive rate hike sooner than expected," said a senior gilt trader.

Nervousness ahead of today's second-quarter US GDP data also overhung the market.

"Going into the data, people aren't willing to take any sizeable positions either way," said Mr. City, a senior international bond strategist at Merrill Lynch.

Still, traders reported some investor buying of medium and long-dated stock, which helped gilts recoup their losses during the day. Switching into gilts from neighbouring markets was also reported, helping gilts 10-year yield spread over bonds to narrow to around 183 basis points from Wednesday's high of 195 basis points.

Trading in the German bond market was technical and market-driven, with retail investors said to be sidelined. The late breach of key support levels on the September bund future gave scope for further falls in the contract and, according to Mr. Peter Kerger, head of futures and options at NatWest Markets in Frankfurt, it could test 92.50 in the coming days. However, he said he does not expect it to revisit its

recent low of just below 90.00. The contract ended at 92.82 on Germany's DTF, down 0.48 points on the day.

French bonds fell in line with bonds, ignoring the Bank of France's widely expected 10 basis point cut in its intervention rate to 5 per cent. The September notional bond contract on Matif ended the day at 116.84, down 0.34 points on the day.

Italian bonds took a breather after the recent sell-off, closing only slightly weaker. However, sentiment remains weak given the fragile political background, and the market is expected to remain volatile as the corruption probe continues to trouble Prime Minister Silvio Berlusconi's holding company Fininvest.

The new fund plans to take a particularly active role in creating and managing the companies and projects in which it buys a stake, and would be able to provide them with credit.

"Because issues such as training and control are critical to successful investment in

Vietnam today, the managers of the fund will second staff as required to ensure that its investments are properly nurtured," the fund said.

By providing stand-by letters of credit for new projects, the fund said it "hopes to be able to provide one of the missing elements in the current Vietnamese investment environment".

The fund said it would open offices in the capital Hanoi and in Ho Chi Minh City, the southern commercial centre that includes Saigon, and would look at investments in real estate development, natural resources, banking and financial services, tourism, infrastructure and industry.

Finansa Thai, a Bangkok-based merchant bank group, owns 70 per cent of the fund's management company, Stockbroker KG Asia has 20 per cent and N. K. Onk Associates of Vietnam 10 per cent.

Mr. Eugene Davis, fund president, said: "We plan to commit our first investment for the fund within the next month."

Pereregrine Investments Holdings, the Hong Kong based merchant banking and securities house, has joined forces with Union of Myanmar Economic Holdings of Yangon, a privately-owned company which handles investments for pension funds, to form a joint venture investment company in Myanmar, Burma.

The fund is to focus on direct investments in new projects, as well as existing companies, The Hong Kong group says it

is optimistic about the country's economic outlook as it continues to open up to foreign investors.

Pereregrine operates in Burma through its 80 per cent owned subsidiary Pereregrine Capital Myanmar in Yangon.

This company has directly invested in shrimp processing joint ventures with the Department of Fisheries in Burma, and is engaged in agency, direct investment and financial advisory work for foreign companies looking to invest in the country.

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Nervousness ahead of today's second-quarter US GDP data also overhung the market.

"Going into the data, people aren't willing to take any sizeable positions either way," said Mr. City, a senior international bond strategist at Merrill Lynch.

Still, traders reported some investor buying of medium and long-dated stock, which helped gilts recoup their losses during the day. Switching into gilts from neighbouring markets was also reported, helping gilts 10-year yield spread over bonds to narrow to around 183 basis points from Wednesday's high of 195 basis points.

Trading in the German bond market was technical and market-driven, with retail investors said to be sidelined. The late breach of key support levels on the September bund future gave scope for further falls in the contract and, according to Mr. Peter Kerger, head of futures and options at NatWest Markets in Frankfurt, it could test 92.50 in the coming days. However, he said he does not expect it to revisit its

recent low of just below 90.00. The contract ended at 92.82 on Germany's DTF, down 0.48 points on the day.

French bonds fell in line with bonds, ignoring the Bank of France's widely expected 10 basis point cut in its intervention rate to 5 per cent. The September notional bond contract on Matif ended the day at 116.84, down 0.34 points on the day.

Italian bonds took a breather after the recent sell-off, closing only slightly weaker. However, sentiment remains weak given the fragile political background, and the market is expected to remain volatile as the corruption probe continues to trouble Prime Minister Silvio Berlusconi's holding company Fininvest.

The new fund plans to take a particularly active role in creating and managing the companies and projects in which it buys a stake, and would be able to provide them with credit.

"Because issues such as training and control are critical to successful investment in

Vietnam today, the managers of the fund will second staff as required to ensure that its investments are properly nurtured," the fund said.

By providing stand-by letters of credit for new projects, the fund said it "hopes to be able to provide one of the missing elements in the current Vietnamese investment environment".

The fund said it would open offices in the capital Hanoi and in Ho Chi Minh City, the southern commercial centre that includes Saigon, and would look at investments in real estate development, natural resources, banking and financial services, tourism, infrastructure and industry.

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Mr. Eugene Davis, fund president, said: "We plan to commit our first investment for the fund within the next month."

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COMPANY NEWS: UK

Fall should pave way for signing of agreement with MGN

Independent to cut cover price

By Raymond Snoddy

The Independent newspaper has decided to cut its cover price and the reduction is expected as early as Monday.

The response to the national newspaper price war is one of a number of editorial and business decisions that should pave the way to the signing of a formal agreement between Mirror Group Newspapers and the consortium that owns The Independent group.

The agreement under which MGN, a minority shareholder in Newspaper Publishing, owners of The Independent and The Independent on Sunday, will run all aspects of the business apart from editorial has

yet to be signed. The plan was first announced in March but it has been considered impossible to complete the deal until a new editor was appointed and a number of editorial decisions had been taken.

Mr Ian Hargreaves, deputy editor of The Financial Times, this week accepted the editorship. Mr Andreas Whitlam Smith, the main founder of the paper, will give up the editorship this week when he goes on holiday. Mr Ian Jack, editor of The Independent on Sunday, will be acting editor until Mr Hargreaves arrives in the middle of next month.

MGN was believed to be wary about signing the agreement before an editor was in

place because there are financial penalties if the company fails to reach agreed targets. Apart from the issue of cover price - The Times is now selling at 20p and the Daily Telegraph at 30p during the week - the issues include the number of newspaper sections on offer and their format.

Having taken the decision on Wednesday to cut the price of the paper, shareholders will decide on Sunday how much the cover price will be reduced from its current 80p. The paper will remain a premium product aimed at the top end of the market but the price will come down at least to 45p, to match The Guardian, or possibly 40p.

The formal agreement

between MGN and the other main shareholders - El Pais of Spain, La Repubblica of Italy and Mr Tony O'Reilly's Irish Independent group - may be signed within a matter of weeks.

Planning is going ahead as if the agreement is already in place and the editorial staff of The Independent and its Sunday sister title are expected to move to their new offices alongside MGN in Canary Wharf in London's Docklands in November.

Meanwhile Mr Sergio Cellini, who became an executive director of The Independent earlier this year, has been appointed managing director of Newspaper Publishing.

Mixed fortunes for market hopefuls

By David Wighton

Magnum Power, the Scottish electronics company, yesterday announced a successful placing of £4.5m of shares, valuing it at £14.6m ahead of its flotation on the ESM.

Bnt, Aromascan, the other start-up business currently on its way to the stock market, has been forced to put back its plans by a week.

One of the company's advisers blamed the rail strike, which had prevented it seeing some key institutions. NM Rothschild, which is sponsoring the £12m placing, has put back the impact day until next Tuesday.

Magnum, which was formed in 1990, has designed a built-in uninterruptible power supply for personal computers, which is claimed to be half the price of existing external products.

It claims that no other uninterruptible power supply can currently be built into standard personal computers while meeting the technical standards demanded by most original equipment manufacturers.

It lost £1.23m on turnover of only £59,000 in the year to May, but in the prospectus the directors state that they believe the company will reach the break-even point of 6,000 units a month by December 1995.

None of the existing shareholders have sold stock, and have undertaken not to sell their existing holdings for at least two years after flotation. The placing is sponsored by Henry Cooke.

Start-up businesses can apply for a quotation on the ESM if they can demonstrate that they will generate significant revenues with 12 months of admission.

Aromascan, which has developed a new technology for detecting odours, is looking to raise £12m from a placing which would value the group at between £35m and £40m.

The money will be used for further development and the building of a manufacturing plant. The pathfinder prospectus projects first profits of £4m in 1997.

Medeva loses patent case in European court

By Tim Burt

Medeva, the rapidly expanding pharmaceuticals company, yesterday suffered a setback in its development programme after the European Patent Office upheld claims that it had infringed patents owned by Biogen, its US rival.

The UK group said it was dismayed by the ruling, made at an appeal hearing, which could prevent it developing a Hepatitis B vaccine.

The vaccine, which has been at the centre of a legal battle between the companies for two years, was regarded as one of Medeva's best prospects for growth in the late 1990s.

Industry analysts estimated 1995 sales for the vaccine at £30m with the worldwide market worth more than £200m.

Biogen said it was extremely pleased by the ruling. But Mr Bill Bogle, Medeva's chief executive, described it as "a surprise and disappointment".

News of the appeal, however, came after the market closed and Medeva's shares were unchanged yesterday at 134p.

It overturned a previous ruling in favour of Medeva, and means the company will have to persuade courts in any country where it wants to sell the vaccine to revoke the Biogen-held patents.

The company is already seeking such a ruling in London, where the Appeal Court is re-examining the High Court's decision last year that Medeva's activities had infringed the US group's patents.

That ruling, expected in September, is likely to determine whether Medeva will take similar action in countries such as France and Germany. Mr Bogle said the company would still develop the vaccine for use in east Asia and in European countries where the Biogen patents do not apply.

"This is a setback. But the Hepatitis B project is one ele-

ment in our broader business portfolio. Although it has great potential it is not critical to our future success."

Emphasising the group's determination to develop the vaccine, he predicted that it would continue to represent a large part of Medeva's research and development budget.

Further development of the drug may be hampered by threatened legal action by the two Swiss companies that sold Medeva this part-developed vaccine for £9.3m two years ago.

Epitex and GA Investments received a £3.8m down payment, with the balance due when development was completed and the product registered in European countries.

Earlier this year Medeva was warned of possible legal action after the completion date for development of the vaccine was put back to 1995 - delaying payments to the Swiss group.

Wet winter holds Motor World back

By Andrew Bolger

An exceptionally wet winter with minimal frost held back progress by Motor World, the car parts and accessories retailer which came to the market in February last year.

Pre-tax profits advanced by 20 per cent to £1.76m in the six months to May 1, but the figures were flattered by lower interest payments. The underlying increase was 5 per cent.

Turnover rose 15 per cent to £21.5m, with growth reflecting new additions to the chain, which increased from 203 to 217 outlets during the period. A further 25

branches have been opened since the beginning of May, bringing the total to 242.

Mr Darrell Kershaw, managing director, said motorists were less likely to work on their cars in wet weather, and the virtual absence of frost removed the usual seasonal boost to sales of batteries and anti-freeze.

However, demand across the group had been improving since Easter and he expected to see second half results benefit from the recent wave of openings.

The Bradford-based group is mainly represented in the north of England, Wales and the Midlands. However, it has recently

moved into the south-west and has just opened a branch in Welwyn Garden City, north of London.

It has also bought an eight-branch chain in the Irish Republic, where it is expected that an MOT test will shortly be introduced.

The manufacturing, packaging and distribution division, which accounts for about 30 per cent of sales, had performed well on the back of an expanding customer base and increased sales to continental Europe.

Earnings per share rose to 8.7p against a pre-forma 8.1p. The interim dividend is lifted to 2.5p (2.3p).

Mystery surrounds Caparo 'US purchase'

By Andrew Baxter

Mystery last night surrounded an announcement by Mr Swraj Paul, the Anglo-Indian businessman, that his privately-held Caparo steel and engineering group had made its highest acquisition ever by acquiring "a \$400m US steel firm".

Mr Paul told Reuters in New Delhi that a deal to acquire the unnamed Pittsburgh-based company was signed early yesterday.

Officials at Caparo's London headquarters were trying to head off Mr Paul yesterday for further clarification, after he had faxed them a message saying a letter of intent had been signed to buy "a major American steel plant".

The announcement caused confusion among steel industry observers. Caparo is known to be interested in buying Sharon Steel, an integrated producer which is in Chapter 11 bankruptcy proceedings.

But that company is based in Sharon, Pennsylvania rather than Pittsburgh. And the plant which Caparo said it has bought makes 1.3m tonnes of hot-rolled coils, 60,000 tonnes of cold-rolled coils and 90,000 tonnes of galvanised sheets, which one analyst said did not sound like Sharon.

It is assumed that the \$400m (£256m) in Mr Paul's announcement refers to the revenues of the company rather than the transaction price.

Caparo has already expanded in the US. Its North American sales were \$111m last year out of a total of £360m following the acquisitions of Bull Moose Tube in 1988 and Bock Industries in 1990.

Caparo is thought to be the front-runner in the bidding for Sharon, although a Dutch-backed group is also said to have made a cash bid.

Japanese venture behind 88% advance at Unitech

By Tim Burt

Shares in Unitech rose 20p to 345p yesterday after the international electronic components and controls group announced an 88 per cent increase in full-year profits.

Pre-tax profits climbed to £19.8m (£10.5m) after increased demand, particularly in east Asia, pushed sales ahead 20 per cent to £302.3m (£253m) in the year to May 31.

Although favourable exchange rates flattered the results by adding £29.4m to group turnover and £2.3m to profits, operating profits rose from £13.7m to £24.4m.

The improved performance was underpinned by sharply increased profits at Mem-Lambda, the group's 50.6 per cent-owned Japanese subsidiary, which contributed £12.3m (£3.6m) to the power supplies division.

Buoyant demand for power conversion equipment helped the division. Unitech's largest, more than double its profits to £20m (£9.4m) on increased sales of £205.4m (£164.9m).

Mr Peter Curry, chairman, said: "This success has been driven by Japan. The challenge now is to repeat that with our other divisions."

The group has embarked on a strategy to increase international sales by its two smaller businesses: connectors, which manufactures electronic testing equipment; and control products, the heating and ventilating component company.

Mr Curry said such moves,



Peter Curry: further moves in Japan and China planned

including joint ventures in Japan and China, would offset flat trading conditions in continental Europe, where profits fell from £2.6m to £27,000.

The main victim was the connectors business - based in France - which reported a £539,000 loss compared with a £1.02m profit last time.

Cost cuts, however, had led to improved efficiency in recent months, and Mr Curry said the business was now trading profitably.

The control products division, meanwhile, benefited from steady growth in the UK and saw profits increase from £1.95m to £4.8m on turnover of £51.9m (£38.9m).

Earnings per share rose from 7.5p to 12.9p, and a final dividend of 4.32p (4p) makes a total

for the year of 6.56p (6.1p).

COMMENT

This set of results had analysts searching for superlatives. Verdicts ranged from "extraordinary" to "excellent" after the figures exceeded most forecasts for the current year. With no sign of the yen weakening or a reversal in east Asian demand, this year's profit forecasts have been increased on average by a third to about £22m. The challenge for Unitech is to unlock shareholder value from its stake in Mem-Lambda, which is valued at £424m. If it achieves that and also manages to exploit signs of an upturn in Europe, the shares could prove an attractive prospect, despite their premium on a forward multiple of 18.4.

International competition cuts Telecom Eireann to £173m

By John McManus in Dublin

Operating profits at Telecom Eireann, the Irish state-owned telecommunications company, fell 12 per cent to £173m (£171m) in the year ended March.

The company blamed the fall on tighter margins after the introduction of more competitive charges last autumn, following the opening up of its international monopoly to competitors, including British Telecom.

The board said yesterday it would report to the government in October on its strategic objectives and the possibility of an alliance with an international telecommunications company.

Mr Ron Bolger, chairman, refused to confirm whether Cable and Wireless, which is reported to have bid £460m for a 40 per cent share of Telecom Eireann's main operations, would make the short list.

He said the board would draw up the list of

possible partners over the next month, but declined to give details of the type of link-ups that were being proposed. There is strong opposition even to partial privatisation from Telecom Eireann unions and parts of the Labour element of Ireland's coalition government.

Total turnover was up 7 per cent to £271m, due mostly to increased contributions from subsidiaries and joint ventures. But telephone revenues were static at £150m, despite the new tariff structure which has cut costs for business users at the expense of domestic customers.

Pre-tax profits were £181m (£150m). The previous year Telecom Eireann had to write off £44m to reflect the impact of the devaluation of the punt on its almost £11m of debt.

"Debt reduction is of paramount importance to the company's future," said Mr Bolger. He said debt would be an issue in any possible alliance and that some may have to be transferred directly to the government's books.

National Express to run service in Poland

By Christopher Bobinski in Warsaw

National Express Group, the UK's largest inter-city coach company, is to start an inter-city passenger service in Poland next month, becoming the first foreign carrier to do so.

The initial investment, of £2.3m, is comprised of 21 second-hand coaches brought from the Netherlands. Six routes are to be served in the initial phase with Warsaw acting as a hub.

National Express already runs an international service to Poland through its Euroline subsidiary and recently the UK company purchased Fregata, a Polish emigre-owned, London-based tourist operator with more than 30 years of experience in the Polish market.

Polish Express, National's wholly owned local subsidiary, will be working with PKS, the Polish state-owned bus company which will be providing drivers and maintenance facilities as well as selling tickets.

PKS remains Poland's largest inter-city coach carrier with small private companies operating urban and short-range routes. The market is shrinking, though, as car ownership grows and ticket prices rise. Last year, 1.4m passengers travelled on inter-city coaches compared with 2.1bn in 1990.

Glaxo makes a further biotechnology link-up in US

By Daniel Green

Glaxo, the drugs group, yesterday announced its 13th collaborative deal with a biotechnology company. Its latest partner is Sequana Therapeutics of La Jolla, California.

The two companies will work in the genetics of diabetes field; it is unlikely to lead to any products until the next decade.

The deal comes only five weeks after Glaxo signed its last biotechnology collaboration, also in genetics, with Spectra Biomedical, the northern California migraine specialist.

Under the latest deal, Glaxo gains exclusive rights to develop and market drugs, while Sequana keeps the rights to any diagnostics products that might emerge.

Glaxo will pay an up-front fee to Sequana and further cash payments as research progresses. It will also offer research support.

Emerging Markets trust ends first day at premium

By Bethan Hutton

Trading started yesterday in shares of Emerging Markets Country Investment Trust, which was created through the conversion of units in the emerging markets unit trust

run by City of London Investment Management.

The shares ended the day at 58p, a premium of 6.7 per cent to undiluted net asset value. The warrants closed at 34p.

Unit holders elected to convert more than 50m units into new packages of ordinary shares and warrants in the investment trust, at a subscription price of 53p per ordinary share, with one warrant attached to every five shares.

The shares have an undiluted net asset value of \$4.36p, and the new trust has a net asset value of £27.3m.

Olliff & Partners, sponsor of the trust, is planning to raise up to £24m through a placing in September.

The existing unit trust will continue to operate in parallel with the investment trust.

Two life companies buck UK sector trend

By Alison Smith

Two life companies have announced increases in UK new business for the first half of this year, in contrast to the trend for the sector as a whole.

Equitails Life said that its total new premium income for the six months to end-June was £746.9m - an increase of 12 per cent on the same period last year. There was only a slight increase in new annual premiums, from £195.4m to £186.7m, but new single premiums rose more sharply, to £580.2m (£478.3m).

Within new annual premium business, the greatest percentage increase in annual premium income was in individ-

ual pensions for directors and executives which rose to £25.9m (£22.8m).

New single premium business saw a steep increase in individual pensions, from £116.1m in the first half of 1993 to £184.1m.

AXA Equity & Law said yesterday that its UK new business increased by 5 per cent to £295m for the first half of 1994, while total new business amounted to £421m - an increase of 10 per cent on the first six months of last year.

Overseas business rose by 24 per cent to £126m. The UK new business increase comes in spite of a 24 per cent drop in single premium pensions business, which fell to £55m.

Restructuring sets Prior on recovery path

By Peter Franklin

Benefits of the restructuring over the past two years have begun to show through at Prior, the property group and architectural firm.

The company yesterday reported an advance in pre-tax profits from £347,000 to £1,95m for the year to March 31, bolstered by a credit of £2,05m after costs in respect of the release of bank indebtedness.

Mr James Prior, chairman, said the year under review had been one of transformation for the company.

This, he said, was not only the result of the successful completion of negotiations with the company's banks in 1993, but also of two share issues within the past year

which had raised a total of £8.88m.

The funds raised had enabled Prior to eliminate debt and release it from any remaining liability in respect of the four subsidiaries in administrative receivership. In addition, they provided partial funding for the purchase of Bouvier House and a portfolio of properties from Hanson.

Following the purchases, net assets amounted to £9.3m. Mr Prior said the group now had £3m on deposit to fund further acquisitions, an annual rent roll in excess of £2m, and potential tax losses to offset against future profits, he added.

Turnover fell from £12.1m to £1.2m and earnings came out at 1.23p (0.61p) per share.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Comes - pending dividend	Total for year	Total last year
Admiral	2.5	Oct 7	2	-	6.3
Ayrshire Metal	1.25	Oct 3	nil	-	1.5
Banks (Midway)	6.25	Oct 7	6	9.75	9
Chloralene S	1.5	Oct 3	1.5	-	3.5
Contra-Cyclical	2.25	Aug 31	2.25	-	8.5
Derby Trust	7.102	Aug 31	6.2883	-	17.95
Fleming Pledge	1	Sept 23	1	-	5
Growth Emerging	0.25	Oct 3	0.25	-	4
Green Property	1.28	Sept 30	1.2	-	27.5
ICI	10.5	Oct 8	10.5	-	3.3
Jacobs (John R)	0.25	Oct 27	0.5	-	5.25
Jersey Phoenix	1.5	Oct 12	1.5	-	7.5
Kleinwort High	1.075	Oct 8	1.875	-	7
Motor World	2.5	Sept 9	2.5	-	1.908
Rancom (Wm)	1.22	Oct 1	1.378	-	6.1
Unitech	4.32	Oct 9	4	-	5.8
Witan Investment	2.7	Sept 18	2.7	-	-

Dividends shown pence per share net of tax, where otherwise stated. X Gross. 10m increased capital. \$USM stock. 4th pence.

Jermyn Inv raises £13m for expansion

Jermyn Investment, the property investor, is raising £12.8m net in a placing and open offer and acquiring three freehold properties for a total of £2.05m cash.

It is also proposing to change the rights of preference shareholders to encourage them to convert their holdings into ordinary shares or to redeem them early.

Jermyn is placing 8.3m shares at 160p with a 5-for-2 clawback. The shares were

unchanged at 175p. The company is proposing that the preference conversion rights be improved from their present 1-for-1 basis to 1-for 1.32, exercisable at any time.

On converting their holdings, shareholders will receive payment of arrears of preference dividend to the date of conversion.

Following the changes Jermyn will have net cash of £4.2m and pro forma net assets of about £18m.

Provision lifts Pex losses to £2.17m

By Heather Davidson

Pex, the biopharmaceutical and distributor, announced a pre-tax loss of £2.17m for the year to January 31 after a provision of £900,000 for stock and ongoing costs of former retail properties.

In the previous year there was a profit of £383,000 after a surplus on restructuring of £1.3m.

The company also announced the appointment of

Mr John Carr as deputy chairman and chief executive.

Turnover was down 14 per cent to £12.4m (£14.5m) following the company's repositioning at the upper end of the market and loss of sales at its lower end.

Mr Peter Bailey, chairman, said that after many years of struggle "we can see a way back to profitability".

Losses per share for the year were 11.35p, compared with earnings of 3.13p.

KB IFIMA N.V.

KB Internationale Financieringsmaatschappij NV

US\$ 150,000,000
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In accordance with the Description of the Notes, notice is hereby given that for the Interest Period from July 29, 1994 to October 31, 1994 the Notes will carry an Interest Rate of 5% per annum.

The Interest Amount payable on the relevant Interest Payment Date, October 31, 1994 against coupon N° 34 will be US\$ 130.66 per US\$ 100,000 principal amount of Notes and US\$ 3,263.69 per US\$ 250,000 principal amount of Note.



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June, 1994

COMPANY NEWS: UK

Offer price represents 5.5% discount to net asset value

Pillar to float with £170m tag

By Andrew Bolger

Pillar Property Investments is coming to the market at 150p per share, an offer price which values the company at £189.7m - a 5.5 per cent discount to net asset value.

Two of the better-known developers of the 1980s, Mr Raymond Mould and Mr Patrick Vaughan, are respectively chairman and chief executive of the group.

The 60m shares on offer have been placed with institutions, with 15m subject to clawback for the public offer. Applications must be in by August 5

and dealings will begin on August 15.

The offer, fully underwritten by BZW, will raise £87m for the company. Of this, £40m will be used to pay off loans, with the rest used to repay short-term borrowings and fund future acquisitions.

Pillar was set up as a vulture fund to prey on institutional quality properties in the collapsing market of 1991. It has built up a £352m investment portfolio, comprising 26 commercial properties.

At present, 64 per cent of Pillar's properties are let to either FT-SE 100 companies or gov-

ernment bodies, and there is an average unexpired lease length of 22 years.

The company estimates that 85 per cent of its leases are now at, or below, current market prices.

Debt will fall to £165.9m, with gearing reduced from 168 per cent to 92 per cent, improving interest cover from its £25.4m rent roll.

COMMENT

"Full but fair" was the consensus verdict on the pricing of Pillar, which has amassed a quality portfolio of properties. The initial yield of the invest-

ment portfolio is currently 7 per cent, but that should go up sharply as rents rise - Pillar has a 41 per cent exposure to the retail sector, where rents are forecast to increase rapidly over the next few years. The shares offer a notional dividend yield of 3.1 per cent - below the sector average of 3.8 per cent - but Pillar will be better able to increase its dividend than other competitors with less attractive properties. The pricing means the shares may not go to much of an initial premium, despite having attracted solid institutional support.

Johnson Fry back in black with £2.3m

By Bethan Hutton

Johnson Fry, the financial services and investment group, returned to profit in the six months to June 30 after last year's restructuring and name change from LIT Holdings.

Pre-tax profits were £2.25m, compared with losses of £21.1m which included exceptional losses of almost £20m resulting from the sale of LIT America.

Turnover and operating profits were down substantially, largely because of the ending of the business expansion scheme, formerly one of Johnson Fry's main areas of activity.

Turnover was £18.2m, against £24.7m excluding the contribution from LIT America. Operating profits of continuing operations fell to £2.17m (£8.32m).

Mr Christopher Castleman, chairman, said that comparisons with 1993 were meaningless in total "because of the very material effect on prior periods' figures of BES revenues, the results of the American businesses which were divested last year and the group capital structure prior to the restructuring".

Johnson Fry Property was the best performing division during the six months.

Turnover doubled to £8.33m (£4.31m), and operating profit rose from \$494,000 to £3.25m. Properties under management were valued at £907m (£855m).

Funds under management by the asset management arm rose to £225m (£145m), but fell from the £250m year-end figure despite the launch of one new investment trust. The financial services and insurance services divisions operated at "about break-even".

The group is still looking for acquisitions, which would be funded through equity issues. Earnings per share were 8.9p (154.1p losses).

All-round growth at ICI but still below target

By Paul Abrahams

Mr Ronnie Hampel, ICI's chief executive and chairman-designate, yesterday proudly boasted that every division had reported higher operating profits.

Nevertheless, the overall performance remained well short of an acceptable target, he said.

The most profitable division was industrial chemicals where trading profits rose from \$58m to \$108m, on lower sales of \$1.87bn (£1.80bn). The fall in turnover followed the sale of the polypropylene business to BASF, the German chemicals group. Taking this into account sales volumes were up 5 per cent.

Mr Hampel said strong demand for polyester fibres and plastic bottles had boosted demand for PTA and PET. However, pricing of Klea 134n, the CPC-substitute, remained a problem in Japan, although sales growth was excellent.

Mr Alan Spall, finance director, said the company was selling its \$100m (£61.5m) US polyols business to a Canadian company. The profit from the disposal would be included in third quarter results.

Trading profits at the paints business rose from £49m to £52m on sales down at \$845m



Ronnie Hampel: boasted proudly of advances by all divisions

(£356m). Sales volumes were up 6 per cent but the decorative paint sector remained subdued, said Mr Hampel.

The materials division reported trading profits up from £16m to £47m on sales up at \$856m (£723m). Turnover was boosted by the acquisition of Du Pont's acrylics side, while profits were helped by the sale of the loss-making fibres business. Overall, volumes were up by 11 per cent, but margins were under pressure from rising raw material

costs. Prices of polyurethanes also remained under pressure.

Trading profits at the explosives division were £38m (£19m) on sales of £386m (£318m) including a £65m contribution from AECI Explosives, the 51 per cent owned South African subsidiary.

The regional business contributed trading profits up from £28m to £35m on turnover of £702m (£690m). The economic recovery in Australia and reduced losses in Argentina helped lift the results.

Harrods ex-chief may join Clark

By William Lewis

Mr Peter Bolliger, former managing director of Harrods, the Knightsbridge department store, is in talks with C&J Clark about joining the family-owned shoe company.

"We are looking at a possible new role in the company for him, with executive responsibility," Mr Kevin Crumplin, a main board director of Clark, said yesterday.

Mr Bolliger's departure from Harrods in April provoked a bitter war of words with Mr Mohamed al-Fayed, the store's co-

owner. At the time Mr Bolliger said of Mr al-Fayed: "He likes to feel he is running the store. He will even go behind a counter and cash a sale."

Mr Bolliger said he had resigned but Harrods said he had been ousted for unsatisfactory performance. In particular his running of the Kurt Geiger shoe chain.

Mr Crumplin, personnel director at Clark, said that one stumbling block for Swiss-born Mr Bolliger was that his work permit "is running to the end now".

"There is no certainty that he is joining us because Peter is a foreign national," Mr Crumplin said. "It's up to the Department

of Employment whether or not we can even proceed, and if we then proceed we've still got to finalise what sort of job we'd want to give him."

Clark is also talking to other candidates. Mr Crumplin said: "Peter is a great shoe guy and we talk to shoe men constantly. The only safe thing I can say is that we are in discussion with Peter."

Clark's shareholders narrowly rejected a £184m takeover bid from Berisford International last year. In October it appointed Mr Roger Pedder as chairman and is still to appoint a second external non-executive director.

NEWS DIGEST

Sidney C Banks at £3.4m

Sidney C Banks, the grain and agricultural specialist, announced pre-tax profits ahead from £2.87m to £3.42m for the year to April 30, despite a fall in turnover from £280.6m to £231m.

Mr Alistair Mitchell-Innes, chairman, said reforms to agricultural policy had resulted in a smaller volume of grain being sold which, coupled with lower prices, led to a reduction in cereal turnover. Other agricultural sectors performed well. While non-agricultural business also made a good contribution, competition in the food business adversely affected margins.

Earnings were 26.7p (22.5p). The final dividend is 6.25p, making 9.75p (9p).

Derby Trust

Net assets per capital share at Derby Trust rose 4 per cent to 437p as at June 30, compared with 421p last time.

Net revenue for the six-month period increased from £742,648 to £838,745, for earnings per income share of 7.102p (6.29p). All earnings will be distributed as dividend.

Ayrshire Metal

Pre-tax profits of Ayrshire Metal Products showed a 38 per cent improvement, from £572,000 to £792,000, in the six months to end-June.

The advance was achieved on turnover up from £16.5m to £17.7m and was boosted by a lower interest bill of £16,000

(£63,000). An interim dividend of 1.25p (nil) is declared, payable from earnings of 5p (3.8p) per share.

Directors said the outcome for the six months reflected the gradual improvement in the company's markets and all parts of the group were now profitable.

Contra-Cyclical

The split capital Contra-Cyclical Investment Trust reported a net asset value of 48.3p per capital share as at June 30, a modest increase on the value of 47.9p a year earlier.

Net revenue for the three months to end-June amounted to £125,000 (£249,000) for earnings of 1.56p (3.1p) per income share. The first interim dividend is held at 2.25p.

John I Jacobs

John I Jacobs, the transportation group, announced a 17 per cent decline in pre-tax profits from £46,000 to £38,000 for the six months to June 30.

Turnover was up some 9 per cent to £1.71m (£1.45m), largely the result of a 40 cent increase in the shipbroking division. Mr Michael Kingshott, appointed managing director in a boardroom shake-up earlier this year, said this was a "modest increase not anticipated" at the time of the circular to shareholders in June.

Earnings per share fell to 0.1p (0.5p). The interim dividend is halved to 0.25p.

Sphere Inv Trst

Net asset value per income and residual capital share at Sphere Investment Trust rose 20 per cent, from 36.74p to 44.19p, over the 12 months to the end of June.

The board said it was still looking to extend the life of the trust, managed by Marathon Asset Management, beyond its wind-up date in October 1995.

Net revenue fell from £2.63m to £2.12m, while earnings per income and residual capital share moved from 2.31p to 1.73p. As already announced, the second interim dividend is held at 0.75p, making an unchanged 1.5p to date.

Chieftain

Chieftain Group, the USM-quoted supplier of specialist insulation and fireproofing services, returned to profit in the half year to June 30 with £203,000 pre-tax, compared with losses of £481,000. Turnover fell from £7.36m to £4.84m.

The acquisition in January of R Blackett Charlton had enabled the company to expand in the diversified activity of pipe fabrication and erection, said Mr Peter Wardle, chairman, and the company had won orders of nearly £1m, due to be completed this year.

An unchanged dividend of 1.5p is declared from earnings of 1.67p (3.76p losses) per share.

Danka

A substantial rise in turnover helped Danka, the office equipment supply and servicing group that operates mainly in the US, to a 71 per cent pre-tax profits increase in the first quarter to June 30.

Turnover, which rose from £64.6m to £116m, increased partly on the back of acquisitions made the previous year, but Mr Dan Doyle, chief executive, said there was also a 12 per cent sales growth in core operations.

Pre-tax profits advanced from £6m to £10.3m.

Earnings per share were 3.5p (2.8p).

Witan Investment

Witan Investment Company reported net asset value improved over the 12 months to June 30 from 227.2p to 242.5p per share. However it was lower than the 271.7p reported at the December 31 year end.

Net revenue for the six months to end-June was £9.34m (£9.29m) for earnings per share of 2.48p (2.58p). The interim dividend is maintained at 2.7p.

J&J Dyson

Pre-tax profits rose by 52 per cent at J&J Dyson, the refractories group with interests in builders' merchandising, for the year to end-March.

The surplus was £1.23m, compared with £807,275. However, the previous year was hit by reorganisation costs and a loss on disposal of discontinued operations, which led to exceptional debits of £387,333. This time the amount was £96,400.

Turnover rose from £42.6m to £44.1m. Earnings fell from 8.48p to 6.7p, while a final dividend of 2p makes a total of 3.5p (5p).

Premier Health

Premier Health, the healthcare services group, swung from pre-tax losses of £1.21m to profits of £613,000 in the half year to June 30.

The result, on turnover of £6.42m (£6.38m), included exceptional credits of £413,000 (£238,000) of which £362,000 arose from the ending of non-core activities.

Earnings per share came through at 0.21p (0.4p losses).

Obituary

Sir Alex Alexander

Sir Alex Alexander, who has died at the age of 77, will be remembered jointly for his contribution to the food industry and his huge fund-raising efforts for charity and the arts.

He arrived in Britain as a poor refugee from Czechoslovakia in 1938 and rose to the top of several British boardrooms. He never denied, and sometimes encouraged the belief, that over the years he had accumulated one of the best address books in the country.

Alexander was born Korda Kestenbaum in November 1916 and studied medicine at the prestigious Charles University in Prague. He left for England at the time of the German invasion. With hindsight it is clear that he picked up good contacts from the start.

In the early war years he surfaced as a clerk at a gravel pit site of the Alfred McAlpine construction group. After the war, when he changed his name, he worked on the Westwick estate in Norfolk partly as a nurse to the family, but also developing the estate's interest in canned fruit. It was there that he realised the potential of the frozen food business.

Alexander went briefly to America to pick up the technology of refrigeration. He then founded Westwick Frozen Products and by 1953 had gone into partnership with Carl Ross, who specialised in freezing fish.

The Ross Group expanded rapidly and was taken over by Imperial Tobacco in 1969. Alexander stayed with the new grouping for 10 years as chairman of Imperial Foods. When he retired in 1979, there were widespread directorships - Unigate, Tate & Lyle and Alfred McAlpine, the company for which he had first worked, among them. He also became chairman of J Lyons, the food outlet of Allied Breweries.

He moved on to become vice-chairman of Allied-Lyons at a troubled time.

In 1965 the group was confronted with a hostile takeover bid from Elders IXL. There was a referral to the Monopolies Commission and the case went on for a nearly a year. The eventual ruling was in favour of Allied-Lyons, though by then Elders had lost interest.

Alexander played some role in the defence and could be outspoken in his public comments, but insiders tend to give much of the credit to Sir Derrick Holden-Brown, then the company chairman, as well as the financial advisers in the background.

More recently, Alexander has been best known for his work in the arts, though even this had a long history. In his

early Norfolk days he was raising money for the local Red Cross. He began fund-raising for Glyndebourne in 1973 and was responsible for introducing corporate sponsorship. He went on to become chairman of the Royal Opera House Trust, the fund-raising body for Covent Garden.

Stories about his powers of persuasion abound. When told that a friend had donated £100,000 to the opera house, he growled that he had promised £120,000. Alexander picked up the telephone and the cheque for the remaining £20,000 was in the post.

He was married in 1946 to Margaret Irma, whom he knew in Czechoslovakia before the war, and he was knighted in 1974. They had two sons and two daughters.

Alexander's last main job was as senior managing director at Lehman Brothers International (Europe).

Mitsui Marine 1994



A Message from the President

Ko Matsukata

During the business year under review, the earnings and expenditures position of the non-life insurance industry in Japan continued to reflect the unfavourable economic conditions. The ongoing slow growth in premiums was

tempered by a higher loss ratio in Automobile Insurance, an increase in claims resulting from natural disasters, including last year's many typhoons, and a decrease in investment income resulting from much lower interest rates and the slow expansion of assets.

The review of the Insurance Business Law, which prescribes the framework of the current Insurance System, is now under way, prompted by the trend towards liberaliza-

tion of business restrictions and the internationalization of financial activities. The non-life insurance business is therefore faced with unprecedented reforms.

In this atmosphere of dramatic change, the Company intends to become an institution highly valued by its customers and society by further strengthening its sales activities, pursuing innovations aimed at securing competitiveness and growth, reinforcing its income structure and improving customer satisfaction.

As a result of the proposed amendments to the Insurance Business Law, it appears likely that it will become possible for insurers to conduct both life insurance and non-life insurance business by establishing a subsidiary. Therefore the Company will accelerate analysis of its entry into the life insurance business.

The Company expects to expand its business base through efficient management, whilst responding to future changes in the business environment. Accordingly, we would greatly appreciate your continued support and encouragement.

FINANCIAL HIGHLIGHTS

	Yen in millions			U.S. dollars in thousands	
	1992	1993	1994	1992	1994
For the years ending March 31, 1992, 1993 and 1994					
Net premiums written	¥ 526,675	¥ 548,604	¥ 583,119	\$ 5,661,349	
Premiums earned	501,044	532,016	571,377	5,547,350	
Net income/(loss) from underwriting	(34,659)	(13,375)	2,662	25,845	
Investment income, net of investment expenses	39,819	40,677	26,294	255,282	
Net income	7,389	9,079	20,344*	197,515	
Total assets	3,298,277	3,285,620	3,557,389	34,537,758	
Stockholders' equity	732,310	718,390	862,719	8,375,913	
Combined loss and expense ratios (%)	104.8%	101.2%	98.7%		
Net income per European Depositary share, each representing 10 shares of common stock (in yen and U.S. dollars)	¥ 101.78	¥ 124.57	¥ 276.49	\$ 2.68	

Note 1: The above figures have been calculated under the generally accepted accounting principles of the U.S.
Note 2: U.S. dollar amounts have been translated from yen, for convenience only, at the rate of ¥103 = US\$1.
*Excludes gain from cumulative effect of accounting changes.



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Jobs: Ageist policies and the wasted talents of a generation of executives

Redundancy reigns in Metroland

The unemployed have become stuck with the stereotypical image of the out-of-work northern man. He is either a miner or a docker, wears big boots, a thick brown belt, corduroy trousers and a vest, and thumps the table every time he makes a point.

He is as much a part of history as the Jarrow march, yet his image continues to prevail, reinforced by persistent "death of a community" newspaper reports on the demise of the coal industry. It seems that not until the last lump of coal has been hewn or the last rivet punched into the last ship's hull will the caricature be laid to rest.

George Orwell's legacy has been a long time fading, but even though areas of social deprivation still exist, the picture largely belongs to another time. Today the road of social hardship no longer leads to Wigan Pier, but to Swindon, High Wycombe and Welwyn Garden City. The semi-detached home counties suburbia immortalised by John Betjeman in his poems of Metroland has become the focus of 1990s unemployment. Beyond the poplared avenues and mock-Tudor façades and the neatly manicured lawns of open-plan executive housing estates resides a groundswell of resentment.

The extent of the anger in these Tory heartlands is crystallised in a sheaf of letters that appeared on my desk this week. The letters were

sent to an Oxford-based recruitment magazine in response to its campaign on ageism in the workplace.

Almost all were from people in the 40-55 age bracket with many years of experience in their chosen fields. Typically they had a job in middle management paying a good salary, say between £30,000 to £40,000, with commitments and a life-style to match. Suddenly they found themselves redundant, too old and too expensive for their organisations' needs.

All the letters make well-written, cogent points. One is from a woman, aged over 45, an experienced export sales and marketing manager, fluent in three European languages and caught, as she says, "in the continuing middle-management pruning".

"How is it possible that the thousands of currently unemployed executives and managers can be treated in such a manner?" she asks. She belongs to a privately organised executive jobs club in Gerrards Cross, Buckinghamshire. It has 120 members, mostly aged over 45. "The amount of experience, talent and management ability

being wasted is absolutely incredible," she says.

She adds: "Please do not think we do not try; that we do not send out hundreds of finely honed CVs; that we do not know about networking, cold-letters, agencies and all the other methods employed by those out of work." Job applications, she says, often get no replies or a tactful note indicating that her date of birth is a problem.

"For the first time in my life, I have been forced to become conscious of my age. What employers do not seem to comprehend is that someone who is 45 plus is often more stable, secure, able to take decisions, willing to start early and work late, does not take Mondays off or have small families to cope with, unlike many 25 to 35-year-olds. So why is industry so blinkered?"

Another writer who, he says, has committed "the cardinal sin of getting old", recalls an interview session where on more than one occasion the interviewer used the expression "getting on a bit". He and fellow job seekers have become so accustomed to rejection letters

that they now "hold a lottery as to what excuse will be in the standard three paragraphs".

A 47-year-old High Wycombe man, made redundant after a company takeover five years ago, says he has never signed on for unemployment benefit and, after a series of part-time and temporary jobs has become "resigned to never having a 'proper job' again".

It must be stressed that these are not unqualified people. One of the letters begins: "I am a chartered accountant, 55 years of age, with an impressive track record of success and achievement in both private and public limited companies as finance director and company secretary."

Since becoming unemployed last March, for the third time and through no fault of his own, he insists, he has written "countless letters of application without success, in many cases not getting even the courtesy of an acknowledgement". He also registered with a number of specialist recruitment agencies, but was subsequently told by a company recruiter that "virtu-

ally every recruitment agency will just push to one side any job application and speculative CV if the age of the applicant is 50 or more", unless the job calls for such a person.

The accountant writes: "I truly believe that the majority of agencies and employers think that the over 50s are in wheelchairs or on sticks, are totally bald and toothless, and are too weak and frail even to lift a pen or a key into a computer."

He ends: "I see little hope of John Major or any of his minions doing anything that will help the mature job seeker. He has most certainly lost my vote - for good."

A letter from an engineer says he "worked very hard through engineering apprenticeship, engineering studentship and university to achieve Master of Science and Chartered Engineer status and for the last two years I have been jobless like many other people in my situation. I could have pretended I am a self-employed consultant like many professionals do to hide the shame of being unemployed."

Behind many of these letters are

cases of real hardship. A 50-year-old man from Bath explains how he was made redundant in 1990 from a job that paid more than £40,000 a year. His house was repossessed by the building society and sold for less than his mortgage. He has four children and has moved house four times in three years. He has experienced, he says, "a total inability to find a job paying any salary at all", yet has claimed no assistance from the state "due to desperate efforts to generate an income by any self-employed means".

He has, he says, sold insurance and encyclopaedias, driven a taxi, written stories, worked as a holding manager in a problem public house, designed promotional schemes for the catering trade, carried out sales training for small businesses and done gardening work.

His is a pessimistic note. "The discrimination is not going to stop or even diminish" because society has fundamentally changed, he argues. Among the changes, he says "the corporate bodies we once gave our lives to working for no longer have a social conscience, if indeed they ever had one".

How is this man coping? He says: "I survive. I look forward, not back. I create a new, completely different lifestyle. I rely on my family and a few close friends. I use all my energies chasing opportunities to make money (not as much as before), rather than trying to find a job, although I still do that as well."

These letters reveal the hidden unemployment among the middle classes. They reflect real despair among good, qualified, able, experienced people who feel as if they have been dumped on the scrapheap through, as one of them put it, no fault of their own. All feel victims of age discrimination.

Perhaps this trend is a phenomenon of the 1990s, a combination of recession and the revolution in working practices. Perhaps the pay expectations of the managerial classes have outgrown demand. Whatever the case, these stories reflect an unacceptable waste of talent, experience and enthusiasm. Usually this column is devoted to ideas and trends in the recruitment market, writing about how jobs are changing, different forms of work, outplacement, pay, share options, boardroom compositions, a mixture of the concrete and theory.

Sometimes, however, before you can consider solutions it helps to be aware of the problem.

Richard Donkin

LLOYD'S

LLOYD'S OF LONDON

Director, Regulatory Services

Lloyd's is at the heart of the London insurance market, the foremost location in worldwide insurance, and is acknowledged as a centre of innovation and expertise. The Corporation of Lloyd's provides central services in and is responsible for regulation of the Lloyd's market under an Act of Parliament. Since 1993, regulation at Lloyd's has been separate from the market's commercial activities and under the supervision of the Lloyd's Regulatory Board.

Lloyd's now wishes to appoint a new Director, Regulatory Services, who will be a member of the Regulatory Board and report to its Chairman, Sir Alan Hardcastle. This is a crucial appointment.

The responsibility of the Director, Regulatory Services will be to develop and enforce the regulatory framework and practice designed to ensure transparency of operations, the highest standards of professionalism in the market and fair treatment for members. The appointed person must be of demonstrably high calibre and have considerable professional stature, reputation and integrity. Intellectual rigour, impartiality, resilience, energy and firmness will be essential qualities.

The remuneration package will reflect the vital nature of this role. In order to ensure independence, individuals who have a financial interest in Lloyd's will not be eligible for consideration. Please reply, enclosing full curriculum vitae, reference 7N5, to Norman Broadbent International, 65 Curzon Street, London, W1Y 7PE.



NORMAN BROADBENT INTERNATIONAL

Project Finance

Excellent Package

London

A newly formed company dedicated to developing, promoting and financing major private infrastructure projects in Europe and Asia seeks well qualified and experienced professionals. Exciting opportunities exist at both Associate Director and Analyst level. A top remuneration package will be available for the right people.

THE COMPANY

- ◆ Strong management with outstanding reputation for structuring and financing major infrastructure projects.
- ◆ Broadly based business which will play a variety of roles from developer/promoter to advisor.

THE POSITION

- ◆ At Associate Director level, direct responsibility for initiating and executing full range of business activities.
- ◆ At Analyst level, specific responsibility for complex financial modelling.
- ◆ Develop both conventional and innovative funding techniques for equity and debt.
- ◆ Opportunity to extend expertise in an international advisory business.

QUALIFICATIONS

- ◆ Relevant experience of developing/financing major private sector projects acquired in either financial services, the corporate sector, a supranational agency, government or the public sector.
- ◆ Graduate or MBA with preferably a relevant professional qualification.
- ◆ Outstanding financial analytical and numerical skills and interest in marketing. Exposure to Indian market valuable.
- ◆ Strong computer modelling background is essential for analyst position.

Please send full cv, stating salary, ref CN2986, to NBS, 54 Jermyn Street, London SW1Y 6LX

NBS SELECTION LTD
a BNB Resources plc company

LONDON 071 493 6392
Aberdeen 0224 638080 • Birmingham 021 233 4656
Bristol 0272 291 142 • Edinburgh 031 220 2400
Glasgow 041 204 4334 • Leeds 0113 433830
Manchester 0625 539953 • Slough 0753 819227

Manager of Cash Management Services

Major European Bank

London

£ Attractive

Our client is a leading European bank which has been established in London for over twenty years. Cash Management for corporates and other branches of the bank is an extremely important product to the London business. It encompasses the processing of currency payments and receipts and makes extensive use of IT systems and electronic banking. There is now an opportunity for an experienced individual with relevant experience to head up the customer services section of the bank responsible for this product.

Reporting to the Head of Operations and Cash Management, the successful candidate will:

- manage and develop the existing processing team;
- review and revise the current systems and procedures to enhance the capabilities of the team and the product;
- work with clients, account officers and other areas of the bank to ensure clients' needs are met.

Applicants, aged 27-40, should have a thorough understanding and experience of providing cash management services gained through working in a bank's customer services area. Candidates must also be IT literate. An ability to manage a team and the desire to be proactive is essential. Due to the high profile of the role, candidates must also have strong interpersonal skills and be confident self starters.

This is a challenging opportunity and, for the right candidate, our client will offer an attractive remuneration package which will entirely reflect experience.

Interested applicants should in the first instance write to Karina Piesch, enclosing a full curriculum vitae, at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Fax 071 405 9649.

Please quote reference 197247. Closing date 12th August, 1994.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Düsseldorf Sydney



Cost Benefit Analysis

The Cost Benefit Analysis (CBA) unit in the Securities and Investments Board (SIB) will provide expertise to assess the costs and benefits of standards of investor protection and regulation. Two key roles have arisen in this important new department:

Senior Executive

This individual will help develop the application of CBA techniques to the area of FSA regulations and will be required to implement and manage discrete CBA projects using both in-house and external resources. He/she will need to establish and maintain close links with FSA and other regulators in the co-ordination and assessment of CBA projects.

Applicants will be educated to degree standard, probably in economics or a related subject. They should have experience in the use of economics techniques and theory (including CBA if possible) to formulate policy and strategy, in a commercial context.

Candidates for both positions should ideally be familiar with the financial services industry and/or regulation issues. They should have excellent skills of diplomacy and negotiation, written and communication skills; a logical and enquiring mind; a proactive and flexible approach; the ability to assimilate complex material, identify relevant issues and produce a concise and coherent analysis and recommendation.

In the first instance, please contact Anna Williams quoting reference 196857 to request an information pack, at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH. Telephone 071 831 2000. Closing date 12 August 1994.



Michael Page City
International Recruitment Consultants
London Paris Amsterdam Düsseldorf Sydney

HEAD OF COMMODITIES OPERATIONS

- A major European Bank with a strong presence in the international commodities markets is looking to recruit a Head of Commodities Operations to join their Zurich-based team.
- The focus for this position will be risk management of complex derivatives on the energy and metals markets. The successful individual will have responsibility for global OTC settlements and therefore will be covering the following financial centres: London, Zurich, New York, Singapore, Tokyo and Sydney.
- Managing a team of approximately four, specific functions will also include overseeing payments and generating reports for the accounts department.
- You must have a thorough knowledge of the oil markets and equally substantial experience in OTCs, Swaps, P&L reporting and ideally ISDA documentation. Strong systems and PC familiarity is a particular requirement. A high level of commitment and a 'hands-on', proactive approach are vital.
- Salary will be commensurate with experience and a relocation package will be included.

Interested individuals with the relevant skills should contact Barry Harte enclosing a full CV to the address below:

Michelangelo Associates, International Search and Selection, Austin Friars House,
2-6 Austin Friars, London EC2N 2HE Tel: 071 972 0150, Fax: 071-972 0151

Michelangelo

confidential

Head of Statistics

South Coast - Package c. £75k

A leading Financial Services Group is looking to appoint a Head of Statistics to assist in developing the best statistical resource in the sector.

Reporting directly to the Board, the successful candidate will need to come quickly to terms with a number of issues facing the business at this time and give direction at both a technical and practical level to the Business Statistical Group and the Business Planning Group.

You will be identifying and reviewing trends, analysing their inter-relationships and recommending alternative courses of action with the likely impact on business results.

As well as being able to demonstrate business acumen, an in-depth knowledge of relevant computer systems, software packages and statistical techniques is vital.

The successful candidate must be a good communicator, aged between 30 and 45 years, be a team player and appropriately qualified to the highest level.

Your expertise will be rewarded through a highly competitive remuneration package and outstanding career opportunities.

In the first instance, please send your cv to Frank Hutton, Riley Consultancy Services, Riley House, 4 Red Lion Court, London EC4A 3EN.

LONDON • ABERDEEN • LEEDS • MANCHESTER • EDINBURGH •

RILEY

GLASGOW • BIRMINGHAM • NOTTINGHAM •

c. £50,000
package

International Investment Bank

City

Strategic Research - Europe

Challenging opportunity for bright, analytical mind to join a professional research team providing strategic support to Investment Banking teams covering Europe, Middle East and Africa. The Bank has an excellent history of profit growth and an established network throughout Europe. The objective is to concentrate on cross-border projects, looking at a wide variety of industry sectors. The environment is demanding with considerable travel and excellent career prospects.

THE ROLE

- Work as part of a dedicated team of professional research analysts, located across Europe providing industry and company specific research to fee earners.
- Servicing the bank's full range of products, participate in major international transactions working directly with internal and external clients.
- Use specific sector knowledge to identify and develop potential transaction opportunities. Reporting to the Head of European Research.

THE QUALIFICATIONS

- High calibre graduate, preferably with MBA or ACA and second European language. Previous experience in industry and company research essential, preferably with a financial or consultancy background.
- Skills in financial and strategic analysis with the ability to focus on key issues. Independent approach with the intuition to go beyond obvious conclusions.
- Strong interpersonal skills with the confidence to communicate opinions at senior level. Disciplined and tenacious.

London 0532 307774
London 071 493 1238
Manchester 061 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Ref: FST2074L,
16 Cornhill Place,
London EC3A 3DP

c. £55,000
package

Major US Investment Bank

City

Media and Telecommunications Strategy

Excellent opportunity for outstanding industry specialist to join an international team providing transaction-based research for European Corporate Finance. The Media and Telecommunications team has achieved considerable success through a wide range of international advisory and financing mandates. The Bank is a market leader known for its innovation and has a strong presence across Europe.

THE ROLE

- Join a team of industry specialists providing high quality research for Corporate Finance across Europe. Closely working with line managers on specific transactions.
- Use sector knowledge to identify potential transaction opportunities and to play an integral role in marketing and client presentations.
- Provide independent research and analysis, giving an objective stance on international market trends and crucial issues facing the industry.

THE QUALIFICATIONS

- High calibre graduate, ideally with MBA. Media and telecoms research background from management consultancy, financial institution or corporate strategic development essential.
- Proven qualitative and quantitative analytical skills and strong commercial focus. Marketing flair and an interest in business development.
- Maturity to set own agenda combined with considerable drive. Articulate, confident of opinions and comfortable dealing with senior management.

London 0532 307774
London 071 493 1238
Manchester 061 499 1700

Selector Europe
Spencer Stuart

Please reply with full details to:
Selector Europe, Ref: FST2074L,
16 Cornhill Place,
London EC3A 3DP

SENIOR CORPORATE BANKER
c£50,000

Our client has developed its excellent reputation by identifying closely with its corporate clients and by providing a full and varied range of corporate services. It now seeks to enhance its corporate banking team with the appointment of an experienced banker who can develop and maintain close business relationships with existing and prospective clients. The ideal candidate will be able to demonstrate a sound understanding of lending, corporate finance and derivative products and have a successful record of developing profitable business with new clients. Age 28-38.

ASSET BASED FINANCE
£60,000

As a result of continued growth in business activity within its highly regarded asset finance division our client, a prestigious UK banking group, now seeks to recruit a creative asset based financier. This newly created role would ideally suit an appropriately experienced graduate aged late 20's/early 30's, who will take responsibility for developing, tailoring and marketing structured asset finance products to UK clients.

Please contact Sam Carr or Richard Lyons
Carr Lyons Search and Selection Ltd
Astral House, 125-129 Middlessex Street
London E1 7JF
Tel: 071-623 9493 Fax: 071-626 1263

Carr-Lyons Search & Selection Limited trading as Williams Wingfield Executive

SENIOR CREDIT ANALYST
c£40,000

Our client, a leading European Bank, seeks to appoint a Senior Credit Analyst who can take responsibility for analysing a wide range of corporate and financial institutions. Additionally, the successful candidate will become involved in the training and development of other members of the team. This challenging role would ideally suit a highly experienced credit professional who has a clear understanding of credit/risk issues and can demonstrate sound man management skills. Age to mid 30's.

RELATIONSHIP MANAGER
£35-£40,000

This is an excellent opportunity for a young, confident and bright graduate relationship banker to assist in the maintenance and development of this major European bank's multinational client portfolio. The ideal candidate will be in their late 20s, formerly credit trained with at least 12 months' experience of building relationships with the senior executives of major UK or European corporates.

Williams Wingfield
Executive

Global Business Review**Exceptional pro-active assignments****London/South West****excellent salary + bens**

Our client, the banking subsidiary of a dynamic US giant synonymous with excellence in the finance and travel market, is a trail-blazer in customer-driven service throughout its operations which span more than 81 offices in 37 countries. Their performance in 1993 was outstanding, achieving some of the strongest financial results in their history and creating a new foundation for controlled growth, quality and innovation.

The high-profile Operational Review team, based in the UK and reporting to New York, plays a key role in driving continued successful expansion. Project-based, the team works with operations worldwide looking at all areas, particularly those of highest risk - leading-edge treasury products, high-level trade finance transactions - from a business perspective. Constantly challenging management thinking and reviewing the implications of business strategy, the team seeks ways to minimise exposure and improve financial performance. Highly visible, the team works closely with management at the most senior level, complemented by a specialist EDP department which focuses on the operational, security and statutory implications of data processing projects throughout the group.

There are a number of new positions in each team; in all cases candidates must be enthusiastic, objective, have good interpersonal skills and be able to present and discuss ideas confidently and persuasively. Aged 25-35, applicants must be keen to undertake approx. 60% travel throughout Europe, Africa and the Middle East, with occasional visits to Asia, North and South America. Audit experience, strong technical skills and professionalism are essential together with experience of influencing management decisions.

Candidates for the Operational Review team need not necessarily be qualified but are likely to be ACA/CIMAS with relevant experience; for the EDP team, graduates with a background in data processing or computer audit is essential.

The excellent salary package includes mortgage subsidy, relocation assistance and other banking benefits, whilst the career prospects are superb. Other departments worldwide view the teams as a source of high-calibre candidates with strong business acumen for management positions in operational management, finance, treasury and other business areas.

Interested applicants should send or fax their CV quoting ref 075 or contact us on 071 329 4649, or during the evening and weekends on 081 467 1408.

ALDERWICK
CONSULTING

SEARCH & SELECTION

OLD BAILEY HOUSE, 7 OLD BAILEY, LONDON EC4M 7NB. TEL: 071-329 4649 FAX: 071-329 4677

Senior Vice President Marketing**International Private Investment**

Saudi Arabia/USA

c US\$ 250,000 (Tax Free) + Incentive

Our client is an investment services company specialising in identifying private equity, real estate and other, primarily US, investment opportunities structured to meet the objectives of eminent Middle East investors. Highly successful, it is part of a major Saudi-American Group operating globally.

Based in Jeddah and with occasional visits to the United States, you will report directly to the CEO of the company. As Senior VP Marketing, you will develop the private investor base in Saudi Arabia and the Gulf by creating and implementing a focused marketing strategy which is supported by a deep understanding of market and economic fundamentals. You will also work closely with the company's US operation - which is the vehicle for originating transactions - to develop new products.

As well as driving forward the overall strategic development of the company, your prime responsibility will be for product placement, demanding an ability to form strong, lasting relationships with investors.

You must, therefore, have the professional and personal presence necessary to command respect, together with excellent interpersonal and communicative skills.

Probably educated to MBA level, you will have spent at least 5 years developing and marketing sophisticated investment products to individuals and institutions in the Middle East and possess a proven track record in developing client relationships at the highest level. An excellent knowledge of the US investment and real estate markets is essential and a knowledge of Arabic would be advantageous.

This role is central to the company's success. Hence a package of around US\$ 250,000 is negotiable, free of Saudi tax, and the comprehensive executive expatriate benefits include an incentive scheme which, as one of the prime beneficiaries, you will help design.

Please write - in the strictest confidence - to Ghassan Yazigi or Ian Robertson, Ref: 1361/2, MSL Group Limited, 32 Aybrook Street, London W1M 3JL.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

Credit Risk Managers

J.P. Morgan is one of the world's leading financial institutions. Part of the firm's success results from investment in its state of the art global credit business. Operating as a profit centre, it continues to grow and, as a result, Global Credit Europe now seeks two additional risk managers to cover European financial institutions and complement two financial services teams.

The credit risk managers will be responsible for establishing and managing exposure for a group of financial institutions on a global basis, as well as the firm's worldwide exposure to a country or region. This involves frequent liaison externally with clients and counterparties at senior levels and internally with product groups and business teams. Responsibility for most credit decisions is delegated to individual risk managers. The ability to respond quickly to numerous daily requests is therefore a pre-requisite.

Whilst the ideal candidates will have previous experience of a similar credit role in another major institution, directly relevant experience is less important than possession of the right skills to succeed in a demanding environment. Specifically, these are:

- Strong financial analysis skills and commercial

acumen with the ability to make sound, reasoned judgements under pressure.

- Knowledge of investment banking products including derivatives, treasury facilities, securities clearing and corporate finance.
- Strong interpersonal skills including the presence and maturity required to represent the bank at senior levels both externally and internally.
- Fluency in another European language would be advantageous.
- PC literacy.

Candidates with these skills will also have a good degree and may currently be working in; other areas of corporate finance, management consultancy or accountancy, but looking to move into a dynamic credit environment. Appropriate training will be given as necessary.

J.P. Morgan offers a competitive remuneration package and excellent career development prospects.

Interested candidates should write to Niall Macnaughton at IBM Selection, 76 Watling Street, London EC4M 9BJ, enclosing a detailed CV. Fax: 071 248 2814. All applications will be treated in the strictest confidence.

JPMorgan

Head of Investment Administration

with potential to move to general management

Isle of Man

c.£45,000 + benefits

Our client is a leading International Bank with a first class reputation built on historical success and forward looking creativity.

This new position will combine responsibility for the day-to-day administration with business development, client liaison and, crucially, people management.

Ideal candidates probably in their late thirties or forties, will require an equal degree of flexibility showing attention to detail yet broad strategic vision. We have no real prejudices regarding professional qualifications (although an accounting background may be useful) - we are more interested in a demonstrably successful track record in financial services encompassing administration and people management skills.

We would expect the right candidate to be capable of promotion to run the whole operation in due course so we require a broader view - credibility, confidence and commercial awareness are of paramount importance.

Career progression is first class and the flexible salary/benefits package coupled with a very pleasant island lifestyle make this a very attractive opportunity.

Please send full career details, including current salary package, quoting reference A2180 to Malcolm Lawson, at Codd Johnson Harris, Human Resource Consultants, 12 New Burlington Street, London W1X 1FF.

CJH

Codd • Johnson • Harris

SENIOR PERFORMANCE ANALYST

Highly
Competitive
Salary
+
Benefits

CITY

AMP Asset Management, a Top 20 Fund Manager with over £17 billion assets under management, has combined a new and dynamic corporate and business culture and is poised to enhance its position within the UK and International arena.

In order to further strengthen and enhance the quality of reported information a new role has been created within the Performance Analysis team.

Reporting to Managers Performance and Reporting, you will manage a small, professional team, with responsibility for calculating and analysing the investment performance of the company's various funds, both in the UK and internationally.

There is a high level of contact with senior management, Board Directors and Fund Managers, requiring you to present and discuss results, explaining competitive surveys, market indices and overall performance. Additionally you will be a key member of an ongoing system enhancement project which, so far, has successfully broadened the depth of information available.

Suitable candidates will be highly numerate individuals (demonstrated by a mathematical/science based degree) with a genuine understanding of analysis techniques combined with a knowledge and understanding of financial markets. Although individuals with directly relevant experience would be ideal, candidates from other fields will be considered, providing they can demonstrate the relevant technical and analytical skills, coupled with strong PC literacy. (Age indication 25-30.)

For further information please contact Lucy Ayerton on 071-209 1000 (ext 071-223 2696) or write to her at Financial Selection Services, Charlotte House, 14 Windmill Street, London W1P 2DT (Fax 071-209 0001).

AMP
ASSET MANAGEMENT

RESEARCH ANALYST

Would suit graduate in Economics, Business or Finance interested in pursuing a career in the financial world. Experience in world financial market analysis preferred. Computer literate, with strong written and oral communication skills essential. Salary negotiable.

Please write with CV to: Amas UK, FAO: Stuart Wilkinson, 16 Charles II St, London SW1Y 4QU.

SENIOR BANKING
ACA c£60,000

An international bank seeks a versatile ACA aged 35/40 years with proven accountancy tax systems and banking skills. Contact: Sheila Jones
OBSB LTD
Tel: 588 3991 Fax: 588 9012

CORPORATE FINANCE

MANAGERS - NATURAL RESOURCES & UTILITIES

N M Rothschild & Sons Limited is an international merchant bank with a strong reputation for its corporate finance activities.

As part of the Bank's Corporate Finance Division, the Natural Resources and Utilities Department provides corporate and project finance services to the oil and gas, mining and utilities industries worldwide. With a range of services including acquisitions and disposals, restructuring and privatisation, and project finance advice, the Department represents a highly successful and growing part of the Bank's activities.

As a result of continuing business growth, the Department now wishes to expand its team of professionals through the appointment of two new Managers. Both will be London-based, one focusing on natural resources and the other on utilities business.

High-calibre candidates should be graduates with 3-5 years of relevant experience, probably gained in a relevant merchant banking or management consulting environment or in the mining or oil and gas industries. In-depth analytical and financial modelling skills must be backed by the desire to move into a highly demanding and professional work environment.

The remuneration package will be highly competitive, and excellent career prospects will be available for high fliers.

In the first instance, please send your full curriculum vitae, in the strictest confidence, to: Rodney Lonsdale, Director of Personnel, N M Rothschild & Sons Limited, New Court, St. Swithin's Lane, London EC4P 4DU.



N M ROTHSCHILD & SONS LIMITED

Treasury Analyst

A challenging role in a progressive environment
Reading c.£23,000 + benefits

Already one of the UK's largest companies with a turnover exceeding £1 billion a year, Thames Water is continuing to grow rapidly. Within our Group Finance division at our headquarters in Reading we now need an experienced analyst to join our highly skilled treasury team.

Treasury is a key function providing an essential service to the Group's operational management and in this role you will provide vital support to the Assistant Treasurer (Cash Management). This will include day-to-day monitoring and analysis of key Group cashflows, both actual and projected, and the identification and monitoring of foreign exchange dealings worldwide. In addition, you will be responsible for the evaluation of risk hedging opportunities in relevant financial markets.

A graduate with student membership of the Association of Corporate Treasurers, you will have around 2 years' corporate treasury experience, or have worked within a comparative banking environment, and have the commitment, drive and ambition to progress within this type of environment. You should be computer literate, with the ability to develop computer-based support systems to determine Groupwide operating exposures, and be familiar with LOTUS 123, Symphony and treasury software packages.

Your salary will be geared to qualifications and experience. A comprehensive range of company benefits is also offered and includes performance-related pay, contributory pension and generous holidays.

To join our fast-paced team, please send your full career details to Tracy Handover, HQ Personnel, Thames Water Utilities, Napier Court 4, c/o Nugent House, Varsity Road, Reading, Berks RG1 8DB.



Institutional Research & Sales

- Edinburgh -
Utilities Sectors

A well motivated individual with analytical and presentational skills is sought to join Greig Middleton's institutional team covering Utilities. The position has considerable scope for personal development within a growing institutional stockbroking business. Greig Middleton are focusing on key sectors of the UK equities market and wish to strengthen and develop coverage of the Electricity, Gas and Water sectors.

Greig Middleton's business encompasses both a major private client base and fast developing institutional and corporate finance businesses serving UK and Continental institutions. Institutional stockbroking is based in the company's London and Edinburgh offices.

The successful candidate for this position may come from a securities industry background, in stockbroking or fund management, or from within industry. The role envisaged comprises the generation of investment ideas, the production of written research and both telephone and presentational marketing to institutional investors. At least three years' relevant experience is a requirement for candidature. The position, while being Edinburgh based, will involve considerable travel within the UK in meeting companies and clients.

GREIG MIDDLETON
Member of The London Stock Exchange

Contact David Campbell
Greig Middleton & Co Ltd
10 Walker Street
Edinburgh EH3 7LD
Tel: 031 226 1234

MERIDIAN
SENIOR FX TRADER

Our client, a major European bank, is looking to hire a senior FX trader to join their expanding US\$ /SFR team.

The ideal candidate will have approximately five years' experience in the FX markets and will have had exposure to Options, Swaps, Deposits, FRAs, and Spot trades. You will also have worked in more than one financial centre and be accustomed to high-volume business.

You must be a team player who enjoys a pressurised environment and has a broad knowledge of the financial markets. Fluency in German and French is essential.

This is a career opportunity for an individual with a strong personality and a high level of maturity. Evidence of computer literacy is important.

Please forward your CV to Sarah Tarobell.
Closing date for applications: 2nd August 1994
25 Museum Street, London WC1A 1JT. Fax: 071 487 3018
RECRUITMENT CONSULTANTS

COMPLIANCE CLERK
To administer and monitor full Pensions compliance (non SFA) at very small, steadily expanding City Brokerage. Suit person with proven all round "back-office" experience requiring a hands-on position and excellent salary. C.V. + phone to Allen Jackson, Silkham plc, 65 London Wall, London EC2M 5TU.

APPOINTMENTS
WANTED

INVESTMENT DIRECTOR/STRATEGIST/MARKETER
Well experienced international investment Director with proven track record in the field of fund management, global strategy, marketing, sales person client or institutional. Used to working in and motivating a team. Would also consider start-up situation. Write to Box A2121, Financial Times, One Southwark Bridge, London SE1 9HL.

THE SECURITIES AND FUTURES
AUTHORITYPRINCIPAL
POLICY
ADVISER

Client Assets

SFA plays a key role in the regulation of the City. Its 1300 Member Firms cover all of the most important primary and secondary markets in the UK, including securities, futures, options, commodities, OTC products and corporate finance. SFA's membership spans the whole spectrum of firms from the largest multi-product houses to one-man corporate finance boutiques.

The protection of client assets is one of the cornerstones of investor protection governed by the Financial Services Act. SFA is looking to recruit a Principal Policy Adviser to develop policy in the areas of client money and safe custody. Working closely with other members of the Policy Division, the successful candidate would liaise closely with the SIB, other SROs, senior practitioners and professional advisers to ensure that SFA's policy is practical and up-to-date.

It is essential that applicants have a sound knowledge of the relevant SFA rules or broad experience in working in a securities settlement or custody role.

In addition to these professional skills, the successful candidate must have sound judgement and excellent written and verbal communication skills.

This position offers a salary based upon the relevance of previous experience and a range of benefits including company car (or cash alternative), non-contributory pension scheme, free season ticket, PPP and subsidised sports club membership. Additionally, SFA offers an extensive training programme specifically designed to enable staff to increase their knowledge and enhance their technical and personal skills.

To apply, please write with full career details stating your current salary to: Veronica Sherry, Recruitment and Employment Manager, The Securities and Futures Authority Limited, Cottons Centre, Cottons Lane, London SE1 2QB. Closing date for applications: Friday 5th August, 1994.

TREASURY MANAGER
with Banking experience

A leading engineering and construction plc, of international repute, based close to the City, seeks an experienced Treasury professional to play a key role as part of the small treasury management team.

A sound knowledge of day to day banking activities is essential, including the operation of letters of credit, preparation of mandate documentation, negotiation of UK and overseas borrowing facilities as well as a wide range of treasury management operations. Your track record must include dealing with complex documentation, involvement with overseas transfers, spot and forward contracts, options, and other treasury derivatives. Familiarity with contract bonding, parent company guarantees, and ECGD/export finance would be highly desirable.

You should possess a high standard of computer literacy and must have qualified as a member of the Institute of Bankers or have an equivalent professional status.

This is a high profile role with an essential need for excellent communication and presentation skills to operate successfully at all levels.

We offer a competitive benefits package including a salary of c.£30,000 p.a.

To apply, in the strictest confidence, please write with full career details to PO Box A2123, The Financial Times, 1 Southwark Bridge, London SE1 9HL.

SENIOR INVESTMENT MANAGER
UK EQUITIES

Principal is an expanding, independent investment management business with a culture of rewarding achievement. This position offers an exceptional opportunity to contribute directly to the performance of our client funds and play a major role in the Group's continued expansion.

We are looking for a top quality graduate, with a minimum of 3 years' relevant experience, probably within a larger institutional environment. You must have good analytical skills, be an effective communicator and pay keen attention to detail but, most importantly, within this small, lean business, you must relish the prospect of working on your own initiative, being involved in strategy as well as stock selection and being judged on ability and performance.

The competitive remuneration package will include the prospect of equity participation for the right calibre candidate.

Please apply in writing enclosing a CV to:

Miss Sara Gibbs
Principal Investment Management Limited
18 South Park Sevenoaks
Kent TN13 1AN
or telephone 0732 740700
for further information



U.S. GOVERNMENT SECURITIES

The London branch of a primary dealer in U.S. government securities is looking to employ a sales person, preferably a graduate, with two to three years experience in the fixed income markets. The successful candidate will exhibit good communication skills, be self motivated and fit easily into a small team.

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This appointment is for three years with the possibility of an extension and relocation expenses will be considered. For further details and an application form (to be returned by 19th August 1994), please write to Recruitment & Assessment Services, Alencon Link, Basingstoke, Hampshire, RG21 1JB or telephone Basingstoke (0256) 468551 or fax (0256) 846660/846374. Please quote reference: B/2236/95.

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In these senior roles, you will be responsible for developing strategies & action plans which will continue to grow our business, and you will also be actively involved with our sales teams in providing clients with the expertise to best utilise our information products.

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The job will principally comprise EDP auditing including evaluation of the operating environment and application systems, technical support for and training of audit staff, analysis and design of computer assisted audit techniques, evaluation of software packages and financial and operational audits.

Essential qualifications include:

University degree in computer science or related field; membership in a professional body of accountants; ten years auditing experience with a mix between EDP auditing/security and financial, operational program auditing experience with PCs in a LAN and distributed computing environment;

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This senior local staff post in Amman, Jordan, carries an attractive and competitive package of salary and benefits. In certain circumstances, appointment and separation travel may be payable and a limited amount of personal effects may be shipped on certain conditions.

Applications should be addressed to:

The Coordinator

UNRWA Headquarters Branch (Amman)

P.O. Box 700

A-1400 Vienna, Austria

or faxed directly to Amman, Jordan (No. 9626-826177) not later than 15 August 1994.

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Grandfield offers all its staff a performance-orientated remuneration package which at the highest level may include access to equity.

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The role will involve joining a successful sales team based in Amsterdam whilst liaising closely with the general European team in London. The task will be to provide a direct service on the Dutch market and increase sales with UK based institutions.

Candidates should be in their late 20s or early 30s with at least three years institutional equity sales experience, possibly gained as a European equity generalist but ideally as a Dutch specialist. Knowledge of the Dutch language will be an advantage but is less important than demonstrable sales ability.

For an initial discussion in confidence please contact us quoting reference 4967 at 20 Cousin Lane, London, EC4R 3TE. Telephone 071 236 7307, or Fax 071 489 1130.

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Please forward your CV to Mike Gallagher at IDEA Ltd, Lincoln House, 296 High Holborn, London, WC1V 7JH or phone 071 430 2888

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ACCOUNTANCY COLUMN

Creative catch from Atlantic's muddy waters

Andrew Jack on a report that highlights one of the most extraordinary corporate episodes of the 1980s

The story of Atlantic Computers began with all the continent-bridging energy that the name of the company implies, and ended up unceremoniously drowning directors, investors and advisers alike.

Last week's highly critical report from Department of Trade and Industry inspectors (an investigation itself costing a gargantuan £6.5m spread over four years) highlights one of the most extraordinary corporate episodes of the 1980s.

Atlantic was founded in 1976 to provide leasing, lease-financing, broking, and the sale of computers. It would order computers, arrange lease terms and sell them to customers with benefit of leases. It was floated in 1983, and by 1985 was gobbled up by British & Commonwealth, the listed financial services group, for £408m. Two years later, both Atlantic and its new parent had collapsed.

Including additional money injected since 1988, B & C had made an investment of £485m - or nearly half of its assets - by April 1990, when it was rewarded by the suspension of its shares and the appointment of administrators.

Between 1983 and 1988, Atlantic had reported aggregate pre-tax profits of £127.6m. According to the DTI's two inspectors, had it been accounting prudently, it would have reported no significant profits at all.

The inspectors conclude: "Throughout its life Atlantic employed a number of commercial and accounting devices to increase its reported profits and postpone impact of its contingent liabilities".

The root cause of Atlantic's problems, they argue, was a simple business one: the lack of commercial viability of its core product, known as Flexlease. The company was able to keep these troubles concealed by the way in which it accounted for profits and failed to make provision for the contingent liabilities it incurred.

From the late 1970s till the mid 1980s, accounting rules and capital allowances in the UK "were favourable for leasing as opposed to other forms of financing", as the inspectors euphemistically put it.

Flexlease offered a six-year lease, with the scope for two options: "flex" (allowing renegotiating for a new agreement after three years) and "walk" (to terminate the lease after five years). The options gave rise to large potential liabilities.

The inspectors say that Atlantic's directors counted on the gross liabilities of the leases being reduced by earnings on replacement leases. Future profits were anticipated to cover current losses which were not provided for in the accounts.

This was, they say, "an unsound basis for a long-term business". It was only viable if there was a sound basis for believing that the future residual value of returned computer equipment would at least equal the cost of meeting the outstanding lease obligations at the flex and walk points in the lease. The past pattern of depreciation suggested otherwise.

The inspectors say there was also "an element of commercial deception" inherent in the arrangement. The walk option was a clear obligation, but the flex option was worded in a way to apparently suggest there were

contractual rights to exchange equipment when these were probably legally unenforceable.

So Atlantic reported the gross margin in full as profit in the year each lease was sold. It made no advance provision for potential liabilities attached to the flex or walk obligations. It also offered no disclosure of the walk obligations in the accounts, while the flex obligations were noted but their magnitude not included.

These two elements rendered Atlantic's accounting policies "imprudent", and meant that the accounts were not "true and fair" at least since 1983 and possibly since the commencement of the company. It was, in short, able to report substantial, fast-growing profits while large potential liabilities were built up but not disclosed. By early 1988 the gross potential (and unrecorded) liabilities of the walk options were £160m.

The report suggests that the Atlantic directors also indulged in a catalogue of other creative accounting devices. They reported as profit the estimated value of residual interests in leased computer equipment. They used "artificial" routes to justify the accounting for the acquisition of two businesses, ICA and Comcap, and created a company with inadequate records for monitoring.

Atlantic postponed its contingent liability problem through a wide range of techniques. It adjusted the treatment of its own-book leases financed by hire purchase. It used two ways to generate incorrect accounting for transactions close to the year-end.

First, it mismatched revenue and costs by failing to record all costs

connected with a transaction in the year in which they were reported and by backdating transactions. Second, it employed duplicate acceptance notes on leases, with the date left blank or typed in after customer signatures.

Between 1981 and 1988 it made five prior year adjustments, "the common theme being a resulting benefit to reported profits", as the inspectors say: through stock adjustment, changes to "unsound" or "illegitimate" accounting policies.

When the size of Atlantic's liabilities emerged in 1989, the directors decided not to tell the auditors. The 1988 accounts required a provision for walk obligations of £175.8m. The inspectors say that much effort went into seeking an "accounting solution" to deal with liabilities without damaging current profitability.

Wherever there is questionable accounting, the spotlight needs also to turn to the auditors, of course. The report provides intriguing insights into the way in which Atlantic and B & C handled a number of large firms of accountants.

In fact, many of the problems with Atlantic's accounting were picked up in a draft report at the time of Atlantic's flotation by Price Waterhouse, for example - and in work conducted by KPMG Peat Marwick after it took over as auditor to Atlantic. What is worrying is how such danger signals were able to be concealed for so long.

In 1982, Atlantic indulged in some "opinion shopping" with three firms to support accounting policy on leases. Two - Arthur Young and

Deloitte - supported its existing stance, and their views were used to bolster its position.

The company clearly put considerable pressure on Spicer and Pegler, its auditor from 1983 till 1989, and now part of Touche Ross. At one point in 1982, a draft report from Spicer, which included the comment "there exists a contingent liability", was amended in the final version to read "there exists a possible contingent liability" with additional wording that no such actual liability existed.

Atlantic's directors showed evidence of bullying their auditors. Internal memos also suggested that they were worried that a switch to another firm of auditors might reduce the "flexibility" adopted by Spicer.

The inspectors say that Spicer, in turn, failed to develop a sufficiently deep relationship with the company.

The firm had unrestricted access to the company's records, and should have been aware of scale of the walk clauses. Instead, it seemed prepared to accept the directors' assurances that no more than 5 per cent of the lease contracts had such clauses. The true figure was nearer to 90 per cent in some years.

The inspectors suggest that Spicer provided weak auditing which allowed Atlantic's accounting to go unchecked. There were numerous deficiencies in planning for successive audits, and shortcomings in carrying out the work.

It will be intriguing to see if any disciplinary actions follow from the Atlantic debacle. It will be still more interesting to see whether the profession and business heeds its lessons.

Financial Director

CITY

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If you believe you have the enthusiasm to contribute to this growing company, please write quoting ref. FT200 enclosing full personal, career and salary details to: Suzanne Robinson, Management Consultancy Division, Robson Rhodes, 186 City Road, London EC1V 2NU.

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SAGA

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(ACA, CIMA, MBA)

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Northern Home Counties

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Interested candidates should forward a CV to either Paul Marsden or Brian Hamill at our London office quoting Ref: PM218.

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Logica plc is an international computing services company with operations throughout the UK, Continental Europe, North America and the Asia/Pacific region. Its client list includes many of the world's leading organisations, for whom investments in information technology are of strategic importance.

Logica helps these clients to maximise value by supplying consultancy, software and systems integration services to the highest professional standard.

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The opportunity will appeal to a commercially orientated qualified accountant (aged 30 - 40) with the ability to implement and manage change in a challenging environment. Applicants should have experience of operating at a senior level, within either commerce and industry or alternatively at Senior Manager level within a major public practice. In addition, the candidate should be a highly effective communicator, with the ability to generate, absorb and apply new ideas within this highly meritocratic organisation.

The remuneration package will reflect the seniority of the position and will include an attractive basic salary, company car, normal executive benefits and the opportunity to develop a stimulating career within this high profile international group.

Interested applicants should write in the strictest confidence, to our retained consultants David Craig or Brian Hamill, forwarding a brief resume to the London offices of Walker Hamill at 29-30 Kingly Street, London W1R 5LB, quoting ref DC 1296.

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BBC HEAD OF FINANCIAL ACCOUNTING

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West London

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Applicants for this challenging position should be:

- Qualified accountants with a minimum of 5 years PQE in industry/commerce.
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- Ambitious, interested in problem solving and capable of building relationships in an environment of change.

The BBC is an equal opportunities employer.

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Consultant - Manager

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THE ROLE

- Managing substantial assignments related to the business, operational and financial performance of blue-chip banks and building societies. Working with clients at Board level to develop pragmatic business solutions and manage their implementation.
- Key member of the team identifying and developing new business opportunities, determining future strategy and positioning for the practice and developing and introducing new performance management techniques.
- Responsibility for other varied assignments, for example, transformation of under-performing businesses, modernisation plans for financial institutions in Eastern Europe and development of world-class financial management practices.

THE QUALIFICATIONS

- Late 20s - early 30s graduate. Real evidence of exercising initiative and analytical rigour to achieve performance improvement and enhanced business effectiveness.
- Probably CA or MBA qualified with expertise in management reporting and financial management. Currently in an influential position in a leading bank, corporate or consultancy.
- Self-starter with the interpersonal and communication skills to gain credibility at all levels. Clearly ambitious and capable of rapid progression to partner level. Preparedness to travel extensively including internationally.

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Continued growth, internal promotion and increased business complexity have created an opportunity for a talented, commercially focused finance professional at the heart of a profitable £150m turnover UK operation of a \$ multi-billion US corporation. Key role supporting the UK MD in optimising financial performance of businesses and providing financial counsel on business development opportunities.

THE ROLE

- Responsible to the MD for full spectrum of financial management for the core UK businesses. Act as principal channel in financial reporting for diversified businesses, liaising extensively with European HQ.
- Manage and develop an established and experienced team responsible for Information Technology, Tax and Treasury and the business unit finance functions.
- Support the UK management in enhancing margins in existing businesses and provide financial counsel on business development opportunities through JVs and acquisitions.

THE QUALIFICATIONS

- Resolute and resourceful graduate accountant, aged 35+ with senior line experience from a major international commercial/marketing-led business with a strong pharmaceutical or consumer focus.
- Clear-thinking leader with high intellect, credibility and maturity. Creative supporter of change. Strong negotiator familiar with complex pricing issues, ideally involving a regulatory framework.
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Northern Home Counties

Our client is the UK subsidiary of a highly successful publicly quoted US Group, engaged in direct sales of branded products to the hi-tech industry. With operations spanning most of Western Europe as well as the US, the impending launch of new ventures is expected to add substantially to what is an already impressive growth record. This success is attributable to a combined strategy of aggressive product marketing and tight financial and operational control.

As a result of continuing expansion, the UK company is now able to offer a unique opportunity to an ambitious qualified accountant. Reporting to the Managing Director and supported by a team of staff, responsibility will encompass the overall management of the finance function, including all key result areas, reporting requirements of the US parent, credit and cash management and all financial planning and analysis activities. As an integral part of the management team, the position will afford significant commercial exposure in a business where effective control of inventory, product margins and operating costs are crucial to success.

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Prospective candidates must be qualified accountants, aged 30-40 and able to demonstrate achievement at senior level in a demanding commercial environment. Experience in sales-driven volume or direct mail businesses, whilst not essential, would be of particular interest.

Candidates should be able to offer both a hands-on approach to the business and the intellectual ability to contribute to strategic decision-making, but above all, will be motivated by the prospect of significant managerial responsibility in a young, informal, but nonetheless highly professional business. In addition to a competitive remuneration and benefits package, the company offers significant scope for future progression.

Interested candidates should apply in writing, quoting reference LN197263, enclosing a full CV (including a daytime telephone number and details of present remuneration) to William Greenwell at Michael Page Finance, Centurion House, 136-142 London Road, St Albans, Hertfordshire AL1 1SA.

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THE ROLE

- Responsible for defining and agreeing the project scope and objectives with the Project Board, comprising senior user and IT management. Developing detailed project plans and monitoring performance against them.
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THE QUALIFICATIONS

- Demonstrable track record of managing large IT projects in an organisation with multiple business units and diverse user groups, gained either as an IT project manager or as a consultant with a leading systems integrator.
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London WC2A 3SS**Operational Review Manager**

West Midlands

Package to £50,000 + Car

Our client, an international group has expanded rapidly by both acquisition and organic growth. Internal restructuring, and a strengthening within its finance function, has led to the need to recruit a high calibre manager to initiate the creation of an operational review function.

The task of the department will be to help improve business performance in the Group's operations throughout the UK and abroad. The role will be both challenging and diverse encompassing key business reviews with requirements for travel within the UK and overseas. Significant emphasis will be placed on the ability of

potential candidates to demonstrate commercial awareness and considerable problem solving skills. Ideally aged 30-45, candidates must be technically competent with a hands on approach, perseverance and a tenacious attitude towards specific projects. Experience in a dynamic international group within audit or operational review is also desirable. If you believe you have the qualities to fulfil this role then please forward a comprehensive CV stating current salary and quoting reference number 195172 to Tony Gleeson BA CA at Michael Page Finance, 190 Corporation Street, Birmingham, B4 6QD.

**Michael Page Finance**Specialists in Financial Recruitment
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With the recession behind it, this progressive Service Group with a well known and respected name is poised to take the next stages in its UK and international development.

With sound financial management in place, it now requires a well qualified and experienced accountant to strengthen this management still further through the appointment of a Finance Director for its UK operations.

Reporting to the Group Finance Director, the UK Finance Director will be a member of the UK subsidiary Companies' Boards. The role is responsible for managing the UK accounting and financial functions, the budgeting process as well as the business and information systems.

A key aspect is the ability to maintain excellent financial controls particularly for cash management whilst providing timely management and financial information and direction to the rest of the UK management

teams and contribute significantly to the development of their strategic plans.

The post also demands the ability to supervise the preparation of Group management accounts as well as the consolidated statutory accounts.

Ideally the candidate will be of graduate calibre with a minimum 8 years experience in managing a total finance accounting and IT function, preferably in a high volume commercial environment. Plc experience, including acquisitions, will also be helpful.

A strong pro-active work ethic is essential as is a positive persuasive personality.

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Reporting to the Managing Director you will be responsible for all the day to day activities of the business excluding sales and marketing. You would be one of a small number of contenders to succeed the Managing Director when he retires.

As the role includes the financial management of the business you must be a qualified accountant. Ideally also a graduate in a technical discipline and aged under 40,

your post finance career will have been in operational management leading to higher ambitions into ultimate general management. Strong systems literacy plus commercial breadth are indispensable, as is the ability to be a decisive part of a successful management team.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to David Owens, Coopers & Lybrand Executive Resourcing Limited, 43 Temple Row, Birmingham B2 5JT quoting reference D486 on both envelope and letter.

Systems Accountant

North London

c £32,000 + Car + Bens

Following a comprehensive review of group activities, our client has recently announced a significant improvement in trading performance. A strategy of branch rationalisation and refurbishment in conjunction with rigorous financial control has enabled the group to confirm its status as a major player in the highly competitive and challenging retail sector.

The repositioning of the UK business has focused attention on the need to develop sophisticated systems in relation to areas such as Buying and Merchandising, Inventory Management and Financial Control. The recruitment of a Systems Accountant capable of forming an interface between these functions is regarded as a key strategic appointment within the organisation.

Your brief will encompass:

- the implementation of various software packages including Merchandising and Buying, Purchase Order Management;
- full responsibility for a suite of financial applications;

- representation of the finance department in relation to group projects and related IT matters;
- ad-hoc analysis and general ledger reporting writing.

As a qualified accountant you must be able to demonstrate the necessary technical skills together with the ability to communicate effectively on a cross functional basis. Reporting directly to the Financial Controller, you will be expected to play a proactive role in the development of the position and as a result drive, motivation and team-work will be essential qualities for the successful candidate.

Experience within the retail industry and/or knowledge of JBA and AS 400 systems would be a distinct advantage.

Interested applicants should write enclosing a comprehensive curriculum vitae and daytime telephone number to Nigel Milford, Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH, quoting ref. 190634.

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Project Accountant

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This client is an international marketing services group, which in three years has established itself organically in 15 countries in Europe and the Far East and has achieved a turnover of £50 million. The Group is strongly capitalised, profitable and cash positive.

The dynamic management of the business and the geographic spread continually create a wide variety of special projects which will be the responsibility of a Project Accountant who will report directly to the Group Financial Controller. The range of projects will develop along with the individual's understanding of the business and will include specific exercises on margins and prices, warehouse and physical inventory controls, promotional profitability studies and costing exercises. Achievements will be tangible, visible and recognised.

Applicants should be qualified accountants in their mid/late 20's with about 2 years post qualification experience in a Big 6 firm or in industry who can combine flexibility and adaptability with high standards of professionalism. A versatile self starter is required with strong presentation skills who can identify with a sales orientated open culture business. Some overseas travel will be required.

Please reply in confidence quoting Ref L566 to:

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There are a number of new positions in each team; in all cases candidates must be enthusiastic, objective, have good inter-personal skills and be able to present and discuss ideas confidently and persuasively. Aged 25-35, applicants must be keen to undertake approx. 60% travel throughout Europe, Africa and the Middle East, with occasional visits to Asia, North and South America. Audit experience, strong technical skills and professionalism are essential together with experience of influencing management decisions.

Candidates for the Operational Review team need not necessarily be qualified but are likely to be ACA/CIMAs with relevant experience; for the EDP team, graduates with a background in data processing or computer audit is essential. The excellent salary package includes mortgage subsidy, relocation assistance and other banking benefits, whilst the career prospects are superb. Other departments worldwide view the teams as a source of high-calibre candidates with strong business acumen for management positions in operational management, finance, treasury and other business areas.

Interested applicants should send or fax their CV quoting ref 075 or contact us on 071 329 4649, or during the evening and weekends on 081 467 1408.

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Business Development

In a Fast Growing, Diverse International Group

London

c£40,000 + car

Our client is a major French group with a worldwide turnover of over \$16 billion, in the UK, its varied businesses already generate over \$1.2 billion and it is actively seeking to develop existing or new areas of business opportunity. Prime areas of current interest are the private sector management of public utilities and business services.

As part of the UK operation's growth strategy, we are seeking a young, exceptional individual with around five years' experience of business analysis, acquisition and corporate investment, to join a small business development team. The role will be varied, combining on-going research and analysis activities with independent day-to-day responsibility for business development projects, from conception through to negotiation of contracts. This will involve frequent high level contact with key managers

in the UK business, as well as those in the French parent and the Group's professional advisers.

The successful candidate will be a graduate, probably aged 26-33 with a professional accounting qualification and/or MBA. Fluent French is essential as is the flexibility to work simultaneously between different industry sectors. A high level of energy and commitment combined with sound commercial judgement are further pre-requisites.

This is a rare opportunity to join a rapidly developing group of businesses offering wide-ranging career opportunities both internationally and in the UK.

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A new Finance Director is now sought to play a key role in this development. Responsibilities will include full financial management and liaison with the parent company. Particular emphasis during the early stages will be on PC based systems implementation covering merchandising and financial systems.

You will be a qualified Accountant, probably in your early 30's with financial management experience at a senior level

within a retail or fast moving service sector background. PC based systems experience is essential as is familiarity with budgeting and forecasting. A background of working at the centre of a plc would also be useful. In particular you will be ambitious, tough and keen to see yourself closely involved with the development of this company in the future.

Please send CV and covering letter outlining your attributes for this role and quoting reference number A/1473 to Hannah Hunt at: Executive Search & Selection, Price Waterhouse, Milton Gate, 1 Moor Lane, London EC2Y 9PB.

FINANCE DIRECTOR INTERNATIONAL TRADING

City of London

This £100 million turnover group trading in specialist physical commodities used primarily as raw materials in the food, beverage, fragrance and flavouring industries has been long established as a leader in its markets. An active approach to business development - particularly in China, through offices in Shanghai and Beijing - and the application of information technology have sustained the company's profitable growth.

You will join group senior management and control the team responsible for all aspects of finance, accounting and reporting.

You are likely to be a graduate chartered accountant, perhaps with an additional business qualification, having financial experience in a trading environment. You will need to demonstrate good staff management and leadership skills and the ability to combine them

Package c. £70 - 80,000

with a hands-on approach and a persuasive management style. Your breadth of experience will enable you to contribute widely to general management issues and you should have a background in the successful introduction and development of information systems.

Although previous experience in commodities trading would be ideal, we are also keen to hear from high quality candidates in other industries where international trading, risk management and contract negotiation and documentation are critical to commercial success.

Please send a comprehensive résumé, including current salary details and daytime telephone number, quoting reference 3408 to Neil Cameron, Touche Ross Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

MANAGEMENT CONSULTANTS

FINANCE DIRECTOR

With a turnover exceeding £50 million and 13 stores throughout the North West of England and the Midlands, T J Hughes plc are clear market-leaders in the field of discount department store retailing. Their unique concept is to provide quality merchandise in attractive department stores, at highly discounted prices.

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As retained consultants, any CV's submitted directly to our client will be forwarded to Robert Hall.

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The College is a major provider of further and higher education with an annual turnover of over £13 million. It has a National reputation for its commitment to quality and forward-thinking approach and is at the leading edge of financial developments in the further education sector. We are seeking to further strengthen our financial management team.

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This key post represents the opportunity to meet the challenges of financial control and reporting represented by rapid student growth. The successful candidate will manage a team responsible for the control of day to day financial transactions, together with the production of monthly and annual accounts. S/he will assist in the maintenance and development of our integrated computerised accounting system.

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CLOSING DATE

Monday 15th August 1994

The South East Essex College of Arts & Technology is an Equal Opportunities Employer

Application form and further details are available by telephone on (0702) 220402 or by writing to:

The Director of Personnel
The South East Essex College of Arts & Technology
Carnarvon Road, Southend-on-Sea, Essex SS2 6LS
Tel 0702 220400
Fax 0702 432220
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INVESTOR IN PEOPLE

Finance Director

West London c£40K, bonus, car and benefits

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An ideal background for the appointee is a degree followed by membership of the ICAEW or equivalent with at least one quality industrial job after graduating and excluding any experience gained in the profession. A background in leasing is not essential but would clearly be very useful. It is essential that the chosen candidate is very computer literate, not only as a tool of the job but as a role model to customers and employees. Ideally aged late 20's to mid 30's, this position will suit an ambitious accountant, with strong interpersonal skills, keen to use his or her other intellectual abilities and able to motivate and lead a team.

Please apply in writing with full career details including salary, quoting reference L2807 to Tony Saw at the address below.

KPMG Selection & Search
1-2 Dorset Rise, Blackfriars, London EC4Y 8AE

Controller

Financial and Operational Management

London

c.£45,000 + car

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We are seeking a Controller for one of the main divisions which has four operating subsidiaries and a turnover of £140 million. The purpose of the role is to establish effective operational control of the subsidiaries through the provision and review of internal and external management information in order to enhance both financial and operational performance. The range of responsibilities extends from financial and operational reporting to the planning and review of major capital expenditure projects, competitor analysis and review of the company's investments in related businesses.

The successful candidate is likely to be a graduate, aged 33-40, with an accounting qualification, together with in-depth exposure to capital intensive engineering or construction. Operational experience prior to moving into accountancy would be ideal, particularly as future career opportunities could lie in general or financial management.

This is an exciting opportunity to join a dynamic and rapidly growing organisation which offers career growth in a range of businesses. French language ability would be a distinct advantage.

Please write with full career and salary details, quoting Ref: A54E92, to Paul Carosso, MSL International Limited, 32 Aybrook Street, London W1M 3JL.

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- **THE NEED** is for a qualified accountant, with leadership qualities, fully experienced in all aspects of an operating company senior finance function.
- **SALARY** around £50,000 plus bonus and benefits; preferred age 35-45; Surrey based.

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Because of its size and expertise, KPMG is able to put together customised teams of specialists as the job requires and due to expansion the group now wishes to appoint other consultants to play a part in providing a range of services to media clients.

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Interested candidates should write enclosing career and salary details to Paul Styles at the address below.

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NEWLY/RECENTLY QUALIFIED

c £27,000 + car

Bracknell, Berks

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SW14 based plc with UK and European subsidiaries requires a financial controller to join small head office team. Responsibilities will include monitoring of results of existing companies and financial integration of acquired companies. Applicants must have had broad experience, be self-starting, able to work on own initiative and be mobile.

Applications with CV to
Box A2125, Financial Times,
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London

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The Company

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- Competing in a growth sector of the retail market.

The position

- Reporting to the current FC and Deputy Managing Director
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- Responsible for the production of accurate and timely monthly performance reports
- Conduct financial evaluations of new initiatives and queries raised by the Board

Qualifications

- Graduate, qualified accountant with large plc and Big Six background if chartered

- Strong Financial Management experience within FMCG or retail field
- Ability to work to tight deadlines
- Proven commercial acumen
- Excellent interpersonal and communications skills
- Ideally aged 30-35

To be considered for this challenging and interesting position, please write with full CV to A. Rye, Riley Confidential Reply Service, Riley House, 4 Red Lion Court, Fleet Street, London EC4A 3EN.

All replies will be treated in the strictest confidence; please list separately any companies to whom your details should not be forwarded.

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Accountant -

Package up to £50,000

London - city

A highly successful Lloyd's managing agency requires an accountant to be responsible for internal and external reporting, and play an active part in the further development of the Network based computer systems. Reporting to the financial director, the fortunate candidate is unlikely to be less than 34 years of age, qualified and will have worked in an insurance company. Good inter-personal skills will be important.

Please send a full CV to: Reeve Hepburn, The Strand, 14 Buckingham Street WC2N 6DF.

North London

FINANCIAL CONTROLLER

Package negotiable

United service company with £40 million turnover requires a qualified accountant to head a busy finance department. Reporting to the Finance Director the position will include responsibility for the preparation of management accounts, budgeting and cash flow forecasting. Strong team management skills, commercial awareness and good computer literacy are essential. An appropriate package will be offered to the successful candidate. Send a copy of CV and details of current package to Box A2124, Financial Times, One Southwark Bridge, London SE1 9HL.

Finance Director

West London

£50 - £60,000 plus car and bonus

Our client is a well established and successful PLC with four principal subsidiaries operating in the professional services sector. Annual turnover is currently in excess of £15m and the group has ambitious plans to grow both organically and through acquisition.

Working as a key member of the small team of executive directors, your role will be challenging and wide ranging. At group level you will advise on opportunities for expansion, including potential acquisitions, and implement financial strategy. At subsidiary level you will liaise with the finance directors, advising on control and efficiency.

A qualified accountant in your thirties or early forties, you will have gained broad experience as head of finance with a quoted organisation in the service sector. Enthusiasm, flexibility and commercial acumen, allied to the credibility required to perform successfully in this high profile role, are essential.

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COMMODITIES AND AGRICULTURE

Big Gatt 'winners' on the look-out for backsliding

Having already seen some of the 1992 Blair House provisions pared back, Australian farmers fear there may be more dissipation of benefits before the Uruguay Round deal is implemented, writes Nikki Tait

Australia's farm sector has been touted as one of the big winners from the settlement of the General Agreement on Tariffs and Trade. For many products, the country is an efficient, low-cost producer. It would, therefore, seem a natural beneficiary of free trade.

To hear local farmers talk, however, no one would believe it. They have already seen some of the 1992 Blair House provisions pared back. Now the fear is that more dissipation will follow during the long period leading up to the full implementation of the Uruguay Round settlement.

Potential environmental obligations, which reflect Europe's confined habitat and are less applicable to Australia's vast expanses, or manipulation of base levels from which subsidy reductions will be calculated are just some of the issues cited.

"It's all very nice, what's happened - but now we've got to watch how it's executed," says Mr Bob Lawrence, at the New South Wales Farmers' Association.

Mr Graham Barron, a grain farmer from Ungarie, is even blunter. "The spirit of Gatt should be adopted immediately, yet stocks are being dumped, even now, by the US and Europe," he alleges. "The lead-in will be bumpy and we're not going to get immediate remedies."

The much-cited headline figure for the benefit of the Gatt agreement to Australia's farm sector is a \$900m-AS10m boost to annual agricultural exports.

Set alongside total rural exports, excluding processed food, of A\$9.72bn in 1992/3, this is plainly an impressive number.

It should be treated with some caution, however. The estimate comes from two separate econometric models,

present. Thirdly, the requirement that domestic support funds - that is, government funds which are used to subsidise farm production and incomes - be cut by a fifth should also help to address the problem of overproduction. That, at the very least, should

relieve when the European Union reaffirmed the Andriessen Assurance, an undertaking given by the former European Community agriculture commissioner, Mr Frans Andriessen, that the EC (now known as the EU) would not export subsidised beef to North Asian

of benefits to the Australian farming sector," he comments. At farm level, reaction to the Gatt deal has been even more equivocal, and varies significantly according to the type of agriculture involved. Even cattle farmers are cautious.

Mr Frank Austin, a cattle producer from Adelung, who has some 400 breeding cows on a 1,400-hectare property, acknowledges that his industry will see some real gain from the enhanced market access but thinks that Australian farmers will have their work out trying to maximise the opportunities.

"I see the agreement as an advantage. It's formalised the Andriessen Assurance, which was previously only a verbal agreement, and we will get increased access to the US. The rationalisation of production in Europe will also reduce the pressure worldwide," he says.

"But there still needs to be a very serious emphasis on quality in Australia, and we need to reduce processing costs. We need to address freight and non-farm costs. We need to look at the international marketplace and be aware of what we're producing and for whom. We must be far more targeted."

Alvord, he worries that Australian farmers are losing out to their New Zealand counterparts.

For grain farmers, like Mr Barron, the agreement is also a plus, but falls way short of aspirations.

"A few years ago, we had really low commodity prices

for nearly all grains, and most farmers were in a very tight financial situation. Gatt was seen as a light at the end of the tunnel," he says.

Since the Blair House accord, however, "the watering down and delayed start makes it a step in the right direction, but not a windfall". Like his counterparts in the cattle sector, Mr Barron thinks that Australian farmers will need to concentrate on quality and find ways of reducing non-farm costs if they are to seize the market openings that Gatt throws up before rival producers steal a march.

And in farming sectors where the promised export boost is smaller and current problems still pressing, the gains can seem even more remote.

"The average wool-grower's perception is that there's something there of value, but it will probably be dissipated before we get to it," says Mr Charles Armstrong, a New South Wales sheep farmer and president of the Wool Council of Australia, for example.

Mr Elison thinks that Australian farmers are probably right to be wary.

"While the Uruguay Round improves the unfair trading situation, there's still the test of fair trading," he says, noting that countries like Hungary, East Germany or even the Ukraine could have the potential to become significant players at some stage in the future.

"Gatt's no panacea - it will just compel competitive forces even further."

'The spirit of Gatt should be adopted immediately, yet stocks are being dumped, even now, by the US and Europe'

employed by the Australian Bureau of Resource Economics, a government forecasting agency, and by the industry Commission, the statutory authority that advises federal government on assistance to the private sector.

In both cases, the AS10m figure applies only when the provisions of the Uruguay Round are fully implemented - that is, after 2001. Moreover, while the models differ in their general scope, both look only at the "marginal" change to exports at current farm prices. They do not attempt to estimate what the value of additional exports will be at prices ruling in the year 2002, when new competition might enter the market, and so on.

These caveats aside, the models anticipate that the gains will come from three sources. First, there will be a reduction in subsidised exports from the US and European Union. Secondly, there is the promise of improved access to markets which are protected at

stabilise world prices generally, and could push them higher.

According to the Abare model, all sectors of the Australian farm sector stand to get some benefit. But the gains will not be spread evenly. In absolute terms, the biggest winner is the beef industry, where producers can expect to receive a \$434m annual export boost by the end of the six-year implementation period. Next comes the wheat industry, which would see a further \$425m worth of exports. The dairy industry is forecast to enjoy a \$412m benefit; coarse grains, \$390m; sugar, \$440m; rice, \$45m; and sheepmeat, perhaps \$50m.

Not surprisingly, Australian politicians crowed when the deal was finally struck on December 15. Mr Paul Keating, the prime minister, said his country would benefit from "enhanced market access and more predictable market conditions". Trade officials, meanwhile, sighed with particular

markets of considerable value to Australia.

In large part, farmers' representatives agreed: "Improvements in market access will deliver considerable gains to farmers," commented Mr Graham Elison, president of the National Farmers Federation. Even on December 15, however, reaction from the farming sector was less than euphoric, with negotiators expressing concerns over some of the last-minute additions to the deal.

Mr Philip Elison, then deputy director of the National Farmers Federation and closely involved with the Gatt talks, says that haggling over the timing and starting dates for adjustments to export subsidies, and the extension of the so-called "peace clause" could protect subsidisers from Gatt action, were both big negatives.

"These were elements which will set back the delivery date

About 85 per cent of Australia's raw sugar is exported with 3.6m tonnes going overseas last year. This made Australian sugar exports the world's second largest after Cuba's 3.6m tonnes.

Australia is hoping to take the number one position this

year with a third successive good crop and with Cuba's sugar production falling to about 4m tonnes.

Last year Queensland produced 4.02m tonnes of sugar with the only other growing state, New South Wales, producing its annual average of

around 200,000 tonnes.

"There is just no question that the 1994 growing season will produce a very good crop of sugar after a bit of a ragged start," Mr Ballantyne said.

So far, only about 20 per cent of the country's crop has been harvested.

Bumper Queensland sugar output set to topple Cuba from pole position

Australia is set to become the world's biggest raw sugar exporter this year, with a high sugar content cane crop in Queensland expected to push output beyond the forecast 4.4m tonnes, reports Reuters from Brisbane.

The state's sugar output is

likely to rise to over 4.6m tonnes according to the Cane-growers group.

Mr Ian Ballantyne, Cane-growers general manager, said that the signs after a month of harvesting indicated that the record crop of 32m tonnes of cane had above average sugar

content and would beat earlier sugar production forecasts.

"We have seen around a 10 per cent increase in the actual size of crop but about 15 per cent increase in the content of sugar," he said. "We definitely have 4.4m tonnes of sugar there but probably more."

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Australasian Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1438.5-1442.5
Previous 1438.5-1442.5
High/Low 1438.5-1442.5
AM Official 1438.5-1442.5
Kerb close 1438.5-1442.5
Open int. 1438.5-1442.5
Total daily turnover 60,140

ALUMINIUM ALLOY (\$ per tonne)

Close 1445.50-1445.50
Previous 1445.50-1445.50
High/Low 1445.50-1445.50
AM Official 1445.50-1445.50
Kerb close 1445.50-1445.50
Open int. 1445.50-1445.50
Total daily turnover 920

LEAD (\$ per tonne)

Close 588.84-588.84
Previous 588.84-588.84
High/Low 588.84-588.84
AM Official 588.84-588.84
Kerb close 588.84-588.84
Open int. 588.84-588.84
Total daily turnover 7,631

ZINC (\$ per tonne)

Close 6190.00-6190.00
Previous 6190.00-6190.00
High/Low 6190.00-6190.00
AM Official 6190.00-6190.00
Kerb close 6190.00-6190.00
Open int. 6190.00-6190.00
Total daily turnover 1,5367

LME CHANGING 2 1/2 RATE 1.5367

Spot 1.5315 3 mths 1.5293 6 mths 1.5294 9 mths 1.5298

HIGH GRADE COPPER (COMEX)

Close 2409.18-2416.17
Previous 2409.18-2416.17
High/Low 2409.18-2416.17
AM Official 2409.18-2416.17
Kerb close 2409.18-2416.17
Open int. 2409.18-2416.17
Total daily turnover 73,921

LME CHANGING 2 1/2 RATE 1.5367

Spot 1.5315 3 mths 1.5293 6 mths 1.5294 9 mths 1.5298

PRECIOUS METALS

Gold (Tray oz) \$ price £ equiv.
Close 387.10-387.50
Opening 387.10-387.50
Morning fix 387.10-387.50
Afternoon fix 387.10-387.50
Day's High 387.10-387.50
Day's Low 387.10-387.50
Previous close 387.10-387.50

Loco Ldn Mean Gold Lending Rates (% US\$)
1 month 4.02 3 months 4.02
2 months 4.02 12 months 4.02
3 months 4.02

Silver Pls. p/100 oz US cts equiv.
Spot 347.50
3 months 352.25
6 months 357.10
1 year 360.25
Gold Coins \$ price £ equiv.
Kruggerand 352.30-352.30
Maple Leaf 352.30-352.30
New Sovereign 91.94 92.92

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz; \$/tray oz)

Sett. price change High Low Open int. Vol.
Aug 396.8 -2.9 387.7 396.3 4 4
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LONDON SHARE SERVICE

BANKS

Stock	Price	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	9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INVESTMENT TRUSTS - Cont.

Company	Price	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997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	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Toshiba	6.4m	727	+5	Matsushita E. Ind.	3.7m	1,630	-
Mitsubishi	6.4m	952	-7	Fujitsu	3.6m	1,040	-
Nippon Chem. Ind.	4.6m	1,300	+90	Mitsubishi Hvy.	3.4m	770	-
Nippon Steel	4.4m	334	+4	Mitsubishi Oil	3.1m	1,180	-

OKI Elec	4.4m	710	-12	NEC Corp	3.0m	1,130
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US stocks rebound from recent lows

Wall Street

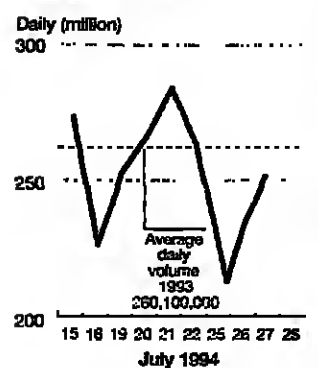
US share prices rebounded yesterday morning as the recent flood of corporate results slowed to a trickle, writes Frank McGurk in New York.

By 1 p.m. the Dow Jones Industrial Average was 17.48 higher at 3,737.95, while the more broadly based Standard & Poor's 500 was 2.11 ahead at 454.68. Volume on the Big Board was moderate, with 147m shares traded by the early afternoon.

In the secondary markets, the American SE composite was up a scant 0.31 at 434.33, and the Nasdaq composite was 1.16 firmer at 713.29.

After a weak opening, stocks

NYSE volume



made a decisive push into positive ground, in spite of the approach of a potential stumbling block this morning, when the government's preliminary estimate of second-quarter economic growth was to be released.

The market was particularly vulnerable to a strong reading because of the threat of an imminent increase in short-term interest rates by the Federal Reserve.

Investors received a further suggestion of economic strength yesterday, when the Labor Department reported a sharper than expected decline in claims for unemployment benefit last week, but jitters triggered by the report were short-lived.

The employment news, which came on the heels of a big jump in durable goods orders the previous session, depressed bond prices. However, economists later dismissed the significance of the reading as a technical aberration, allowing Treasuries to recover.

The activity was closely mirrored by the equity market, which gained extra support from latecomers in the quarterly reporting season which was drawing to a close.

General Motors, last of the Big Three car makers to publish its results, seemed to benefit from its tardiness. GM's share price gained \$1 to \$50.4 after it revealed record second-

quarter earnings, in contrast with Ford and Chrysler, whose strong performances had gone unrewarded. Yesterday, however, Ford appreciated \$4 to \$31.4 and Chrysler firmed \$4 to \$47.7.

On the negative side, shares in Wellpoint Health Networks lost 18 per cent of their value after the company posted earnings of 50 cents a share, against expectations of 54 cents.

The stock was down 85% to \$5.54, in heavy volume of 1.4m shares after at least two securities houses downgraded the issue.

In an ironic twist, Wellpoint's disappointing performance fuelled speculation that it would launch a bid for intergroup Healthcare. Its stock was \$4 ahead at \$42.

Elsewhere in the healthcare sector, Value Health dropped \$1.14 to \$42.75, even though its results were in line with expectations. United Healthcare lost \$1.14 to \$43 and Humana shed \$1.14 to \$18.75.

Acquisition news also buffeted the share price of Williams, its stock climbed \$1.14 to \$33 on a report that it was close to accepting a sweetened \$2.5bn offer from LDDS Communications for its long-distance telephone operation.

On the Nasdaq, LDDS added \$1 to \$19.75, IDB Communications, a second LDDS takeover target, slipped \$1 to \$10 on reports that the completion of the deal was contingent on an audit of IDB finances.

Canada

Toronto was mixed in quiet midday trade but the tone was positive in response to a firmer bond market and good second-quarter earnings.

The TSX-300 composite index was 12.96 higher at 4,146.97 by noon in volume of 31.9m shares. Advances led declines by 287 to 258, with 823 issues unchanged.

The low trading volumes of recent sessions was attributed to uncertainty over the Quebec elections and worries about further rises in US interest rates.

Mexico

Mexican shares opened marginally lower, with traders forecasting some profit-taking after Wednesday's 1.6 per cent gain.

The IPC index was off 0.97 at 2,432.35 in volume of 7.2m shares in early trading.

Analysts said that they expected volume to decline next week as investors reacted to political uncertainty in the run-up to the August 21 presidential and legislative elections.

In New York, Telcel ADRs were up \$4 to \$60.4 after earlier reaching \$60.

EUROPE

Mixed fortunes for German, Swiss drugs groups

Claims and counterclaims by the pharmaceuticals companies were a feature of European trading yesterday.

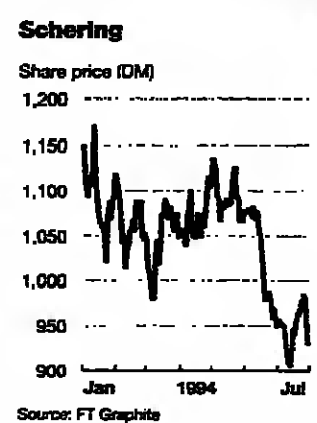
In Germany, Schering dived DM54, or 5.5 per cent, to DM926, and to DM920 in the after market, on reports that rival companies had made progress on research into a drug for the treatment of multiple sclerosis. It was thought that an alternative medicine would have a significant impact on Schering's earnings.

In the opposite direction, Ares-Serono, the Swiss pharmaceuticals group, picked up Sfr98, or 16.5 per cent, to Sfr700: Mrs Birgit Kulhof at UBS in Zurich explained that Ares-Serono had been the production process for the interferon which Biogen, the American drugs company, had claimed was superior to Schering's Betaseron anti-multiple sclerosis drug.

FRANKFURT weakened slightly in the official session but made up some of this lost ground after hours, helped by strength on Wall Street.

The Dax closed off 17.63 at 2,122.81 and in the Dax moved to 2,134.12. Turnover amounted to DM6.1bn.

Commerzbank disappointed



some investors with its first-half results, although there was a general agreement that it would match 1993 results for the full year. The shares ended DM5 off at DM335.

Among other banks, Deutsche fell DM6.00 to DM738.50 and Dresdner DM5.50 to DM386.00. Elsewhere in the financial sector, Allianz was down DM42 at DM2,425.

James Capel has reiterated its buy recommendation on Deutsche, following its recent results. "Given that some further modest reduction in interest rates is to be expected, and

FT-SE Actuaries Share Indices

Index	Jul 28	Jul 27	Jul 26	Jul 25	Jul 24	Jul 23	Jul 22	Jul 21
FT-SE 100	1364.24	1363.73	1365.15	1364.82	1365.82	1364.13	1369.75	1372.12
FT-SE 200	1403.24	1402.85	1404.57	1404.58	1404.94	1401.98	1407.87	1410.54

that statistics for German industry's orders, output and confidence levels are getting better and better, and that hopefully, disasters on the scale of Metallgesellschaft and Schneider are things of the past, there is good reason to be optimistic."

ZUCER was firmer in derivatives-driven trade, and the CAC-40 closed a day of only moderate trading activity 2.26 softer at 2,053.04.

Most of the corporate news was announced after the close of trading. Eif Aquitaine, off 50 centimes at FF411.10, said it was to sell an asset portfolio worth FF1.1bn to BNP, FF1 firm at FF259, in exchange for new shares which would lift its stake in the bank to above 4 per cent, from 1.88 per cent at present.

Roussel Uclaf also reported

after hours that first-half net income had gained 44 per cent, the shares slipping FF2 to FF571 during the day; while Peugeot, which said that first-half turnover was up nearly 15 per cent, lost FF1 to FF839.

MILAN staged a technical recovery after the 4.3 per cent fall over the previous two sessions, but trading remained thin and the mood uncertain as investors awaited fresh developments on the political front. The Comit index rose 1.0 to 696.03.

Against the trend, Olivetti was heavily traded for the second consecutive session, prompting speculation of some shifting of shareholdings between investors. The shares gained 1.27 at L2.364 in volume of almost 1m.

Pirelli led the industrials higher, rising 1.99 to L2.811, with investors said to be reassessing recent cable contracts. Fiat ordinary shares rose L110 to L6,790, while the recently neglected preferred shares caught up with recent rises elsewhere, adding L80 at L4,070.

Aex index rose 0.91 to 406.22. Among the day's movers, IHC Caland put on FI1.30 at FI40.20 as the engineering and dredging group said it had won an order to provide equipment for the Suez canal.

MADRID was easier but off its lows, helped by the better tone in other European bourses and in the futures market. The general index gave up 1.64 at 309.54.

BCH shed Pta10 to Pta2.570 after announcing a 26.9 per cent fall in first-half pre-tax profits.

Argentina, which posted a 10.1 per cent increase in first-half net profits, lost Pta80 at Pta5.670.

A Pta110, or 2.2 per cent, fall to Pta4.989 in Banco Santander was attributed to a decision to allow 47.3m new shares to be issued in Madrid from today.

ASIA PACIFIC

Nikkei recovers the 20,000 level on late buying

Tokyo

Dealers braced themselves for a sharp decline in share prices as the Nikkei 225 average fell through the 20,000 level in the morning session, but the index closed higher on buying by arbitrageurs and domestic institutions, writes Emiko Terazono in Tokyo.

It was finally 110.62 ahead at 20,247.65 after dipping to 19,993.70 in the morning and setting a day's peak of 20,262.55 just before the close.

Foreign investors took profits on blue chip exporters, while dealers sold to adjust their positions, pushing the index below 20,000 for the first time since May 18. Domestic institutions, along with public funds, later supported the index, restoring investor confidence.

Volume, however, remained low at 291.6m shares against 277m. The Topix index of all first section stocks put on 5.64 at 1,621.46 and the Nikkei 300 firmed 1.52 to 294.33. Falls outnumbered rises by 544 to 428, with 183 issues unchanged.

In London the ISE/Nikkei 50 index edged forward 0.82 to 1,312.70.

Some electrical issues, which met selling in the morning, recovered in the afternoon. Toshiba, the day's most active stock, rose Y5 to Y27 and Fujitsu gained Y20 at Y1,040. Others remained weak, Hitachi slipping Y7 to Y332 and Matsushita Electric Industrial shedding Y30 to Y1,630.

Brokers continued to lose ground: Nomura Securities shed Y30 to Y2,190 and Daiwa Securities Y40 to Y1,540. Banks, however, were higher on arbitrage buying. Industrial Bank of Japan appreciating Y20 to Y3,010 and Dai-ichi Kangyo Bank moving up Y50 to Y1,890.

Speculators bought Ibara Chemical Industry, which advanced Y90 to Y1,300 in spite of the absence of any conspicuous news, while Mitsubishi Oil added Y10 to Y1,160.

Large-capital steels and shipbuilders closed firmer on buying by domestic institutions. Nippon Steel moved forward Y4 to Y334 and Mitsubishi Heavy Industries Y4 to Y770. Mining shares were higher,

with Sumitomo Metal Mining ahead Y9 at Y294 and Dowai Mining gaining Y2 at Y375.

In Osaka, the OSE average rose 3.41 to 22,498.81 in volume of 20.4m shares. The index improved for the first time in six trading days as buying by domestic institutions countered selling by overseas and individual investors.

Roundup

An early gain in Hong Kong, lost by the close, supported many of the regional markets, but turnover was generally low. Local investors in China, meanwhile, turned nervous.

HONG KONG closed flat after a volatile day as profit-takers erased all of an earlier 140-point rise.

The Hang Seng index finished just 0.48 ahead at 9,402.66 after touching the day's high of 9,541.63 in the morning on the strength of property issues.

Strong demand by foreign funds lifted the day's turnover to HK\$2.28bn from HK\$1.54bn. Among property shares, Cheung Kong was up a net 10 cents at HK\$37.30 after a day's peak of HK\$38.20. Sun Hung Kai Properties advanced 40 cents to HK\$49.60.

HSBC Holdings, HK\$1.50 higher in early trade, finished unchanged at HK\$17.75.

SHANGHAI'S A share index crashed 9.2 per cent to a record low as investors, resigned to further declines, embarked on a round of selling. The index lost 33.92 at 836.22, for a two-day fall of 13.7 per cent.

The Shanghai exchange was officially launched in December 1990, but the index did not become a meaningful indicator until much later. Official newspapers put the previous record low close at 362.46 on November 17, 1992.

The index has plummeted by 79.5 per cent since its high of 1,640.71 was set on February 16 last year, affected by a national credit clampdown, rising bank interest rates and the success of this year's government bond issue.

Shanghai's B share index, however, gained as a result of a slight strengthening in Hong Kong's stock market, putting on 1.4 per cent at 63.39.

In Shenzhen, the A index also closed at an all-time low,

falling 5.5 per cent, but the B index gained 0.4 per cent.

BOMBAY ended slightly firmer after a dull session during which cement and a few cash issues were the only ones actively traded. The BSE 30-share index hardened 5.70 to 4,106.97.

Shares in Gujarat Ambuja Cement led the rally in cement stocks, rising 9 per cent before falling back slightly.

Gujarat Ambuja's shares recorded a year's high when touching Rs720, later slipping to Rs700, still Rs40 stronger on the day.

TAIPEI eased in a slow trading session as the market continued its period of consolidation after recent strength.

The weighted index recovered 19.21 to 6,642.13 in turnover of TS\$1.08bn.

Among the most impressive

performers, Taiwan Styrene Monomer, a major petrochemical manufacturer, advanced by the daily 7 per cent limit to TS\$7.00.

Brokers said the turnaround in the plastics sector would continue to support prices in the near term because international demand for petrochemicals was still high.

MANILA was another market to move only marginally higher as investors were encouraged by gains elsewhere in the region.

The composite index was ahead 6.54 points at 2,791.14 after an intraday high of 2,813. Turnover came to 1.2bn pesos.

San Miguel, which reported a 40 per cent increase in its first-half net profits, slipped on profit-taking: the "B" shares lost 1 peso at 134 pesos.

SYDNEY rose in quiet trade,

led by gains in blue chips. The All Ordinaries index firmed 0.4 to 2,042.1. Turnover amounted to A\$54.1m.

BHP added 2 cents at A\$18.70 and News Corp gained 3 cents at A\$8.49.

TNT remained well supported on optimism of a turnaround in its European operations, climbing 9 cents to A\$2.69.

KUALA LUMPUR saw strong institutional and retail buying during the afternoon which took the market higher for the fifth straight day.

The composite index added 6.11 at 1,026.30.

Idris led the day's activity, rising 18 cents to M\$4.84, in response to its plans to buy a 30 per cent stake in Aokam's plywood mill.

Time Engineering and Landmarks gained on retail trade,

they will be part of a consortium which has won the licence for a new electricity plant. Time rose 70 cents to M\$8.05 and Landmarks put on 16 cents at M\$5.10.

BANGKOK encountered late profit-taking after Wednesday's rally, pulling the SET index back from its best level to close 3.88 ahead at 1,371.83. Foreign institutional demand pushed turnover up to Bt11.65bn from the previous Bt8bn.

SEOUL was lower for the fourth session in a row in the absence of fresh factors to drive the market. The composite index declined 8.02 to 926.50.

WELLINGTON was led down by Telecom during another day of slow trade.

The NZSE-40 capital index ended 17.97 off at 2,008.95 in turnover of NZ\$33m. Telecom retreated 12 cents to NZ\$4.68.

Gold shares make ground

South African shares ended mixed after investors remained net buyers of gold-related stocks but held back in industrials.

Dealers, however, said that sentiment remained steady after Wednesday's gains and demand could re-emerge today.

The overall index was 13 ahead at 5,572, the industrial index lost 22 at 8,434 and golds added 21 at 2,167.

Gencor saw most of Wednes-

day's gain pared, dipping 30 cents to R11.95 as demand slowed after the announcement of its purchase of Billiton. Anglo rose R6 to R246 after gaining on Nasdaq, while De Beers firmed 25 cents to R11.75. Traders said the shares had attracted offshore interest after recent inactivity.

Pick's Pay Stores fell 50 cents to R12.50 as the shares rebounded under pressure from continued strike action throughout the country.

FT-ACTUARIES' WORLD INDICES

NATIONAL AND REGIONAL MARKETS									
Country	Index	US Dollar	Day's Change	Pound Sterling	Yen	DM	Local	Local	Gross
Australia (68)	172.36	-0.8	169.92	156.78	141.23	166.09	0.0	3.56	173.46
Austria (17)	186.13	0.7	182.18	154.45	154.14	154.05	0.0	1.04	186.88
Belgium (37)	173.40	0.5	167.82	107.43	142.07	135.78	-0.1	1.98	172.41
Canada (105)	126.64	-0.3	122.64	78.46	103.76	126.46	-0.3	2.68	127.00
Denmark (33)	271.25	0.3	262.88	168.05	222.24	228.52	-0.3	1.30	270.38
Finland (24)	163.27	2.0	158.11	101.15	133.77	177.55	1.2	0.78	169.08
France (87)	176.93	-0.2	171.05	159.49	144.72	149.22	-0.6	2.05	177.08
Germany (58)	144.03	0.3	138.48	88.23	115.01	115.01	-0.4	1.75	145.98
Hong Kong (58)	382.50	2.3	370.43	236.98	312.41	379.38	2.3	3.19	373.90
Ireland (14)	186.82	-0.4	180.61	121.94	151.27	163.29	-0.8	3.33	187.81
Italy (61)	82.69	-2.6	81.24	51.97	66.74	99.36	-2.3	1.32	86.12
Japan (68)	164.27	-0.4	159.06	101.77	134.80	101.77	-0.4	0.78	164.51
Malaysia (9)	479.83	0.5	464.59	297.28	363.15	478.15	0.0	1.70	475.81
Mexico (18)	2035.18	3.4	1970.80	1280.65	1067.48	7575.48	3.4	1.70	1988.75
Netherlands (27)	207.48	0.2	200.34	128.35	170.01	167.53	-0.4	3.39	201.28
New Zealand (14)	207.48	-0.1	197.05	122.37	58.04	80.41	0.4	3.38	198.48
Norway (23)	207.53	0.5	200.38	128.57	170.04	167.53	-0.1	1.71	208.45
Singapore (44)	344.76	-0.1	333.80	213.61	282.50	228.80	-0.2	1.76	345.21
South Africa (58)	291.29	0.1	282.08	180.48	236.66	290.00	1.1	2.14	288.90
Spain (42)	144.84	-0.5	140.26	89.78	113.67	142.37	-0.7	4.05	145.13
Sweden (28)	219.72	-0.4	212.78	136.13	180.05	251.21	-0.7	1.59	220.55
Switzerland (47)	156.03	-1.3	151.70	96.68	127.84	129.33	-2.0	1.68	158.05
United Kingdom (204)	182.88	-0.7	180.80	119.37	157.86	166.80	-1.0	4.03	184.00
USA (519)	184.82	-0.1	179.89	114.50	151.43	164.82	-0.1	2.91	185.11
EUROPE (720)	170.05	-0.5	164.68	103.35	139.33	154.10	-0.9	3.07	170.88
Nordest (119)	317.01	-0.2	310.15	154.45	177.81	212.04	-0.2	1.40	315.83
Pacific Basin (748)	172.14	-0.2	168.71	106.65	141.05	111.77	-0.2	1.07	172.50
Asia-Pacific (1458)	171.13	-0.3	166.73	106.02	140.22	109.61	-0.5	1.88	171.88
North America (824)	161.21	-0.2	158.10	112.27	148.48	180.82	-0.2	2.50	161.80
Europe Ex. UK (519)	153.51	-0.4	149.02	95.35	128.11	134.41	-0.3	2.41	154.47
Pacific Ex. Japan (230)	250.48	0.2	242.55	155.17	205.21	223.94	0.0	2.88	248.38
World Ex. US (1551)	172.18	-0.2	168.74	106.67	141.07	132.00	-0.4	1.91	172.62
World Ex. UK (1989)	176.57	-0.2	172.10	107.88	142.28	144.71	-0.2	2.06	173.77
World Ex. So. & M. (2111)	174.84	-0.2	169.12	108.15	143.09	147.45	-0.3	2.25	175.03
World Ex. Japan (1707)	183.49	-0.1	177.99	113.68	150.34	175.96	-0.3	2.91	183.75
The World Index (2170)	175.38	-0.2	169.82	108.54	143.66	148.50	-0.3	2.25	175.75

Germany's EU presidency: jobs and the East deserve priority

The process of Western European integration has suffered three major setbacks in recent years: 1993, the first year of the completed single market, saw the first decline in the Community's real GDP in almost two decades; the EMS, intended to be the forerunner of monetary union, collapsed last summer; and, last but not least, the goal of a common foreign and security policy, the second pillar of the Maastricht treaty, was shown to be an illusion in the face of the carnage in former Yugoslavia.

Now, with economic recovery under way and the prospect of EU enlargement through the accession of four Efta countries at the beginning of next year, the tide may turn. At this critical juncture, Germany has assumed the EU presidency for the next six months, and the German government seems determined to put European integration firmly back on track.

If it is to regain credibility and support among the people of Western Europe, the EU has to present a convincing and coherent strategy for growth and employment, i.e. one which can be expected to achieve the objective stated in its white paper of halving the unemployment rate by the end of the decade. This goal is ambitious but not illusory. Infrastructure projects such as those proposed for Europe's road, rail and telecoms networks could create new jobs provided that a sound financing is guaranteed. This is dictated by the unprecedented scale of government deficits in EU countries and the very high level of taxes in member

states such as Germany, which leave no room for "more government".

The problem of unemployment, therefore, can only be tackled through deregulation, improved labor-market flexibility, tight cost control, policies to enhance competition, and measures to boost job skills. Even though national governments still bear responsibility for key areas here, a broad consensus among EU countries would lend momentum